



# Verslag ♦ Ingxelo ♦ Report

Kantoor van die Direkteur: Finansies  
23 Julie 2020

7/1/2/2-2  
WYK: ALLE

ITEM 7.3 VAN DIE AGENDA VAN 'N RAADSVERGADERING WAT GEHOU SAL WORD  
OP 30 JULIE 2020.

**ONDERWERP: KWARTAALVERSLAG (ARTIKEL 52 van MFMA) – APRIL – JUNIE 2020**

**SUBJECT: QUARTERLY REPORT (ARTICLE 52 of MFMA) – APRIL – JUNE 2020**

## 1. AGTERGROND / BACKGROUND

Die doel van hierdie verslag is om te voldoen aan die vereistes van Artikel 52 (d) van die Wet op Munisipale Finansiële Bestuur, No. 56 van 2003, wat die algemene verantwoordelikhede van die Burgermeester voorskryf om aan die raad die finansiële posisie asook die finansiële vordering van die munisipaliteit voor te lê, gemeet teenoor die goedgekeurde begroting vir die 4de kwartaal soos op 30 Junie 2020.

Hierdie verslag bevat ook die nie-finansiële inligting in die vorm van die munisipaliteit se prestasie gemeet teen die teikens soos uiteengesit in die Topvlak Dienslewering en Begroting Implementeringsplan van 2019/2020.

The purpose of this report is to comply with the requirements of Section 52 (d) of the Municipal Finance Management Act, No. 56 of 2003, which prescribes the general responsibilities of the Mayor to table to council the financial position as well as the financial progress of the municipality, measured against the approved budget for the 4th quarter as at 30 June 2020.

This report also includes the non-financial information in the form of the municipality's performance measured against the targets set out in the Top Level Service Delivery and Budget Implementation Plan of 2019/2020.

## 2. WETGEWING / LEGISLATION

2.1 Local Government: Municipal Systems Act 32 of 2000

2.2 Local Government: Municipal Finance Management Act 56 of 2003

## 3. KOPPELING AAN DIE GOP / LINK TO THE IDP

The quarterly report links with Chapter 7 of the IDP - Strategic Goal 4 (Caring, Competent and Responsive Institutions, Organisations and Business) and more specifically with the following Strategic Objectives:

- 4.7 (Sound long-term financial planning including making the right investment decisions)
- 4.8 (Sound financial management, budgeting and expenditure control)
- 4.9 (Broaden the tax/ revenue base)

#### 4. FINANSIËLE IMPLIKASIE / *FINANCIAL IMPLICATION*

Not applicable.

##### **Grants and Subsidies received for April - June 2020:**

• R8 501 000	-	Municipal Infrastructure Grant
• R1 700 000	-	Housing Project : R/Kasteel
• R1 119 353	-	Housing Project: Kalbaskraal
• R 850 000	-	LG Support Grant
• R 119 000	-	Municipal Disaster Grant
• R 238 000	-	Municipal Accreditation & Capacity Building

**NB:** Grants and Subsidies will only be recorded in the Operating Budget as Income in June 2020.

#### 5. AANBEVELING / *RECOMMENDATION*

Dat die raad kennis neem van die aangehegte kwartaalverslag, soos voorgeskryf deur Artikel 52 van die Wet op Munisipale Finansiële Bestuur, Wet 56 van 2003 ten opsigte van die implementering van die begroting sowel as die prestasie teenoor die Topvlak Dienslewering en Begroting Implementeringsplan van die munisipaliteit vir die periode 1 April 2020 tot 30 Junie 2020.

That Council takes cognisance of the attached quarterly report, as required by Section 52 of the Municipal Finance Management Act, Act 56 of 2003 in respect of the implementation of the budget as well as the performance against the Top Layer Service Delivery and Budget Implementation Plan of the municipality for the period 1 April 2020 to 30 June 2020.

(get) J J Scholtz

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**MUNICIPAL MANAGER**

# WC015 Swartland Municipality

## Section 52 Quarterly Report



**Quarter 4**  
**April 2020 - June 2020**

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# **PART 1 – IN-YEAR REPORT**

## **Section 1 – Mayor’s Report**

### **1.1 In -Year Report – Quarterly Budget Statement**

The quarterly budget statement for the period ended 30 June 2020 has been prepared to meet the legislative requirements of the Municipal Budget and Reporting Regulations and the MFMA.

### **1.2 Financial problems or risks facing the municipality**

The COVID-19 pandemic will undoubtedly have a negative economic impact. Revenue sources such as service charges in the main will potentially be impacted due to the negative impact the lockdown will have on the ordinary consumer, etc. The municipality is acutely aware of this and will do everything within its power to manage resources responsibly by questioning the status quo as it cannot be business as usual. A special adjustments budget was tabled on 15 June 2020 to approve additional funding received from Provincial Departments for purposes of Disaster relief as well as appropriating emergency expenditure (unforeseen and unavoidable expenditure) incurred to attend to critical expenditure requirements relating to the COVID-19 pandemic, specifically cleansing, sanitizer, protective clothing items and various related equipment.

## **Section 2 - Resolutions**

### **RECOMMENDATION:**

That Council takes cognisance of the quarterly budget statement (keeping in mind that certain year-end transactions are still being processed for purposes of finalising the annual financial statement) and supporting documentation for the quarter ended 30 June 2020.

## **Section 3 – Executive Summary**

### **3.1 Introduction**

It is required by Section 52(d) of the Municipal Finance Management Act that the Mayor of the Municipality, must within 30 days of the end of each quarter, submit a report to the council on the implementation of the budget and the financial state of affairs of the municipality.

### 3.2 Consolidated performance

The following table summarises the overall position on the Capital and Operating Budgets as per the C-Schedule with the qualification that certain year-end transactions post June will have an impact on the financial results.

	Original Budget	Adjustment Budget	YTD Budget	YTD Actual	YTD Budget vs YTD Actual Variance	YTD Budget vs YTD Actual Variance %
<b>Operating Revenue</b>	R 818 856 440	R 844 144 485	R 844 144 488	R 725 075 122	R -119 069 366	-14%
<b>Operating Expenditure</b>	R 737 857 810	R 757 823 880	R 757 823 883	R 629 265 009	R -128 558 874	-17%
<b>Capital</b>	R 143 857 572	R 140 815 524	R 140 815 524	R 116 842 836	R -23 972 688	-17%

**IMPORTANT NOTE:** *The figures in the SDBIP report will differ considerably from the figures in the prescribed Budget Schedules, due to the fact that departmental charges are accounted for differently.*

### 3.2.1 Actual vs Planned - Capital, Operational Expenditure and Revenue per directorate (SDBIP – 2019/20)

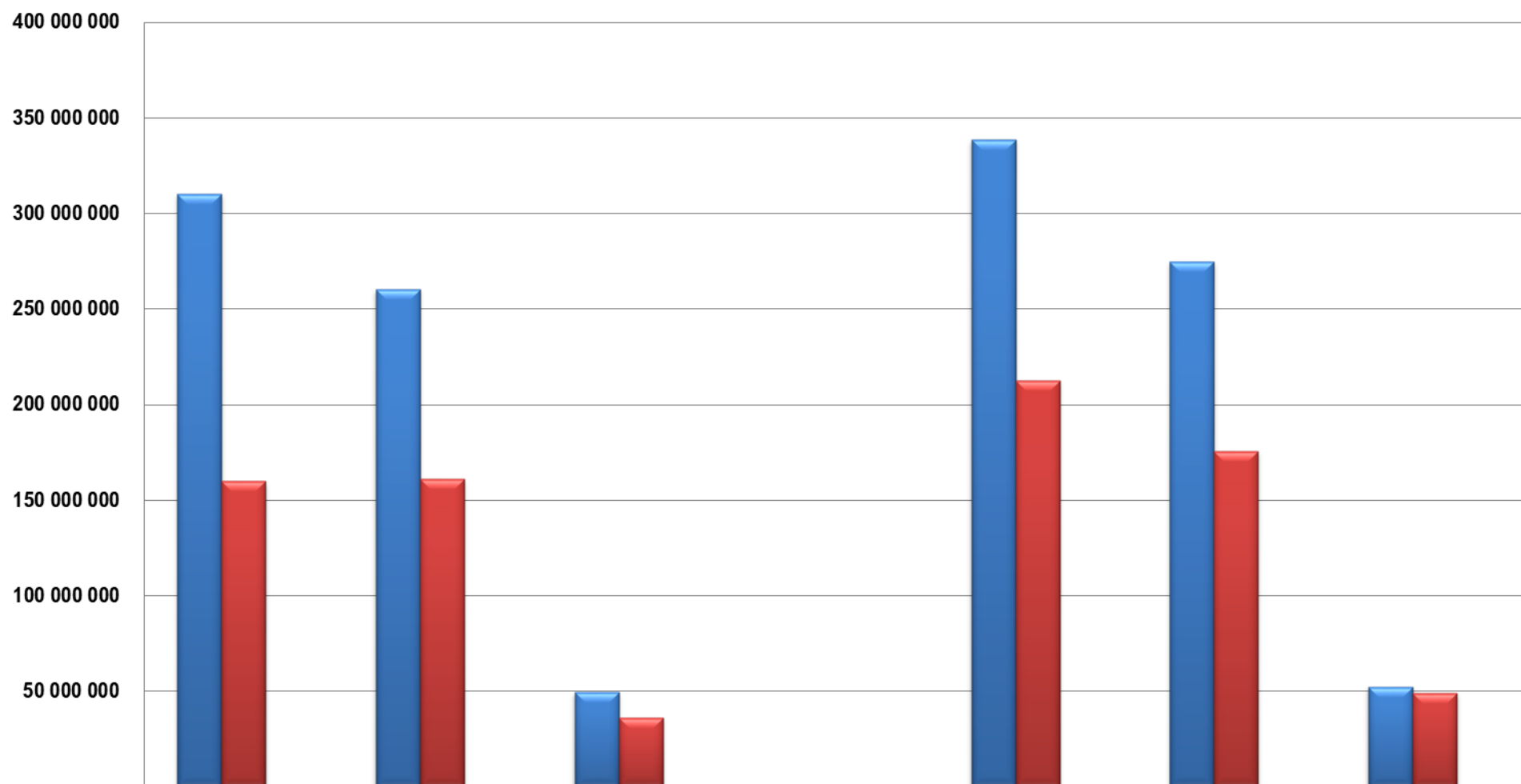
SWARTLAND MUNICIPALITY		APRIL			MAY			JUNE			QUARTER 4		
SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2019/20		Planned	Actual	%	Planned	Actual	%	Planned	Actual	%	Planned	Actual	%
											Q4		
CIVIL SERVICES	Expenditure	14 951 379	59 645 219	399%	15 408 539	14 724 631	96%	123 810 307	22 305 272	18%	154 170 225	96 675 123	63%
	Revenue	15 138 152	10 894 245	72%	10 653 174	10 861 678	102%	13 134 126	12 005 904	91%	38 925 452	33 761 827	87%
	Capital	11 588 564	6 257 739	54%	7 838 662	197 077	3%	787 507	18 785 440	2385%	20 214 733	25 240 256	125%
CORPORATE SERVICES	Expenditure	2 226 857	2 198 962	99%	2 222 563	1 854 797	83%	6 485 860	2 309 317	36%	10 935 280	6 363 077	58%
	Revenue	62 971	6 422	10%	62 494	25 341	41%	51 341	1 905	4%	176 806	33 668	19%
	Capital	-	(565)	#DIV/0!	9 803	(9 000)	-92%	2 110 000	2 091 584	99%	2 119 803	2 082 019	98%
COUNCIL SERVICES	Expenditure	1 363 645	981 224	72%	1 264 912	1 392 763	110%	2 119 162	1 323 119	62%	4 747 719	3 697 106	78%
	Revenue	25 381	-		25 198	16 355	65%	121 322	41 300	34%	171 901	57 654	34%
	Capital	-	-	0%	2 000	-	0%	-	-	0%	2 000	-	
ELECTRICITY SERVICES	Expenditure	21 152 967	26 862 780	127%	21 182 584	19 040 992	90%	39 252 107	26 626 842	68%	81 587 658	72 530 614	89%
	Revenue	27 332 363	24 886 418	91%	27 618 657	23 638 692	86%	29 148 510	24 849 904	85%	84 099 530	73 375 014	87%
	Capital	1 802 000	202 677	11%	1 484 350	1 225 626	83%	812 000	2 451 237	302%	4 098 350	3 879 540	95%
FINANCIAL SERVICES	Expenditure	3 144 953	3 290 638	105%	2 821 038	2 542 489	90%	15 325 761	1 519 004	10%	21 291 752	7 352 131	35%
	Revenue	11 035 996	10 229 552	93%	11 166 410	10 509 953	94%	40 596 837	45 746 655	113%	62 799 243	66 486 160	106%
	Capital	-	1 238	0%	107	-	0%	-	-	0%	107	1 238	1157%
DEVELOPMENT SERVICES	Expenditure	2 281 114	3 615 225	158%	2 257 761	1 842 596	82%	10 140 155	4 490 556	44%	14 679 030	9 948 377	68%
	Revenue	579 804	854 272	147%	574 699	105 418	18%	45 466 230	292 648	1%	46 620 733	1 252 338	3%
	Capital	8 825 271	4 145 841	47%	9 425 361	5 692 575	60%	7 171 894	7 760 944	108%	25 422 526	17 599 361	69%
MUNICIPAL MANAGER	Expenditure	594 342	771 565	130%	594 745	494 074	83%	1 236 805	557 506	45%	2 425 892	1 823 145	75%
	Revenue	-	-	0%	-	-	0%	45 322	-	0%	45 322	-	
	Capital	-	-	0%	-	-	0%	-	-	0%	-	-	
PROTECTION SERVICES	Expenditure	3 443 259	4 873 520	142%	3 458 879	5 688 039	164%	41 988 840	3 904 358	9%	48 890 978	14 465 916	30%
	Revenue	809 170	60	0%	799 024	12 267	2%	40 514 244	771 098	2%	42 122 438	783 425	2%
	Capital	276 940	57 057	21%	144 000	-	0%	-	394 691	0%	420 940	451 748	107%
TOTAL	Expenditure	49 158 516	102 239 132	208%	49 211 021	47 580 383	97%	240 358 997	63 035 974	26%	338 728 534	212 855 489	63%
	Revenue	54 983 837	46 870 968	85%	50 899 656	45 169 704	89%	169 077 932	83 709 414	50%	274 961 425	175 750 086	64%
	Capital	22 492 775	10 663 987	47%	18 904 283	7 106 278	38%	10 881 401	31 483 896	289%	52 278 459	49 254 161	94%

- The negative capital actual amounts for Corporate Services in April and May 2020 were due to journal corrections that were processed.
- The material variance under Revenue for Development Services is the DHS grant that must still be recognised and for Protection Services it is the K9-unit grant and Fines that must still be recognised for 30 June 2020. The actual payment rate for fines is in the process of being finalized.
- Other variances on the operating budget are explained under point 3.2.3 up until point 3.2.5.

# Actual vs Planned - Capital, Operational Expenditure and Revenue per directorate (SDBIP – 2018/19)

SWARTLAND MUNICIPALITY		APRIL			MAY			JUNE			QUARTER 4		
SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN		Planned	Actual	%	Planned	Actual	%	Planned	Actual	%	Planned	Actual	%
											Q4		
CIVIL SERVICES	Expenditure	12 640 458	10 287 021	81%	12 932 812	9 584 818	74%	115 359 375	25 287 270	22%	140 932 645	45 159 109	32%
	Revenue	10 119 787	10 147 237	100%	9 853 084	10 647 918	108%	47 014 627	10 434 091	22%	66 987 498	31 229 246	47%
	Capital	8 005 930	6 815 089	85%	10 181 492	8 778 526	86%	7 457 564	7 836 999	105%	25 644 986	23 430 615	91%
CORPORATE SERVICES	Expenditure	2 618 913	2 463 737	94%	2 466 922	2 102 768	85%	4 839 778	3 737 416	77%	9 925 613	8 303 922	84%
	Revenue	53 599	63 893	119%	53 599	50 348	94%	9 472 629	40 686	0%	9 579 827	154 926	2%
	Capital	430 989	(205 046)	-48%	509 953	580 874	114%	34 919	45 613	131%	975 861	421 441	43%
COUNCIL SERVICES	Expenditure	1 586 502	1 953 629	123%	1 527 228	1 155 715	76%	1 595 607	2 365 488	148%	4 709 337	5 474 831	116%
	Revenue	32 047	7 762		32 047	24 328	76%	32 309	134 545	416%	96 403	166 634	173%
	Capital	-	-	0%	-	-	0%	-	-	0%	-	-	
ELECTRICITY SERVICES	Expenditure	20 423 161	16 115 221	79%	21 272 077	16 025 565	75%	39 058 072	38 116 947	98%	80 753 310	70 257 733	87%
	Revenue	23 410 087	19 444 992	83%	23 087 968	22 023 695	95%	20 073 343	23 167 015	115%	66 571 398	64 635 702	97%
	Capital	915 824	424 733	46%	1 289 145	475 587	37%	654 858	1 796 993	274%	2 859 827	2 697 313	94%
FINANCIAL SERVICES	Expenditure	3 885 460	3 553 507	91%	3 751 519	2 472 412	66%	13 964 934	5 631 866	40%	21 601 913	11 657 785	54%
	Revenue	8 021 380	9 855 938	123%	7 933 355	9 435 182	119%	38 070 253	41 762 909	110%	54 024 988	61 054 029	113%
	Capital	147 268	38 109	26%	2 710	112 653	4157%	824	-	0%	150 802	150 762	100%
DEVELOPMENT SERVICES	Expenditure	2 235 436	1 324 765	59%	2 263 586	1 844 513	81%	5 433 276	3 341 279	61%	9 932 298	6 510 558	66%
	Revenue	524 559	503 964	96%	524 559	358 624	68%	23 272 540	596 198	3%	24 321 658	1 458 786	6%
	Capital	4 485 957	1 595 636	36%	4 782 253	850 328	18%	7 499 395	4 043 108	54%	16 767 605	6 489 072	39%
MUNICIPAL MANAGER	Expenditure	570 350	706 643	124%	568 030	609 915	107%	977 597	1 169 417	120%	2 115 977	2 485 975	117%
	Revenue	-	-	0%	-	-	0%	100 000	-	0%	100 000	-	
	Capital	-	-	0%	1 500	-	0%	1 500	1 761	117%	3 000	1 761	59%
PROTECTION SERVICES	Expenditure	3 517 357	2 942 586	84%	3 554 680	2 715 477	76%	33 225 619	4 530 077	14%	40 297 656	10 188 140	25%
	Revenue	773 851	776 055	100%	783 189	827 912	106%	37 122 899	772 900	2%	38 679 939	2 376 867	6%
	Capital	2 685 304	157 033	6%	317 338	48 969	15%	239 901	2 890 873	1205%	3 242 543	3 096 875	96%
TOTAL	Expenditure	47 477 637	39 347 110	83%	48 336 854	36 511 183	76%	214 454 258	84 179 760	39%	310 268 749	160 038 053	52%
	Revenue	42 935 310	40 799 840	95%	42 267 801	43 368 007	103%	175 158 600	76 908 344	44%	260 361 711	161 076 191	62%
	Capital	16 671 272	8 825 554	53%	17 084 391	10 846 937	63%	15 888 961	16 615 346	105%	49 644 624	36 287 837	73%

## SDBIP QUARTER 4 COMPARISION



	Expenditure 2018/19	Revenue 2018/19	Capital 2018/19		Expenditure 2019/20	Revenue 2019/20	Capital 2019/20
Planned	310 268 749	260 361 711	49 644 624		338 728 534	274 961 425	52 278 459
Actual	160 038 053	161 076 191	36 287 837		212 855 489	175 750 086	49 254 161
Variance	52%	62%	73%		63%	64%	94%

### 3.2.2 OPERATING REVENUE – ACTUAL RECEIPTS VERSUS BILLING PER SERVICE

2019/20	Apr-20		May-20		Jun-20		Quarter 4		%
	Debtors Raised	Actual Payments	Debtors Raised	Actual Payments	Debtors Raised	Actual Payments	Debtors Raised	Actual Payments	
ELECTRICITY	29 373 482	24 849 583	27 196 662	27 817 341	26 368 132	28 076 018	82 938 276.46	80 742 941.09	97%
RATES	10 113 813	8 894 554	9 842 252	8 983 141	9 902 511	10 050 630	29 858 576.06	27 928 325.03	94%
SEWERAGE	3 149 626	2 510 444	3 132 598	2 781 127	3 151 561	3 060 986	9 433 784.56	8 352 557.81	89%
AVAILABILITY	1 111 486	926 860	1 096 817	972 965	1 110 038	1 045 395	3 318 341.60	2 945 220.19	89%
HOUSING	31 625	16 943	31 471	26 219	31 643	20 208	94 738.56	63 369.69	67%
WATER	7 585 402	5 573 118	1 235 973	4 992 679	1 577 296	5 109 302	10 398 671.35	15 675 098.31	151%
REFUSE	2 325 755	1 861 076	2 234 954	2 002 889	2 257 158	2 165 233	6 817 867.07	6 029 198.10	88%
OTHER	1 106 741	864 836	1 070 466	1 160 744	1 131 457	1 559 190	3 308 665.15	3 584 770.18	108%
	R 54 797 930	R 45 497 414	R 45 841 194	R 48 737 106	R 45 529 797	R 51 086 960	146 168 920.81	145 321 480.40	99.42%
2018/2019	Apr-19		May-19		Jun-19		Quarter 4		%
	Debtors Raised	Actual Payments	Debtors Raised	Actual Payments	Debtors Raised	Actual Payments	Debtors Raised	Actual Payments	
ELECTRICITY	26 250 296	23 912 023	24 353 999	23 963 194	25 715 048	24 079 275	76 319 343.35	71 954 492.03	94%
RATES	8 630 418	8 207 995	8 459 915	8 682 462	8 504 871	8 035 823	25 595 204.07	24 926 279.57	97%
SEWERAGE	4 997 502	2 686 054	4 999 279	2 729 021	5 003 786	2 576 988	15 000 567.00	7 992 062.44	53%
AVAILABILITY	1 044 598	957 019	951 171	1 012 110	935 288	897 455	2 931 057.60	2 866 584.36	98%
HOUSING	32 148	33 456	32 138	33 202	32 127	28 043	96 413.46	94 700.63	98%
WATER	8 029 476	4 770 738	6 937 827	4 792 046	7 073 831	4 679 336	22 041 133.35	14 242 120.18	65%
REFUSE	3 319 948	1 997 623	3 327 092	2 109 210	3 328 109	1 948 893	9 975 149.66	6 055 726.38	61%
OTHER	931 347	2 265 543	902 762	3 044 727	1 038 698	1 895 574	2 872 807.50	7 205 844.13	251%
	R 53 235 734	R 44 830 451	R 49 964 184	R 46 365 971	R 51 631 758	R 44 141 388	154 831 675.99	135 337 809.72	87.41%

The quarterly service collection rate of **99.42%** for the fourth quarter of the 2019/20 financial year shows an increase when compared to the previous financial year's rate of **87.41%**. The actual payments refer to amounts received for the previous month's debtors raised.

### 3.2.3 Revenue by source against Annual Budget

WC015 Swartland - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - Q4 Fourth Quarter									
Description	2018/19	Budget Year 2019/20							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
<b>Revenue By Source</b>									
Property rates	114 880	121 289	121 289	9 837	124 161	121 289	2 871	2%	121 289
Service charges - electricity revenue	263 661	290 458	290 458	23 547	297 026	290 458	6 569	2%	290 458
Service charges - water revenue	59 743	56 497	55 670	5 710	65 879	55 670	10 208	18%	55 670
Service charges - sanitation revenue	40 114	45 538	44 138	3 627	43 874	44 138	(264)	-1%	44 138
Service charges - refuse revenue	25 623	27 157	27 557	2 281	27 463	27 557	(94)	0%	27 557
Rental of facilities and equipment	1 529	1 586	1 606	71	1 500	1 606	(105)	-7%	1 606
Interest earned - external investments	40 174	40 920	42 237	35 356	45 370	42 237	3 133	7%	42 237
Interest earned - outstanding debtors	2 615	2 799	3 101	201	2 254	3 101	(847)	-27%	3 101
Dividends received	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	27 703	32 800	32 800	10	253	32 800	(32 547)	-99%	32 800
Licences and permits	4 030	4 122	4 524	288	3 562	4 524	(961)	-21%	4 524
Agency services	4 373	4 300	4 600	455	3 940	4 600	(660)	-14%	4 600
Transfers and subsidies	130 093	112 666	118 473	-	91 534	118 473	(26 939)	-23%	118 473
Other revenue	12 369	11 364	11 579	912	11 450	11 579	(129)	-1%	11 579
Gains on disposal of PPE	15 245	200	5 642	-	5 106	5 642	(536)	-10%	5 642
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>742 152</b>	<b>751 695</b>	<b>763 673</b>	<b>82 296</b>	<b>723 374</b>	<b>763 673</b>	<b>(40 299)</b>	<b>-5%</b>	<b>763 673</b>

The statement of Financial Performance compares the expenditure and revenue against the budget for the period ended 30 June 2020.

- **Service charges - water revenue** stands at 18% above YTD budgeted projections due to an increase in water consumption.
- **Interest earned - outstanding debtors** stands at 27% below YTD budgeted projections due to the interest for June 2020 that was only billed after 6 July 2020 as a result of the SASSA payment dates that was moved.
- **Fines, penalties and forfeits** stands at 99% below the YTD budgeted projections. The largest portion of Fines must still be recognised for the year ended 30 June 2020 as a result of the reconciliation process associated with the payments received and the actual payment rate for fines is in the process of being finalized.
- **Licenses and permits** stands at 21% below YTD budgeted projections due to the services not being rendered during the lock-down period.
- **Agency services** stands at 14% below YTD budgeted projections due to the services not being rendered during the lock-down period.
- **Transfers and subsidies** currently stand at 23% below YTD budget projections. The YTD actual only includes the equitable share grant that was received, whereas the other grants must still be recognized for June 2020.
- Revenue received for the month of June 2020 was **R82.296 million** whilst the overall YTD performance excluding capital transfers stands at **5%** below the budgeted projections. Year-end transactions are still being processed which will influence the performance positively.

### 3.2.4 Expenditure by source against Annual Budget

WC015 Swartland - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - Q4 Fourth Quarter									
Description	2018/19	Budget Year 2019/20							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
<b>Expenditure By Type</b>									
Employee related costs	193 878	217 514	221 560	16 483	209 708	221 303	(11 594)	-5%	221 560
Remuneration of councillors	10 369	11 112	11 112	913	10 891	11 114	(223)	-2%	11 112
Debt impairment	32 709	35 285	43 184	1 552	3 726	43 184	(39 458)	-91%	43 184
Depreciation & asset impairment	86 831	88 293	88 293	(0)	77 024	88 288	(11 264)	-13%	88 293
Finance charges	14 278	18 581	13 156	6 266	13 057	13 156	(99)	-1%	13 156
Bulk purchases	194 308	227 700	227 700	22 534	210 267	227 400	(17 133)	-8%	227 700
Other materials	25 940	34 680	35 117	1 406	13 135	35 025	(21 890)	-62%	35 117
Contracted services	86 794	62 217	68 684	8 810	59 107	69 376	(10 269)	-15%	68 684
Transfers and subsidies	2 565	3 168	4 610	1 526	3 869	4 610	(740)	-16%	4 610
Other expenditure	26 098	38 308	35 256	3 074	27 668	35 217	(7 549)	-21%	35 256
Loss on disposal of PPE	2 209	1 000	9 153	21	813	9 153	(8 339)	-91%	9 153
<b>Total Expenditure</b>	<b>675 979</b>	<b>737 858</b>	<b>757 824</b>	<b>62 584</b>	<b>629 265</b>	<b>757 824</b>	<b>(128 559)</b>	<b>-17%</b>	<b>757 824</b>
<b>Surplus/(Deficit)</b>	<b>66 173</b>	<b>13 838</b>	<b>5 850</b>	<b>19 712</b>	<b>94 109</b>	<b>5 850</b>	<b>88 259</b>	<b>0</b>	<b>5 850</b>
Transfers and subsidies - capital (monetary)	46 363	67 161	78 451	-	-	78 451	(78 451)	(0)	78 451
Transfers and subsidies - capital (monetary)	-	-	2 020	33	1 701	2 020	(319)	(0)	2 020
Transfers and subsidies - capital (in-kind - all)	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>112 536</b>	<b>80 999</b>	<b>86 321</b>	<b>19 745</b>	<b>95 810</b>	<b>86 321</b>			<b>86 321</b>
<b>Surplus/(Deficit) attributable to municipality</b>	<b>112 536</b>	<b>80 999</b>	<b>86 321</b>	<b>19 745</b>	<b>95 810</b>	<b>86 321</b>			<b>86 321</b>
Share of surplus/ (deficit) of associate	-	-	-	-	-	-			-
<b>Surplus/ (Deficit) for the year</b>	<b>112 536</b>	<b>80 999</b>	<b>86 321</b>	<b>19 745</b>	<b>95 810</b>	<b>86 321</b>			<b>86 321</b>

- **Debt impairment** for traffic fines not collected must still be recognized for 30 June 2020.
- **Depreciation** must still be recognized for the month of June 2020, taking into account the new additions for the 2019/20 financial year and the review of asset useful life. **Asset impairment** must still be recognized for 30 June 2020.
- **Other materials** stand at 62% below the YTD budgeted projections mainly due to year end transactions that must still be processed with regards to water inventory.
- **Contracted Services** stand at 15% below the YTD budgeted projections mainly due to underspending on various line items such as Maintenance on Proclaimed roads, Housing Top-structure and year end transactions that must still be processed.
- **Transfer and Subsidies** stands at 16% below YTD budgeted projections due to the fact that beneficiaries are required to submit audited financial statements in order for SM to pay out these financial contributions.
- **Other expenditure** stand at 21% below the YTD budgeted projections and year-end transactions are still being processed.
- **Loss on disposal of PPE** must still be recognized for 30 June 2020.
- Expenditure for the month of June 2020 was **R62.584 million** whilst the overall YTD performance stands at **17%** below the budgeted projections. Year-end transactions are still being processed which will influence the performance more positively.

### 3.2.5 Capital expenditure and graphs against Annual Budget

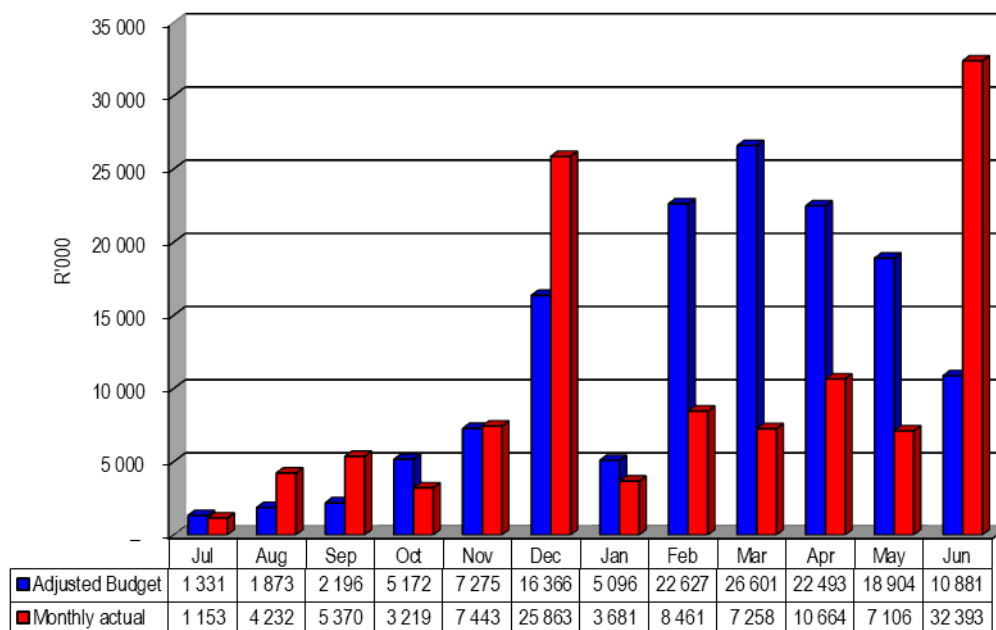
WC015 Swartland - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - Q4 Fourth Quarter									
Vote Description	2018/19	Budget Year 2019/20							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
<b>Capital Expenditure - Functional Classification</b>									
<b>Governance and administration</b>	9 385	5 931	7 425	3 220	7 030	7 425	(395)	-5%	7 425
Executive and council	12	20	3	-	2	3	(1)	-21%	3
Finance and administration	9 373	5 911	7 422	3 220	7 028	7 422	(394)	-5%	7 422
Internal audit							-		-
<b>Community and public safety</b>	21 222	4 840	7 995	2 321	4 987	7 971	(2 984)	-37%	7 995
Community and social services	1 079	910	210	42	100	210	(110)	-53%	210
Sport and recreation	14 555	2 928	6 080	1 885	3 606	6 056	(2 450)	-40%	6 080
Public safety	5 589	1 002	1 705	395	1 282	1 705	(423)	-25%	1 705
<b>Economic and environmental services</b>	19 911	55 552	43 016	12 018	36 430	43 197	(6 767)	-16%	43 016
Planning and development	3 403	34 058	9 650	936	3 916	8 070	(4 154)	-51%	9 650
Road transport	16 509	21 494	33 366	11 083	32 514	35 127	(2 613)	-7%	33 366
<b>Trading services</b>	41 512	77 535	82 380	14 833	68 396	82 222	(13 827)	-17%	82 380
Energy sources	15 203	19 244	22 459	2 131	20 022	22 459	(2 437)	-11%	22 459
Water management	14 797	7 145	17 180	689	14 642	17 180	(2 537)	-15%	17 180
Waste water management	9 031	44 628	37 475	11 917	28 781	37 318	(8 537)	-23%	37 475
Waste management	2 482	6 518	5 266	96	4 951	5 266	(315)	-6%	5 266
<b>Other</b>		-	-	-	-	-	-		-
<b>Total Capital Expenditure - Functional Classification</b>	92 031	143 858	140 816	32 393	116 843	140 816	(23 973)	-17%	140 816
<b>Funded by:</b>									
National Government	31 975	30 301	30 301	5 600	30 296	30 301	(5)	0%	30 301
Provincial Government	13 863	36 860	48 150	9 596	37 804	48 150	(10 346)	-21%	48 150
Other transfers and grants	458	-	2 000	1 621	1 859	2 000	(141)	-7%	2 000
<b>Transfers recognised - capital</b>	46 297	67 161	80 451	16 817	69 959	80 451	(10 492)	-13%	80 451
<b>Borrowing</b>	-	22 631	-	-	-	-	-		-
<b>Internally generated funds</b>	45 735	54 065	60 365	15 576	46 884	60 365	(13 480)	-22%	60 365
<b>Total Capital Funding</b>	92 031	143 858	140 816	32 393	116 843	140 816	(23 973)	-17%	140 816

- Capital expenditure for the month of June 2020 amounted to **R32 392 992**. The YTD actual of **R116 842 836 (83%)** compared to the total budget of **R140 815 524** stands at **17%** below the projected YTD which is not aligned to the SDBIP and budget plan, but as a direct result of the hard lockdown that took effect on 27 March 2020 resulting in a knock-on effect in respect of certain project completion time lines.
- Some payments and year-end journals are still being processed for 30 June 2020 and therefore the current performance must be viewed as interim figures for purposes of meaningful and accurate analysis of year-end results.

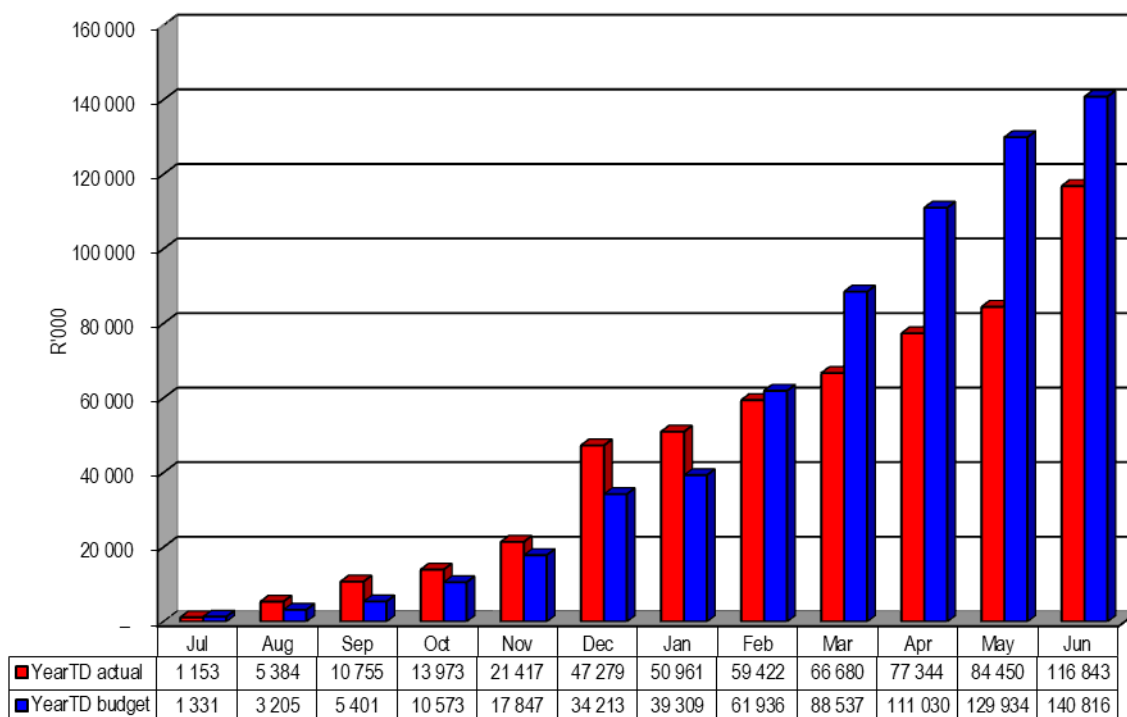
## Top 10 Capital Projects

No	PROJECT DESCRIPTION	Approved budget	Viremented Budget	Month Actual	YTD Expenditure	YTD Budget	Variance R'000	% Variance	Status of the project	Project Location	At what stage is each project currently	Any challenges identified that is resulting in delays?	Notes to the SDBIP and for under-performance against YTD Budget
Sewerage													
1	Sewerage Works: Moorreesburg	16 267 200	12 668 919	-	9 784 243	12 668 919	2 884 676	23%	Tenders closed	Moorreesburg	Finalising insurance and guarentee.	None	Project in construction phase
2	Sewerage Works: Darling	-	4 669 778	-	4 669 778	4 669 778	-	0%	Tenders closed	Darling	Finalising insurance and guarentee.	None	Project in construction phase
Roads													
3	Roads Swartland: Resealing of Roads	15 000 000	15 000 000	-	15 000 000	15 000 000	-	0%	Construction completion 75%	Swartland Area	Comeplete	None	Complete
Housing													
4	Malmesbury De Hoop Housing Project (Professional Fees)	2 800 000	6 687 000	-	2 984 088	6 687 000	3 702 912	28%	Planning & Professional fees	Swartland Area	Planning 98%	None	Project is on schedule.
5	Housing Riebeek Kasteel Serviced Sites	13 980 000	14 367 000	5 663 148	14 218 244	14 367 000	148 756	2%	Construction Phase Completion 40%	Riebeek Kasteel	Construction 73%	None	Projects started October 2019 and experienced challenges due to the Covid-19.
6	Housing Kalbaskraal Serviced Sites	5 000 000	8 040 000	28 280	6 506 207	8 040 000	1 533 793	19%	Construction Phase Completion 60%	Kalbaskraal	Construction 95%		
7	Housing Sibanye-Moorreesburg Serviced Sites	10 000 000	9 900 000	-	8 795 293	9 900 000	1 104 707	11%	Construction Phase Completion 64%	Moorreesburg	Construction 97%		
Electricity													
8	Phola Park/De Hoop Electrical Infrastructure and Bulk Supply	5 000 000	5 000 000	151 195	4 995 941	5 000 000	4 059	0%	Construction	Malmesbury	Completed	None	Completed
9	Minisubstations: Swartland	4 900 000	4 930 000	-	4 929 995	4 930 000	5	0%	Supply of equipment	Swartland Area	Completed	None	Completed
Water													
10	Water: Replacement water reticulation network	4 933 800	8 183 800	-	8 183 800	8 183 800	-	0%	Construction completion 100%	Swartland Area	Construction completion 100%	None	Project complete - MIG alloctaion for project increased to achieve spending milestone.
Totals		77 881 000	89 446 497	5 842 622	80 067 589	89 446 497	9 378 909	12%					

**Chart C1 2019/20 Capital Expenditure Monthly Trend: actual v target**



**Chart C2 2019/20 Capital Expenditure: YTD actual v YTD target**



### 3.2.6 PERFORMANCE INDICATORS

WC015 Swartland - Supporting Table SC2 Monthly Budget Statement - performance indicators - M12 June					
Description of financial indicator	Basis of calculation	Budget Year 2019/20			
		Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
<b><u>Borrowing Management</u></b>					
Capital Charges to Operating Expenditure	Interest & principal paid/Operating Expenditure	4.5%	3.1%	2.1%	3.1%
Borrowed funding of 'own' capital expenditure	Borrowings/Capital expenditure ex cl. transfers and grants	15.7%	0.0%	0.0%	0.0%
<b><u>Safety of Capital</u></b>					
Debt to Equity	Loans, Accounts Payable, Overdraft & Tax Provision/ Funds & Reserves	12.4%	10.3%	12.4%	10.3%
Gearing	Long Term Borrowing/ Funds & Reserves	62.1%	54.7%	61.5%	54.7%
<b><u>Liquidity</u></b>					
Current Ratio	Current assets/current liabilities	4:1	5:1	4:1	5:1
Liquidity Ratio	Monetary Assets/Current Liabilities	3:1	4:1	3:1	4:1
<b><u>Revenue Management</u></b>					
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/ Last 12 Mths Billing	94.4%	96.3%	89.2%	96.3%
<b><u>Creditors Management</u></b>					
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA s 65(e))	100.0%	100.0%	99.45%	100.0%
<b><u>Funding of Provisions</u></b>					
Percentage Of Provisions Not Funded	Unfunded Provisions/Total Provisions	n/a	n/a	n/a	n/a
<b><u>Other Indicators</u></b>					
Electricity Distribution Losses	% Volume (units purchased and generated less units sold)/units purchased and generated	6.0%	6.0%	2.61%	6.0%
Water Distribution Losses	% Volume (units purchased and own source less units sold)/Total units purchased and own source	15.0%	18.0%	12.13%	18.0%
Employee costs	Employee costs/Total Revenue - capital revenue	28.9%	29.0%	29.0%	29.0%
Repairs & Maintenance	R&M/Total Revenue - capital revenue	7.3%	7.5%	7.2%	7.5%
Interest & Depreciation	I&D/Total Revenue - capital revenue	14.2%	13.3%	12.5%	13.3%
<b><u>IDP regulation financial viability indicators</u></b>					
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	10.7	11.66	1.12	11.66
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	16.6%	14.8%	14.6%	14.8%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	11.2	9.50	5.94	9.50

**Note:** Ratios will improve more positively due to year-end transactions that must still be processed for June 2020.

- The annual debtors collection rate of **89.2%** is based on the year to date result and does not refer to the annual collection rate in the AFS as prescribed by Circular 71. A different formulae is used here.

## Section 4 – In-year budget statement tables

### 4.1 Monthly budget statements

#### 4.1.1 Table C1: s71 Monthly Budget Statement Summary

WC015 Swartland - Table C1 Monthly Budget Statement Summary - Q4 Fourth Quarter								
Description	Budget Year 2019/20							
	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>								
<b>Financial Performance</b>								
Property rates	121 289	121 289	9 837	124 161	121 289	2 871	2%	121 289
Service charges	419 650	417 823	35 166	434 242	417 823	16 419	4%	417 823
Investment revenue	40 920	42 237	35 356	45 370	42 237	3 133	7%	42 237
Transfers and subsidies	112 666	118 473	–	91 534	118 473	(26 939)	-23%	118 473
Other own revenue	57 170	63 852	1 937	28 067	63 852	(35 785)	-56%	63 852
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>751 695</b>	<b>763 673</b>	<b>82 296</b>	<b>723 374</b>	<b>763 673</b>	<b>(40 299)</b>	<b>-5%</b>	<b>763 673</b>
Employee costs	217 514	221 560	16 483	209 708	221 303	(11 594)	-5%	221 560
Remuneration of Councillors	11 112	11 112	913	10 891	11 114	(223)	-2%	11 112
Depreciation & asset impairment	88 293	88 293	(0)	77 024	88 288	(11 264)	-13%	88 293
Finance charges	18 581	13 156	6 266	13 057	13 156	(99)	-1%	13 156
Materials and bulk purchases	262 380	262 817	23 940	223 402	262 425	(39 024)	-15%	262 817
Transfers and subsidies	3 168	4 610	1 526	3 869	4 610	(740)	-16%	4 610
Other expenditure	136 810	156 277	13 456	91 314	156 929	(65 615)	-42%	156 277
<b>Total Expenditure</b>	<b>737 858</b>	<b>757 824</b>	<b>62 584</b>	<b>629 265</b>	<b>757 824</b>	<b>(128 559)</b>	<b>-17%</b>	<b>757 824</b>
<b>Surplus/(Deficit)</b>	<b>13 838</b>	<b>5 850</b>	<b>19 712</b>	<b>94 109</b>	<b>5 850</b>	<b>88 259</b>	<b>1509%</b>	<b>5 850</b>
Transfers and subsidies - capital (monetary alloc	67 161	78 451	–	–	78 451	(78 451)	-100%	78 451
Contributions & Contributed assets	–	2 020	33	1 701	2 020	(319)	-16%	2 020
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>80 999</b>	<b>86 321</b>	<b>19 745</b>	<b>95 810</b>	<b>86 321</b>	<b>9 490</b>	<b>11%</b>	<b>86 321</b>
Share of surplus/ (deficit) of associate	–	–	–	–	–	–		–
<b>Surplus/ (Deficit) for the year</b>	<b>80 999</b>	<b>86 321</b>	<b>19 745</b>	<b>95 810</b>	<b>86 321</b>	<b>9 490</b>	<b>11%</b>	<b>86 321</b>
<b>Capital expenditure &amp; funds sources</b>								
<b>Capital expenditure</b>	<b>143 858</b>	<b>140 816</b>	<b>32 393</b>	<b>116 843</b>	<b>140 816</b>	<b>(23 973)</b>	<b>-17%</b>	<b>140 816</b>
Capital transfers recognised	67 161	80 451	16 817	69 959	80 451	(10 492)	-13%	80 451
Borrowing	22 631	–	–	–	–	–		–
Internally generated funds	54 065	60 365	15 576	46 884	60 365	(13 480)	-22%	60 365
<b>Total sources of capital funds</b>	<b>143 858</b>	<b>140 816</b>	<b>32 393</b>	<b>116 843</b>	<b>140 816</b>	<b>(23 973)</b>	<b>-17%</b>	<b>140 816</b>
<b>Financial position</b>								
Total current assets	705 447	728 239		781 087				728 239
Total non current assets	2 010 958	2 015 733		1 983 273				2 015 733
Total current liabilities	157 848	158 137		181 441				158 137
Total non current liabilities	228 291	210 798		216 385				210 798
Community wealth/Equity	2 330 266	2 375 037		2 267 450				2 375 037
<b>Cash flows</b>								
Net cash from (used) operating	161 599	183 711	(3 023)	660 383	183 711	(476 672)	-259%	183 711
Net cash from (used) investing	(143 658)	(140 286)	(2 050)	3 057	(140 286)	(143 342)	102%	(140 286)
Net cash from (used) financing	35 585	(6 795)	(35)	(917)	(6 795)	(5 878)	87%	(6 795)
<b>Cash/cash equivalents at the month/year end</b>	<b>548 629</b>	<b>561 958</b>	<b>–</b>	<b>662 523</b>	<b>561 958</b>	<b>(100 566)</b>	<b>-18%</b>	<b>561 958</b>
<b>Debtors &amp; creditors analysis</b>	<b>31-60 Days</b>	<b>61-90 Days</b>	<b>91-120 Days</b>	<b>121-150 Dys</b>	<b>151-180 Dys</b>	<b>181 Dys-1 Yr</b>	<b>Over 1Yr</b>	<b>Total</b>
<b>Debtors Age Analysis</b>								
Total By Income Source	7 457	2 971	2 589	1 803	1 179	1 723	14 320	72 767
<b>Creditors Age Analysis</b>								
Total Creditors	39	157	–	60	–	–	–	12 208

**Note:** The material variance for Other Revenue is mainly Fines and Conditional Operating grants that must still be recognised for 30 June 2020.

#### 4.1.2 Table C2: Monthly Budget Statement - Financial Performance (standard classification)

WC015 Swartland - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - Q4 Fourth Quarter									
Description	2018/19	Budget Year 2019/20							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
<b>Revenue - Functional</b>									
<i><b>Governance and administration</b></i>	<b>195 596</b>	<b>205 893</b>	<b>213 255</b>	<b>45 859</b>	<b>215 544</b>	<b>213 255</b>	2 289	1%	<b>213 255</b>
Executive and council	262	260	290	41	265	290	(25)	-9%	290
Finance and administration	195 280	205 633	212 920	45 818	215 279	212 920	2 359	1%	212 920
Internal audit	55	-	45	-	-	45	(45)	-100%	45
<i><b>Community and public safety</b></i>	<b>93 449</b>	<b>87 285</b>	<b>104 692</b>	<b>61</b>	<b>4 423</b>	<b>104 692</b>	(100 268)	-96%	<b>104 692</b>
Community and social services	14 975	14 807	17 900	44	1 025	17 900	(16 874)	-94%	17 900
Sport and recreation	9 031	4 374	4 419	(11)	2 975	4 419	(1 444)	-33%	4 419
Public safety	37 961	35 215	39 212	12	239	39 212	(38 973)	-99%	39 212
Housing	31 483	32 890	43 161	15	184	43 161	(42 977)	-100%	43 161
Health	-	-	-	-	-	-	-	-	-
<i><b>Economic and environmental services</b></i>	<b>23 260</b>	<b>17 836</b>	<b>20 042</b>	<b>1 048</b>	<b>11 881</b>	<b>20 042</b>	(8 161)	-41%	<b>20 042</b>
Planning and development	3 586	3 586	3 592	289	4 205	3 592	613	17%	3 592
Road transport	19 674	14 250	16 450	759	7 676	16 450	(8 774)	-53%	16 450
Environmental protection	-	-	-	-	-	-	-	-	-
<i><b>Trading services</b></i>	<b>476 183</b>	<b>507 814</b>	<b>506 127</b>	<b>35 358</b>	<b>493 198</b>	<b>506 127</b>	(12 929)	-3%	<b>506 127</b>
Energy sources	273 407	302 842	302 982	23 557	300 484	302 982	(2 498)	-1%	302 982
Water management	91 418	77 935	77 108	5 815	82 883	77 108	5 776	7%	77 108
Waste water management	71 009	84 301	82 901	3 586	67 091	82 901	(15 810)	-19%	82 901
Waste management	40 349	42 736	43 136	2 400	42 739	43 136	(397)	-1%	43 136
<i><b>Other</b></i>	<b>26</b>	<b>28</b>	<b>28</b>	<b>2</b>	<b>28</b>	<b>28</b>	<b>(0)</b>	<b>0%</b>	<b>28</b>
<b>Total Revenue - Functional</b>	<b>788 515</b>	<b>818 856</b>	<b>844 144</b>	<b>82 329</b>	<b>725 075</b>	<b>844 144</b>	<b>(119 069)</b>	<b>-14%</b>	<b>844 144</b>
<b>Expenditure - Functional</b>									
<i><b>Governance and administration</b></i>	<b>104 760</b>	<b>128 875</b>	<b>129 308</b>	<b>10 023</b>	<b>108 989</b>	<b>129 037</b>	(20 047)	-16%	<b>129 308</b>
Executive and council	18 224	20 012	20 145	1 575	18 955	20 145	(1 190)	-6%	20 145
Finance and administration	84 957	107 120	107 213	8 299	88 418	106 906	(18 487)	-17%	107 213
Internal audit	1 578	1 743	1 950	149	1 615	1 986	(370)	-19%	1 950
<i><b>Community and public safety</b></i>	<b>124 822</b>	<b>108 211</b>	<b>122 587</b>	<b>8 824</b>	<b>84 055</b>	<b>122 872</b>	(38 817)	-32%	<b>122 587</b>
Community and social services	16 341	18 876	22 494	2 500	18 493	22 092	(3 599)	-16%	22 494
Sport and recreation	21 506	25 065	24 845	1 516	21 580	25 002	(3 422)	-14%	24 845
Public safety	56 630	61 734	67 318	4 149	37 205	67 388	(30 184)	-45%	67 318
Housing	30 345	2 536	7 930	659	6 777	8 390	(1 613)	-19%	7 930
Health	-	-	-	-	-	-	-	-	-
<i><b>Economic and environmental services</b></i>	<b>69 194</b>	<b>65 131</b>	<b>66 777</b>	<b>3 921</b>	<b>61 174</b>	<b>67 481</b>	(6 307)	-9%	<b>66 777</b>
Planning and development	11 503	12 912	13 704	1 578	12 238	13 820	(1 582)	-11%	13 704
Road transport	57 690	52 219	53 073	2 343	48 937	53 662	(4 725)	-9%	53 073
Environmental protection	-	-	-	-	-	-	-	-	-
<i><b>Trading services</b></i>	<b>375 861</b>	<b>434 163</b>	<b>437 668</b>	<b>39 779</b>	<b>373 726</b>	<b>436 981</b>	(63 255)	-14%	<b>437 668</b>
Energy sources	231 428	265 248	266 036	24 574	246 014	266 033	(20 019)	-8%	266 036
Water management	53 596	64 259	65 825	3 339	35 658	66 088	(30 430)	-46%	65 825
Waste water management	57 391	68 142	64 831	8 671	57 543	64 567	(7 024)	-11%	64 831
Waste management	33 445	36 515	40 976	3 194	34 511	40 293	(5 782)	-14%	40 976
<i><b>Other</b></i>	<b>1 342</b>	<b>1 477</b>	<b>1 483</b>	<b>37</b>	<b>1 321</b>	<b>1 453</b>	<b>(133)</b>	<b>-9%</b>	<b>1 483</b>
<b>Total Expenditure - Functional</b>	<b>675 979</b>	<b>737 858</b>	<b>757 824</b>	<b>62 584</b>	<b>629 265</b>	<b>757 824</b>	<b>(128 559)</b>	<b>-17%</b>	<b>757 824</b>
<b>Surplus/ (Deficit) for the year</b>	<b>112 536</b>	<b>80 999</b>	<b>86 321</b>	<b>19 745</b>	<b>95 810</b>	<b>86 321</b>	<b>9 490</b>	<b>11%</b>	<b>86 321</b>

### 4.1.3 Table C3: Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote)

WC015 Swartland - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - Q4 Fourth Quarter									
Vote Description	2018/19	Budget Year 2019/20							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>									
<b>Revenue by Vote</b>									
Vote 1 - Corporate Services	9 988	10 953	11 015	2	569	11 015	(10 447)	-95%	11 015
Vote 2 - Civil Services	227 926	213 095	212 952	11 918	194 826	212 952	(18 126)	-9%	212 952
Vote 3 - Council	262	260	290	41	265	290	(25)	-9%	290
Vote 4 - Electricity Services	282 509	302 842	302 982	23 557	300 484	302 982	(2 498)	-1%	302 982
Vote 5 - Financial Services	193 702	204 060	211 121	45 747	214 142	211 121	3 020	1%	211 121
Vote 6 - Development Services	43 374	43 562	55 938	293	6 941	55 938	(48 997)	-88%	55 938
Vote 7 - Municipal Manager	55	-	45	-	-	45	(45)	-100%	45
Vote 8 - Protection Services	36 937	44 084	49 801	771	7 849	49 801	(41 952)	-84%	49 801
<b>Total Revenue by Vote</b>	<b>794 752</b>	<b>818 856</b>	<b>844 144</b>	<b>82 329</b>	<b>725 075</b>	<b>844 144</b>	<b>(119 069)</b>	<b>-14%</b>	<b>844 144</b>
<b>Expenditure by Vote</b>									
Vote 1 - Corporate Services	29 944	31 437	33 248	2 304	28 526	33 248	(4 722)	-14%	33 248
Vote 2 - Civil Services	243 340	255 238	259 762	20 083	205 815	259 916	(54 101)	-21%	259 762
Vote 3 - Council	15 113	16 973	17 073	1 323	15 828	17 073	(1 246)	-7%	17 073
Vote 4 - Electricity Services	245 854	279 164	280 121	25 308	256 738	280 141	(23 403)	-8%	280 121
Vote 5 - Financial Services	35 850	50 937	48 448	4 244	41 385	48 242	(6 856)	-14%	48 448
Vote 6 - Development Services	48 865	24 568	30 076	2 640	25 528	30 078	(4 550)	-15%	30 076
Vote 7 - Municipal Manager	6 721	7 208	7 470	558	6 876	7 470	(594)	-8%	7 470
Vote 8 - Protection Services	56 530	72 332	81 626	6 124	48 569	81 656	(33 088)	-41%	81 626
<b>Total Expenditure by Vote</b>	<b>682 216</b>	<b>737 858</b>	<b>757 824</b>	<b>62 584</b>	<b>629 265</b>	<b>757 824</b>	<b>(128 559)</b>	<b>-17%</b>	<b>757 824</b>
<b>Surplus/ (Deficit) for the year</b>	<b>112 536</b>	<b>80 999</b>	<b>86 321</b>	<b>19 745</b>	<b>95 810</b>	<b>86 321</b>	<b>9 490</b>	<b>11%</b>	<b>86 321</b>

#### 4.1.4 Table C4: Monthly Budget Statement - Financial Performance (revenue and expenditure)

WC015 Swartland - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - Q4 Fourth Quarter									
Description	2018/19	Budget Year 2019/20							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>									
<b>Revenue By Source</b>									
Property rates	114 880	121 289	121 289	9 837	124 161	121 289	2 871	2%	121 289
Service charges - electricity revenue	263 661	290 458	290 458	23 547	297 026	290 458	6 569	2%	290 458
Service charges - water revenue	59 743	56 497	55 670	5 710	65 879	55 670	10 208	18%	55 670
Service charges - sanitation revenue	40 114	45 538	44 138	3 627	43 874	44 138	(264)	-1%	44 138
Service charges - refuse revenue	25 623	27 157	27 557	2 281	27 463	27 557	(94)	0%	27 557
Rental of facilities and equipment	1 529	1 586	1 606	71	1 500	1 606	(105)	-7%	1 606
Interest earned - external investments	40 174	40 920	42 237	35 356	45 370	42 237	3 133	7%	42 237
Interest earned - outstanding debtors	2 615	2 799	3 101	201	2 254	3 101	(847)	-27%	3 101
Dividends received	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	27 703	32 800	32 800	10	253	32 800	(32 547)	-99%	32 800
Licences and permits	4 030	4 122	4 524	288	3 562	4 524	(961)	-21%	4 524
Agency services	4 373	4 300	4 600	455	3 940	4 600	(660)	-14%	4 600
Transfers and subsidies	130 093	112 666	118 473	-	91 534	118 473	(26 939)	-23%	118 473
Other revenue	12 369	11 364	11 579	912	11 450	11 579	(129)	-1%	11 579
Gains on disposal of PPE	15 245	200	5 642	-	5 106	5 642	(536)	-10%	5 642
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>742 152</b>	<b>751 695</b>	<b>763 673</b>	<b>82 296</b>	<b>723 374</b>	<b>763 673</b>	<b>(40 299)</b>	<b>-5%</b>	<b>763 673</b>
<b>Expenditure By Type</b>									
Employee related costs	193 878	217 514	221 560	16 483	209 708	221 303	(11 594)	-5%	221 560
Remuneration of councillors	10 369	11 112	11 112	913	10 891	11 114	(223)	-2%	11 112
Debt impairment	32 709	35 285	43 184	1 552	3 726	43 184	(39 458)	-91%	43 184
Depreciation & asset impairment	86 831	88 293	88 293	(0)	77 024	88 288	(11 264)	-13%	88 293
Finance charges	14 278	18 581	13 156	6 266	13 057	13 156	(99)	-1%	13 156
Bulk purchases	194 308	227 700	227 700	22 534	210 267	227 400	(17 133)	-8%	227 700
Other materials	25 940	34 680	35 117	1 406	13 135	35 025	(21 890)	-62%	35 117
Contracted services	86 794	62 217	68 684	8 810	59 107	69 376	(10 269)	-15%	68 684
Transfers and subsidies	2 565	3 168	4 610	1 526	3 869	4 610	(740)	-16%	4 610
Other expenditure	26 098	38 308	35 256	3 074	27 668	35 217	(7 549)	-21%	35 256
Loss on disposal of PPE	2 209	1 000	9 153	21	813	9 153	(8 339)	-91%	9 153
<b>Total Expenditure</b>	<b>675 979</b>	<b>737 858</b>	<b>757 824</b>	<b>62 584</b>	<b>629 265</b>	<b>757 824</b>	<b>(128 559)</b>	<b>-17%</b>	<b>757 824</b>
<b>Surplus/(Deficit)</b>	<b>66 173</b>	<b>13 838</b>	<b>5 850</b>	<b>19 712</b>	<b>94 109</b>	<b>5 850</b>	<b>88 259</b>	<b>0</b>	<b>5 850</b>
Transfers and subsidies - capital (monetary)	46 363	67 161	78 451	-	-	78 451	(78 451)	(0)	78 451
Transfers and subsidies - capital (monetary)	-	-	2 020	33	1 701	2 020	(319)	(0)	2 020
Transfers and subsidies - capital (in-kind - all)	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>112 536</b>	<b>80 999</b>	<b>86 321</b>	<b>19 745</b>	<b>95 810</b>	<b>86 321</b>			<b>86 321</b>
<b>Surplus/(Deficit) attributable to municipality</b>	<b>112 536</b>	<b>80 999</b>	<b>86 321</b>	<b>19 745</b>	<b>95 810</b>	<b>86 321</b>			<b>86 321</b>
Share of surplus/ (deficit) of associate	-	-	-	-	-	-			-
<b>Surplus/ (Deficit) for the year</b>	<b>112 536</b>	<b>80 999</b>	<b>86 321</b>	<b>19 745</b>	<b>95 810</b>	<b>86 321</b>			<b>86 321</b>

#### 4.1.5 Table C5: Monthly Budget Statement - Capital Expenditure (municipal vote, standard classification and funding)

WC015 Swartland - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - Q4 Fourth Quarter									
Vote Description	2018/19	Budget Year 2019/20							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>									
<b>Multi-Year expenditure appropriation</b>									
Vote 2 - Civil Services	25 926	48 563	26 290	11 496	22 962	26 290	(3 328)	-13%	26 290
Vote 4 - Electricity Services	3 000	10 400	12 175	2 017	10 917	12 175	(1 258)	-10%	12 175
Vote 6 - Development Services	7 417	38 680	47 099	7 754	35 524	47 099	(11 575)	-25%	47 099
<b>Total Capital Multi-year expenditure</b>	<b>36 343</b>	<b>97 643</b>	<b>85 563</b>	<b>21 267</b>	<b>69 403</b>	<b>85 563</b>	<b>(16 161)</b>	<b>-19%</b>	<b>85 563</b>
<b>Single Year expenditure appropriation</b>									
Vote 1 - Corporate Services	2 523	128	2 228	2 092	2 166	2 228	(62)	-3%	2 228
Vote 2 - Civil Services	24 252	34 370	38 543	8 196	34 032	38 543	(4 511)	-12%	38 543
Vote 3 - Council	8	10	3	–	2	3	(1)	-21%	3
Vote 4 - Electricity Services	12 804	9 484	11 044	436	9 834	11 044	(1 210)	-11%	11 044
Vote 5 - Financial Services	5 715	46	63	–	63	63	0	0%	63
Vote 6 - Development Services	4 795	1 166	1 667	7	62	1 667	(1 605)	-96%	1 667
Vote 7 - Municipal Manager	4	10	–	–	–	–	–	–	–
Vote 8 - Protection Services	5 589	1 002	1 705	395	1 282	1 705	(423)	-25%	1 705
<b>Total Capital single-year expenditure</b>	<b>55 689</b>	<b>46 215</b>	<b>55 252</b>	<b>11 126</b>	<b>47 440</b>	<b>55 252</b>	<b>(7 812)</b>	<b>-14%</b>	<b>55 252</b>
<b>Total Capital Expenditure</b>	<b>92 031</b>	<b>143 858</b>	<b>140 816</b>	<b>32 393</b>	<b>116 843</b>	<b>140 816</b>	<b>(23 973)</b>	<b>-17%</b>	<b>140 816</b>
<b>Capital Expenditure - Functional Classification</b>									
<b>Governance and administration</b>	<b>9 385</b>	<b>5 931</b>	<b>7 425</b>	<b>3 220</b>	<b>7 030</b>	<b>7 425</b>	<b>(395)</b>	<b>-5%</b>	<b>7 425</b>
Executive and council	12	20	3	–	2	3	(1)	-21%	3
Finance and administration	9 373	5 911	7 422	3 220	7 028	7 422	(394)	-5%	7 422
Internal audit							–	–	–
<b>Community and public safety</b>	<b>21 222</b>	<b>4 840</b>	<b>7 995</b>	<b>2 321</b>	<b>4 987</b>	<b>7 971</b>	<b>(2 984)</b>	<b>-37%</b>	<b>7 995</b>
Community and social services	1 079	910	210	42	100	210	(110)	-53%	210
Sport and recreation	14 555	2 928	6 080	1 885	3 606	6 056	(2 450)	-40%	6 080
Public safety	5 589	1 002	1 705	395	1 282	1 705	(423)	-25%	1 705
<b>Economic and environmental services</b>	<b>19 911</b>	<b>55 552</b>	<b>43 016</b>	<b>12 018</b>	<b>36 430</b>	<b>43 197</b>	<b>(6 767)</b>	<b>-16%</b>	<b>43 016</b>
Planning and development	3 403	34 058	9 650	936	3 916	8 070	(4 154)	-51%	9 650
Road transport	16 509	21 494	33 366	11 083	32 514	35 127	(2 613)	-7%	33 366
<b>Trading services</b>	<b>41 512</b>	<b>77 535</b>	<b>82 380</b>	<b>14 833</b>	<b>68 396</b>	<b>82 222</b>	<b>(13 827)</b>	<b>-17%</b>	<b>82 380</b>
Energy sources	15 203	19 244	22 459	2 131	20 022	22 459	(2 437)	-11%	22 459
Water management	14 797	7 145	17 180	689	14 642	17 180	(2 537)	-15%	17 180
Waste water management	9 031	44 628	37 475	11 917	28 781	37 318	(8 537)	-23%	37 475
Waste management	2 482	6 518	5 266	96	4 951	5 266	(315)	-6%	5 266
<b>Other</b>		–	–	–	–	–	–	–	–
<b>Total Capital Expenditure - Functional Classification</b>	<b>92 031</b>	<b>143 858</b>	<b>140 816</b>	<b>32 393</b>	<b>116 843</b>	<b>140 816</b>	<b>(23 973)</b>	<b>-17%</b>	<b>140 816</b>
<b>Funded by:</b>									
National Government	31 975	30 301	30 301	5 600	30 296	30 301	(5)	0%	30 301
Provincial Government	13 863	36 860	48 150	9 596	37 804	48 150	(10 346)	-21%	48 150
Other transfers and grants	458	–	2 000	1 621	1 859	2 000	(141)	-7%	2 000
<b>Transfers recognised - capital</b>	<b>46 297</b>	<b>67 161</b>	<b>80 451</b>	<b>16 817</b>	<b>69 959</b>	<b>80 451</b>	<b>(10 492)</b>	<b>-13%</b>	<b>80 451</b>
<b>Borrowing</b>	<b>–</b>	<b>22 631</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>Internally generated funds</b>	<b>45 735</b>	<b>54 065</b>	<b>60 365</b>	<b>15 576</b>	<b>46 884</b>	<b>60 365</b>	<b>(13 480)</b>	<b>-22%</b>	<b>60 365</b>
<b>Total Capital Funding</b>	<b>92 031</b>	<b>143 858</b>	<b>140 816</b>	<b>32 393</b>	<b>116 843</b>	<b>140 816</b>	<b>(23 973)</b>	<b>-17%</b>	<b>140 816</b>

#### 4.1.6 Table C6: Monthly Budget Statement - Financial Position

WC015 Swartland - Table C6 Monthly Budget Statement - Financial Position - Q4 Fourth Quarter					
Description	2018/19	Budget Year 2019/20			
	Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
<b>R thousands</b>					
<b><u>ASSETS</u></b>					
<b>Current assets</b>					
Cash	525 985	548 629	561 958	618 965	561 958
Call investment deposits	–	–	–	12 000	–
Consumer debtors	61 631	124 460	113 078	68 554	113 078
Other debtors	46 334	16 664	34 167	39 750	34 167
Current portion of long-term receivables	48	–	47	47	47
Inventory	17 634	15 694	18 989	41 771	18 989
<b>Total current assets</b>	<b>651 631</b>	<b>705 447</b>	<b>728 239</b>	<b>781 087</b>	<b>728 239</b>
<b>Non current assets</b>					
Long-term receivables	3	–	2	11	2
Investments	–	–	–	–	–
Investment property	45 091	48 621	44 232	45 080	44 232
Investments in Associate	–	–	–	–	–
Property, plant and equipment	1 905 800	1 961 379	1 969 852	1 936 108	1 969 852
Biological	–	–	–	–	–
Intangible	1 185	188	527	954	527
Other non-current assets	1 120	770	1 120	1 120	1 120
<b>Total non current assets</b>	<b>1 953 198</b>	<b>2 010 958</b>	<b>2 015 733</b>	<b>1 983 273</b>	<b>2 015 733</b>
<b>TOTAL ASSETS</b>	<b>2 604 830</b>	<b>2 716 405</b>	<b>2 743 973</b>	<b>2 764 360</b>	<b>2 743 973</b>
<b><u>LIABILITIES</u></b>					
<b>Current liabilities</b>					
Bank overdraft	–	–	–	–	–
Borrowing	9 689	13 298	10 018	–	10 018
Consumer deposits	12 751	11 224	14 447	13 873	14 447
Trade and other payables	95 253	124 442	126 190	163 217	126 190
Provisions	8 531	8 884	7 482	4 351	7 482
<b>Total current liabilities</b>	<b>126 224</b>	<b>157 848</b>	<b>158 137</b>	<b>181 441</b>	<b>158 137</b>
<b>Non current liabilities</b>					
Borrowing	119 987	151 735	107 983	117 929	107 983
Provisions	98 455	76 556	102 815	98 455	102 815
<b>Total non current liabilities</b>	<b>218 443</b>	<b>228 291</b>	<b>210 798</b>	<b>216 385</b>	<b>210 798</b>
<b>TOTAL LIABILITIES</b>	<b>344 667</b>	<b>386 139</b>	<b>368 935</b>	<b>397 825</b>	<b>368 935</b>
<b>NET ASSETS</b>	<b>2 260 163</b>	<b>2 330 266</b>	<b>2 375 037</b>	<b>2 366 534</b>	<b>2 375 037</b>
<b><u>COMMUNITY WEALTH/EQUITY</u></b>					
Accumulated Surplus/(Deficit)	2 068 344	2 086 039	2 177 583	2 075 631	2 177 583
Reserves	191 819	244 227	197 455	191 819	197 455
<b>TOTAL COMMUNITY WEALTH/EQUITY</b>	<b>2 260 163</b>	<b>2 330 266</b>	<b>2 375 037</b>	<b>2 267 450</b>	<b>2 375 037</b>

**Note:** The difference between Net Assets and Total Community Wealth/Equity is the YTD operating surplus and deficit amount that will only be recognised at year-end.

#### 4.1.7 Table C7: Monthly Budget Statement - Cash Flow

WC015 Swartland - Table C7 Monthly Budget Statement - Cash Flow - Q4 Fourth Quarter									
Description	2018/19	Budget Year 2019/20							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>									
<b>Receipts</b>									
Property rates	114 880	115 225	120 517	8 730	96 752	120 517	(23 765)	-20%	120 517
Service charges	389 141	395 843	398 727	37 028	401 241	398 727	2 514	1%	398 727
Other revenue	52 934	29 572	29 586	1 355	447 471	29 586	417 884	1412%	29 586
Government - operating	130 093	112 666	118 473	-	109 500	118 473	(8 973)	-8%	118 473
Government - capital	45 838	67 161	80 451	1 119	60 771	80 451	(19 680)	-24%	80 451
Interest	40 174	43 719	45 338	279	5 628	45 338	(39 710)	-88%	45 338
Dividends	-	-	-	-	-	-	-	-	-
<b>Payments</b>									
Suppliers and employees	(585 585)	(580 837)	(591 616)	(45 311)	(448 327)	(591 616)	(143 288)	24%	(591 616)
Finance charges	(14 278)	(18 581)	(13 156)	(5 922)	(12 353)	(13 156)	(803)	6%	(13 156)
Transfers and Grants	(2 565)	(3 168)	(4 610)	(300)	(300)	(4 610)	(4 310)	93%	(4 610)
<b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b>	<b>170 634</b>	<b>161 599</b>	<b>183 711</b>	<b>(3 023)</b>	<b>660 383</b>	<b>183 711</b>	<b>(476 672)</b>	<b>-259%</b>	<b>183 711</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>									
<b>Receipts</b>									
Proceeds on disposal of PPE	1 469	200	532	-	5 106	532	4 574	860%	532
Decrease (increase) in non-current debtors	(8 013)	-	-	-	-	-	-	-	-
Decrease (increase) other non-current receivables	(2 261)	-	(2)	-	1	(2)	3	-131%	(2)
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-
<b>Payments</b>									
Capital assets	(86 933)	(143 858)	(140 816)	(2 050)	(2 050)	(140 816)	(138 766)	99%	(140 816)
<b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b>	<b>(95 738)</b>	<b>(143 658)</b>	<b>(140 286)</b>	<b>(2 050)</b>	<b>3 057</b>	<b>(140 286)</b>	<b>(143 342)</b>	<b>102%</b>	<b>(140 286)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>									
<b>Receipts</b>									
Short term loans	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	50 000	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	975	236	3 223	(35)	(917)	3 223	2 307	72%	3 223
<b>Payments</b>									
Repayment of borrowing	(10 686)	(14 651)	(10 018)	-	-	(10 018)	(10 018)	100%	(10 018)
<b>NET CASH FROM/(USED) FINANCING ACTIVITIES</b>	<b>(9 711)</b>	<b>35 585</b>	<b>(6 795)</b>	<b>(35)</b>	<b>(917)</b>	<b>(6 795)</b>	<b>(5 878)</b>	<b>87%</b>	<b>(6 795)</b>
<b>NET INCREASE/ (DECREASE) IN CASH HELD</b>	<b>65 185</b>	<b>53 526</b>	<b>36 631</b>	<b>(5 108)</b>	<b>662 523</b>	<b>36 631</b>			<b>36 631</b>
Cash/cash equivalents at beginning:	460 799	495 102	525 327			525 327			525 327
Cash/cash equivalents at month/year end:	525 985	548 629	561 958		662 523	561 958			561 958

The Year TD actual for Other Revenue includes investments made and matured during the financial year. The YTD actual for Cash/cash equivalents at month/year end includes investments to a total of **R544 884 000** that matured. Year-end transactions must still be processed for June 2020.

## **PART 2 – SUPPORTING DOCUMENTATION**

### **Section 5 – Debtors' analysis**

#### **5.1 Supporting Table SC3**

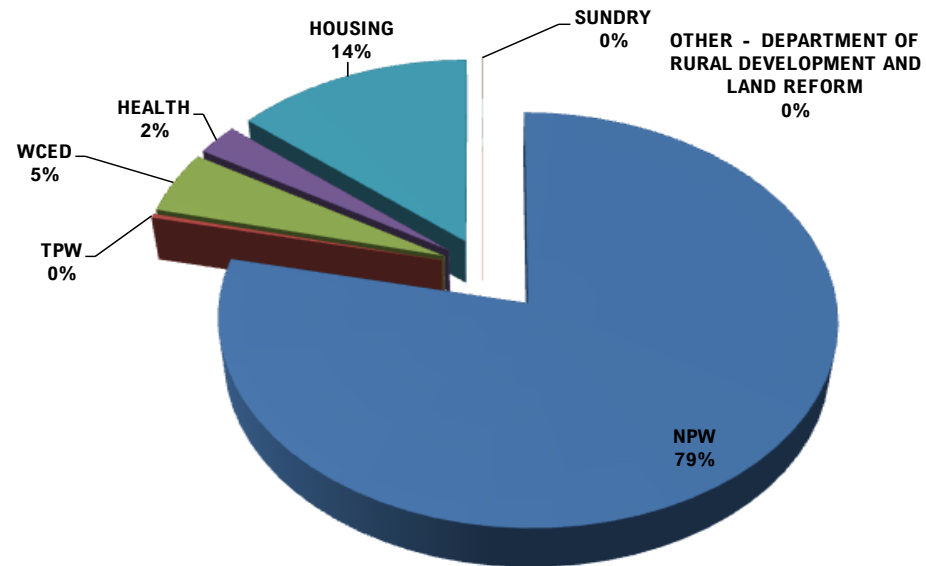
WC015 Swartland - Supporting Table SC3 Monthly Budget Statement - aged debtors - Q4 Fourth Quarter													
Description	NT Code	Budget Year 2019/20										Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.t.o Council Policy
		0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total	Total over 90 days		
R thousands													
Debtors Age Analysis By Income Source													
Trade and Other Receivables from Exchange Transactions - Water	1200	7 167	1 197	704	898	709	466	595	3 166	14 901	5 835	–	–
Trade and Other Receivables from Exchange Transactions - Electricity	1300	20 005	2 240	548	312	127	83	114	927	24 357	1 564	–	–
Receivables from Non-exchange Transactions - Property Rates	1400	7 908	2 165	883	700	487	338	541	5 825	18 848	7 892	–	–
Receivables from Exchange Transactions - Waste Water Management	1500	3 183	1 055	453	362	252	152	242	2 210	7 910	3 219	–	–
Receivables from Exchange Transactions - Waste Management	1600	2 431	781	374	309	224	139	230	2 191	6 679	3 093	–	–
Receivables from Exchange Transactions - Property Rental Debtors	1700	31	20	9	6	3	1	0	1	71	12	–	–
Interest on Arrear Debtor Accounts	1810	–	–	–	–	–	–	–	–	–	–	–	–
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820	–	–	–	–	–	–	–	–	–	–	–	–
Other	1900	–	–	–	–	–	–	–	–	–	–	–	–
Total By Income Source	2000	40 725	7 457	2 971	2 589	1 803	1 179	1 723	14 320	72 767	21 614	–	–
2018/19 - totals only		37 436	7 160	931	746	1 882	835	2 044	10 570	61 604	16 078		
Debtors Age Analysis By Customer Group													
Organs of State	2200	1 566	127	64	60	29	22	40	239	2 146	389	–	–
Commercial	2300	16 643	1 090	382	229	116	129	230	723	19 542	1 427	–	–
Households	2400	22 515	6 240	2 525	2 300	1 658	1 028	1 454	13 358	51 078	19 798	–	–
Other	2500	–	–	–	–	–	–	–	–	–	–	–	–
Total By Customer Group	2600	40 725	7 457	2 971	2 589	1 803	1 179	1 723	14 320	72 767	21 614	–	–

Total Debtors has decreased from **R 75 021 400** in May 2020 to **R 72 766 765** in June 2020. The aforementioned totals include the current billing not due yet. See 0-30 days in this regard.

The monthly service collection rate for June 2020 was **104.28%** compared to **97.74%** in May 2020. (Amounts received in the current month for the previous month's debtors raised)

## 5.2 Government Debt Schedule

Swartland Municipality for the month ended June 2020	Rates					Services					Total Debt	Grand Total Sec 71	Payment received for the month
Department Responsible for the Debt	0-30 Days	30-60 Days	60-90 Days	> 90 Days	Total	0-30 Days	30-60 Days	60-90 Days	>90 Days	Total			
NPW	462 566	61 118	56 354	338 893	918 930	711 032	7 653	6 221	40 994	765 900	1 684 830	1 684 830	-3 057 998
TPW	-67	51	-	7 079	7 063	-0	-	-	-	-0	7 063	7 063	-
WCED	-	-	-	-	-	69 237	35 513	869	-	105 619	105 619	105 619	-3 795
HEALTH	-	-	-	-	-	51 169	63	270	1 371	52 872	52 872	52 872	-51 907
HOUSING	-	-	-	-	-	272 081	22 677	-	867	295 625	295 625	295 625	-407 933
OTHER - DEPARTMENT OF RURAL DEVELOPMENT AND LAND REFORM	-	-	-	-	-	-	-	-	-	-	-	-	-
SUNDRY	-1	-	-	-	-1	257	151	-	-	409	407	407	-950
<b>TOTAL OUTSTANDING</b>	<b>462 497</b>	<b>61 169</b>	<b>56 354</b>	<b>345 972</b>	<b>925 992</b>	<b>1 103 776</b>	<b>66 057</b>	<b>7 359</b>	<b>43 231</b>	<b>1 220 424</b>	<b>2 146 416</b>	<b>2 146 416</b>	<b>-3 522 584</b>



## Section 6 – Creditors' analysis

### 6.1 Supporting Table SC4

WC015 Swartland - Supporting Table SC4 Monthly Budget Statement - aged creditors - Q4 Fourth Quarter											
Description	NT Code	Budget Year 2019/20									Prior year totals for chart (same period)
		0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year	Total	
R thousands											
Creditors Age Analysis By Customer Type											
Bulk Electricity	0100	-	-	-	-	-	-	-	-	-	-
Bulk Water	0200	-	-	-	-	-	-	-	-	-	-
PAYE deductions	0300	-	-	-	-	-	-	-	-	-	-
VAT (output less input)	0400	-	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	0500	-	-	-	-	-	-	-	-	-	-
Loan repayments	0600	-	-	-	-	-	-	-	-	-	-
Trade Creditors	0700	11 952	39	157	-	60	-	-	-	12 208	21 082
Auditor General	0800	-	-	-	-	-	-	-	-	-	-
Other	0900	-	-	-	-	-	-	-	-	-	-
Total By Customer Type	1000	11 952	39	157	-	60	-	-	-	12 208	21 082

Outstanding creditors: 30 days and older				
Name of supplier	Outstanding Amount	Invoice(s) date(s)	Dispute/Reason for non-payment	Remedial action
CORMAR INDUSTRIES	R 154 331.40	14.04.2020	Dispute with the work that is not satisfactory.	Invoice to be paid once dispute is handled.
KOORDOM CLEANING SERVICES	R 2 950.00	16.04.2020	Dispute with the work that is not satisfactory.	Invoice to be paid once dispute is handled.
KOORDOM CLEANING SERVICES	R 1 950.00	10.04.2020	Dispute with the work that is not satisfactory.	Invoice to be paid once dispute is handled.
SIYAKHATHALA SAFETY	R 3 284.56	17.03.2020	Invoice matched wrong order .	Awaiting on credit note from supplier.
WESKUS DISRTICT MUNICIPALITY	R 57 953.11	30.06.2019	Query on the water meters (DC)	To be paid once query is resolved.

### COVID-19: Emergency Purchases for June 2020

DEVIATIONS: COVID-19 RELATED JUNE 2020				
Supplier Name	Purchase Order Date	Deviation Type	Department	Total
Unibuilding Service & Maintenance	2020-06-19	Emergency Item	Protection Services	3 125.00
N EN A KOEGELENBERG t/a PICK N PAY RIEBEEKWES	2020-06-26	Emergency Item	Development Services	237 488.00
YUNUS TAMBAY t/a Uni Building Services and Maintenance	2020-06-05	Emergency Item	Protection Services	32 104.00
AST AFRICA TRADING 368 t/a MALMESBURY SUPERSPAR	2020-06-09	Emergency Item	Development Services	265 515.25
Thompson Trust	2020-06-29	Emergency Item	Corporate Services	35 000.00
				<b>573 232.25</b>

## Section 7 – Investment portfolio analysis

### 7.1 Supporting Table SC5

WC015 Swartland - Supporting Table SC5 Monthly Budget Statement - investment portfolio - Q4 Fourth Quarter											
Investments by maturity Name of institution & investment ID	Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate <sup>a</sup>	Expiry date of investment	Opening balance	Interest to be realised	Partial / Premature Withdrawal (4)	Investment Top Up	Closing Balance
R thousands	Yrs/Months										
<b>Municipality</b>											
STANDARD BANK	63 Days	Fixed	Yes	Fixed	7.68%	02/09/2019	60 000	795	(60 795)	-	-
STANDARD BANK	n/a	Call Account	Yes	Variable	4.95%	23/09/2019	12 000	395	(12 395)	-	-
NED BANK	81 Days	Fixed	Yes	Fixed	7.50%	22/11/2019	60 000	999	(60 999)	-	-
NED BANK	213 Days	Fixed	Yes	Fixed	8.200%	31/01/2020	60 000	2 871	(62 871)	-	-
NED BANK	364 Days	Fixed	Yes	Fixed	8.450%	30/06/2020	300 000	25 281	(325 281)	-	-
STANDARD BANK	304 Days	Fixed	Yes	Fixed	7.675%	30/06/2020	40 000	2 565	(42 565)	-	-
NED BANK	221 Days	Fixed	Yes	Fixed	8.00%	30/06/2020	50 000	2 422	(52 422)	-	-
ABSA	209 Days	Fixed	Yes	Fixed	7.627%	30/06/2020	50 000	2 184	(52 184)	-	-
STANDARD BANK	151 Days	Fixed	Yes	Fixed	7.55%	30/06/2020	70 000	2 186	(72 186)	-	-
STANDARD BANK	82 Days	Fixed	Yes	Fixed	6.29%	30/06/2020	22 884	323	(23 207)	-	-
<b>Municipality sub-total</b>							<b>724 884</b>	<b>40 021</b>	<b>(764 905)</b>	<b>-</b>	<b>-</b>
<b>TOTAL INVESTMENTS AND INTEREST</b>							<b>724 884</b>	<b>40 021</b>	<b>(764 905)</b>	<b>-</b>	<b>-</b>

### 7.2 Commitments against Cash and Cash Equivalents

Commitments against Cash & Cash Equivalents			
	31 May 2020	Transactions / Movement 2019/2020	Current Month
<b>Cash &amp; Cash Equivalents:</b>	<b>R 634 596 289</b>		<b>R 618 346 632</b>
Primary Bank Account	R 87 181 698	R 529 504 275	R 616 685 973
Short Term Investments (Less 6 months)	R 34 884 000	R -34 884 000	R -
Medium Term Investments (more 6 months)	R 510 000 000	R -510 000 000	R -
Cash Floats	R 2 530 590	R -869 931	R 1 660 659
<b>Commitments:</b>	<b>R 308 572 740</b>		<b>R 242 122 165</b>
Unspent Committed Conditional Grants	R 10 169 551	R -1 422 972	R 8 746 580
Capital funding requirement 2019/20 (Grants & Loans)	R 27 417 596	R -16 817 231	R 10 600 365
Cash Portion of Housing Development Fund	R 3 368	R -	R 3 368
Capital Replacement Reserve Movement	R 160 507 306	R -15 575 761	R 144 931 545
Loan repayment due Dec / June	R 6 364 708	R -6 265 919	R 98 789
Consumer Deposits	R 13 854 396	R 18 745	R 13 873 141
Creditor payments	R 19 647 766	R -7 439 465	R 12 208 301
Salaries	R 29 468 429	R -17 395 742	R 12 072 687
Bad Debt Contributions	R 41 139 619	R -1 552 231	R 39 587 389
<b>Working Capital</b>			<b>R 376 224 467</b>

## 7.3 Withdrawals from Municipal Bank Account

<b>SWARTLAND MUNICIPALITY</b> <b>Withdrawals from Municipal Bank Accounts</b> <b>In accordance with Section 11, Sub-section 1 (b) to (j)</b>		
<b>NAME OF MUNICIPALITY:</b>	SWARTLAND MUNICIPALITY	
<b>MUNICIPAL DEMARCATION CODE:</b>	WC015	
<b>QUARTER ENDED:</b>	Jun-20	
	Amount	Reason for withdrawal
<b>MFMA section 11.</b> (1) Only the <i>accounting officer</i> or the <i>chief financial officer</i> of a <i>municipality</i> , or any other senior financial <i>official</i> of the <i>municipality</i> acting on the written authority of the <i>accounting officer</i> may withdraw money or authorise the withdrawal of money from any of the <i>municipality</i> bank accounts, and may do so only -	R 249 870 727	To pay creditors, service providers, employee related costs, etc
(b) to defray expenditure authorised in terms of section 26(4);		
(c) to defray unforeseeable and unavoidable expenditure authorised in terms of section 29(1);		
(d) in the case of a bank account opened in terms of section 12. to make payments from the account in accordance with subsection (4) of that section;		
(e) to pay over to a person or organ of state money received by the <i>municipality</i> on behalf of that person or organ of state, including -		
(i) money collected by the <i>municipality</i> on behalf of that person or organ of state by agreement; or	R 4 435 767	Motor Vehicle Registration and Road Traffic Mangement Corporation.
(ii) any insurance or other payments received by the <i>municipality</i> for that person or organ of state;		
(f) to refund money incorrectly paid into a bank account;		
(g) to refund guarantees, sureties and <i>security</i> deposits;	R 115 290	Service deposits, Community and Town Halls, Sport Club Houses, etc
(h) for cash management and <i>investment</i> purposes in accordance with section 13;	R 22 884 000	Investments made for the quarter.
(i) to defray increased expenditure in terms of section 31; or		
(j) for such other purposes as may be <i>prescribed</i> .		

## Section 8 – Allocation and grant receipts and expenditure

### 8.1 Supporting Table SC6

WC015 Swartland - Supporting Table SC6 Monthly Budget Statement - transfers and grant receipts - Q4 Fourth Quarter								
Description	Budget Year 2019/20							
	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands								
<b>RECEIPTS:</b>								
<b>Operating Transfers and Grants</b>								
<b>National Government:</b>	94 852	94 852	–	94 852	94 852	–		94 852
Local Government Equitable Share	91 534	91 534	–	91 534	91 534	–		91 534
Finance Management	1 550	1 550	–	1 550	1 550	–		1 550
EPWP Incentive	1 768	1 768	–	1 768	1 768	–		1 768
<b>Provincial Government:</b>	17 564	22 610	969	18 814	22 610	(3 796)	-16.8%	22 610
Municipal Accreditation and Capacity Building Grant	224	224	–	224	224	–		224
Human Settlements	–	5 039	–	1 243	5 039	(3 796)	-75.3%	5 039
Libraries	9 557	9 557	–	9 557	9 557	–		9 557
Proclaimed Roads Subsidy	5 084	5 084	–	5 084	5 084	–		5 084
Financial Management Support Grant: Student Bursaries	379	379	–	379	379	–		379
Financial Management Support Grant: mSCOA	330	330	–	330	330	–		330
Thusong Grant	–	–	–	–	–	–		–
Establishment of a K9 Unit	1 990	954	–	954	954	–		954
Community Development Workers	–	74	–	74	74	–		74
Local Government Support Grant	–	850	850	850	850	–		850
Disaster Relief Grant	–	119	119	119	119	–		119
<b>District Municipality:</b>	–	50	50	50	50	–		–
WCDM	–	50	50	50	50	–		–
<b>Other grant providers:</b>	250	250	–	250	250	–		250
LG Seta	250	250	–	250	250	–		250
<b>Total Operating Transfers and Grants</b>	<b>112 666</b>	<b>117 761</b>	<b>1 019</b>	<b>113 966</b>	<b>117 761</b>	<b>(3 796)</b>	<b>-3.2%</b>	<b>117 711</b>
<b>Capital Transfers and Grants</b>								
<b>National Government:</b>	30 301	30 301	–	30 301	30 301	–		30 301
Municipal Infrastructure Grant (MIG)	21 301	21 301	–	21 301	21 301	–		21 301
Energy Efficiency and Demand Side Management Grant	4 000	4 000	–	4 000	4 000	–		4 000
Integrated National Electrification Programme (municipal)	5 000	5 000	–	5 000	5 000	–		5 000
<b>Provincial Government:</b>	36 860	48 150	1 119	52 286	47 114	5 172	11.0%	48 150
Human Settlements	32 480	41 094	1 119	46 532	41 094	5 438	13.2%	41 094
RSEP/VPUU Municipal Projects	4 000	4 000	–	4 000	4 000	–		4 000
Libraries	50	50	–	50	50	–		50
Upgrading of Tennis & Netball Courts	320	320	–	320	320	–		320
Establishment of a K9 Unit	10	1 046	–	10	10	–		1 046
Greenest Municipality Competition	–	140	–	140	140	–		140
Proclaimed Roads Subsidy	–	1 500	–	1 234	1 500	(266)	-17.7%	1 500
<b>Total Capital Transfers and Grants</b>	<b>67 161</b>	<b>78 451</b>	<b>1 119</b>	<b>82 587</b>	<b>77 415</b>	<b>5 172</b>	<b>6.7%</b>	<b>78 451</b>
<b>TOTAL RECEIPTS OF TRANSFERS &amp; GRANTS</b>	<b>179 827</b>	<b>196 212</b>	<b>2 138</b>	<b>196 553</b>	<b>195 176</b>	<b>1 376</b>	<b>0.7%</b>	<b>196 162</b>

## 8.2 Supporting Table SC7 (1)

WC015 Swartland - Supporting Table SC7(1) Monthly Budget Statement - transfers and grant expenditure - Q4 Fourth Quarter								
Description	Budget Year 2019/20							
	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands								
<b>EXPENDITURE</b>								
<b><u>Operating expenditure of Transfers and Grants</u></b>								
<b>National Government:</b>	94 852	94 852	6 389	68 863	94 852	(25 989)	-27.4%	94 852
Local Government Equitable Share	91 534	91 534	5 559	65 545	91 534	(25 989)	-28.4%	91 534
Finance Management	1 550	1 550	830	1 550	1 550	-		1 550
EPWP Incentive	1 768	1 768	-	1 768	1 768	-		1 768
<b>Provincial Government:</b>	17 564	25 656	4 659	22 218	24 965	(2 747)	-11.0%	25 656
Municipal Accreditation and Capacity Building Grant	224	224	19	224	224	-		224
Libraries	9 557	9 557	832	9 154	9 557	(403)	-4.2%	9 557
Proclaimed Roads Subsidy	5 084	5 084	321	4 763	5 084	(321)	-6.3%	5 084
Financial Management Support Grant: Student Bursaries	379	379	7	139	379	(240)	-63.3%	379
Financial Management Support Grant: mSCOA	330	330	30	330	330	-		330
Establishment of a K9 Unit	1 990	3 895	1 975	2 625	3 204	(579)	-18.1%	3 895
Human Settlements	-	5 039	504	3 905	5 039	(1 134)	-22.5%	5 039
Community Development Workers	-	74	-	4	74	(70)	-95.2%	74
Financial Management Support Grant: Risk Management	-	45	-	45	45	-		45
LG Internship Grant	-	60	1	60	60	-		60
LG Support Grant	-	850	850	850	850	-		850
Disaster Relief Grant	-	119	119	119	119	-		119
<b>District Municipality:</b>	-	50	6	6	50	(44)	-88.1%	50
WCDM	-	50	6	6	50	(44)	-88.1%	50
<b>Other grant providers:</b>	250	250	250	250	250	-		250
LG Seta	250	250	250	250	250	-		250
<b>Total operating expenditure of Transfers and Grants:</b>	<b>112 666</b>	<b>120 808</b>	<b>11 304</b>	<b>91 337</b>	<b>120 117</b>	<b>(28 780)</b>	<b>-24.0%</b>	<b>120 808</b>
<b><u>Capital expenditure of Transfers and Grants</u></b>								
<b>National Government:</b>	30 301	30 301	5 600	30 296	30 301	(5)	0.0%	30 301
Municipal Infrastructure Grant (MIG)	21 301	21 301	4 570	21 300	21 301	(1)	0.0%	21 301
Energy Efficiency and Demand Side Management Grant	4 000	4 000	1 008	4 000	4 000	-		4 000
Integrated National Electrification Programme (municipal)	5 000	5 000	22	4 996	5 000	(4)	-0.1%	5 000
<b>Provincial Government:</b>	36 860	48 150	9 596	37 804	48 150	(10 346)	-21.5%	48 150
Human Settlements	32 480	41 094	7 867	34 554	41 094	(6 540)	-15.9%	41 094
RSEP/VPUU Municipal Projects	4 000	4 000	314	814	4 000	(3 186)	-79.7%	4 000
Libraries	50	50	15	46	50	(4)	-7.8%	50
Upgrading of Tennis & Netball Courts	320	320	30	320	320	-		320
Establishment of a K9 Unit	10	1 046	136	696	1 046	(350)	-33.4%	1 046
Greenest Municipality Competition	-	140	-	140	140	(0)	0.0%	140
Proclaimed Roads Subsidy	-	1 500	1 234	1 234	1 500	(266)	-17.7%	1 500
<b>Total capital expenditure of Transfers and Grants</b>	<b>67 161</b>	<b>78 451</b>	<b>15 196</b>	<b>68 100</b>	<b>78 451</b>	<b>(10 351)</b>	<b>-13.2%</b>	<b>78 451</b>
<b>TOTAL EXPENDITURE OF TRANSFERS AND GRANTS</b>	<b>179 827</b>	<b>199 259</b>	<b>26 500</b>	<b>159 436</b>	<b>198 568</b>	<b>(39 132)</b>	<b>-19.7%</b>	<b>199 259</b>

### 8.3 Supporting Table SC7 (2)

WC015 Swartland - Supporting Table SC7(2) Monthly Budget Statement - Expenditure against approved rollovers - Q4 Fourth Qu						
Description	Ref	Budget Year 2019/20				
		Approved Rollover 2018/19	Monthly actual	YearTD actual	YTD variance	YTD variance %
R thousands						
<b>EXPENDITURE</b>						
<b>Operating expenditure of Approved Roll-overs</b>						
National Government:		-	-	-	-	
					-	
Provincial Government:		4 093	2 111	3 426	666	16.3%
Financial Management Support Grant: Risk Management		45	-	45	0	0.0%
Local Government Internship Grant		60	-	60	-	
Establishment of a K9 Unit		3 987	2 111	3 321	666	16.7%
					-	
<b>Total operating expenditure of Approved Roll-overs</b>		<b>4 093</b>	<b>2 111</b>	<b>3 426</b>	<b>666</b>	<b>16.3%</b>
<b>Capital expenditure of Approved Roll-overs</b>						
National Government:		-	-	-	-	
					-	
<b>Total capital expenditure of Approved Roll-overs</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>TOTAL EXPENDITURE OF APPROVED ROLL-OVERS</b>		<b>4 093</b>	<b>2 111</b>	<b>3 426</b>	<b>666</b>	<b>16.3%</b>

## Section 9 – Expenditure on Councillor, Senior Managers and Other Staff

### 9.1 Supporting Table SC8

WC015 Swartland - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - Q4 Fourth Quarter								
Summary of Employee and Councillor remuneration R thousands	Budget Year 2019/20							
	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
	B	C						D
<b>Councillors (Political Office Bearers plus Other)</b>								
Basic Salaries and Wages	7 430	7 430	611	7 225	7 393	(169)	-2%	7 430
Pension and UIF Contributions	1 018	1 018	85	1 000	1 025	(25)	-2%	1 018
Medical Aid Contributions	251	251	14	239	264	(25)	-10%	251
Motor Vehicle Allowance	1 310	1 310	117	1 406	1 342	64	5%	1 310
Cellphone Allowance	1 102	1 102	85	1 021	1 089	(68)	-6%	1 102
Other benefits and allowances	–	–	–	–	–	–	–	–
<b>Sub Total - Councillors</b>	<b>11 112</b>	<b>11 112</b>	<b>913</b>	<b>10 891</b>	<b>11 114</b>	<b>(223)</b>	<b>-2%</b>	<b>11 112</b>
<b>Senior Managers of the Municipality</b>								
Basic Salaries and Wages	7 947	7 947	643	8 404	8 398	6	0%	7 947
Pension and UIF Contributions	1 455	1 455	117	1 404	1 425	(21)	-1%	1 455
Medical Aid Contributions	265	265	38	432	435	(3)	-1%	265
Motor Vehicle Allowance	1 055	1 055	87	1 038	1 113	(75)	-7%	1 055
Cellphone Allowance	304	304	24	286	299	(14)	-5%	304
Other benefits and allowances	174	174	15	183	175	8	4%	174
Payments in lieu of leave	–	27	–	–	27	(27)	-100%	27
Long service awards	87	87	–	–	87	(87)	-100%	87
Post-retirement benefit obligations	842	842	–	–	842	(842)	-100%	842
<b>Sub Total - Senior Managers of Municipality</b>	<b>12 130</b>	<b>12 157</b>	<b>923</b>	<b>11 746</b>	<b>12 801</b>	<b>(1 055)</b>	<b>-8%</b>	<b>12 157</b>
<b>Other Municipal Staff</b>								
Basic Salaries and Wages	123 864	125 871	9 802	123 181	124 433	(1 252)	-1%	125 871
Pension and UIF Contributions	23 315	23 315	1 909	22 730	23 179	(449)	-2%	23 315
Medical Aid Contributions	12 507	12 507	874	10 051	10 931	(880)	-8%	12 507
Overtime	8 531	10 384	1 687	13 272	12 279	993	8%	10 384
Motor Vehicle Allowance	5 040	5 040	428	5 029	5 094	(65)	-1%	5 040
Cellphone Allowance	427	433	43	509	524	(15)	-3%	433
Housing Allowances	1 560	1 560	126	1 511	1 614	(102)	-6%	1 560
Other benefits and allowances	21 791	21 971	1 103	21 679	22 128	(448)	-2%	21 971
Payments in lieu of leave	2 378	2 351	–	(0)	2 351	(2 351)	-100%	2 351
Long service awards	1 552	1 552	–	(0)	1 552	(1 552)	-100%	1 552
Post-retirement benefit obligations	4 418	4 418	(413)	–	4 418	(4 418)	-100%	4 418
<b>Sub Total - Other Municipal Staff</b>	<b>205 384</b>	<b>209 403</b>	<b>15 560</b>	<b>197 962</b>	<b>208 502</b>	<b>(10 540)</b>	<b>-5%</b>	<b>209 403</b>
<b>Total Parent Municipality</b>	<b>228 626</b>	<b>232 672</b>	<b>17 396</b>	<b>220 599</b>	<b>232 416</b>	<b>(11 817)</b>	<b>-5%</b>	<b>232 672</b>
<b>Total Municipal Entities</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>TOTAL SALARY, ALLOWANCES &amp; BENEFITS</b>	<b>228 626</b>	<b>232 672</b>	<b>17 396</b>	<b>220 599</b>	<b>232 416</b>	<b>(11 817)</b>	<b>-5%</b>	<b>232 672</b>
<b>% increase</b>								
<b>TOTAL MANAGERS AND STAFF</b>	<b>217 514</b>	<b>221 560</b>	<b>16 483</b>	<b>209 708</b>	<b>221 303</b>	<b>(11 594)</b>	<b>-5%</b>	<b>221 560</b>

## Section 10 – Material variances to the SDBIP

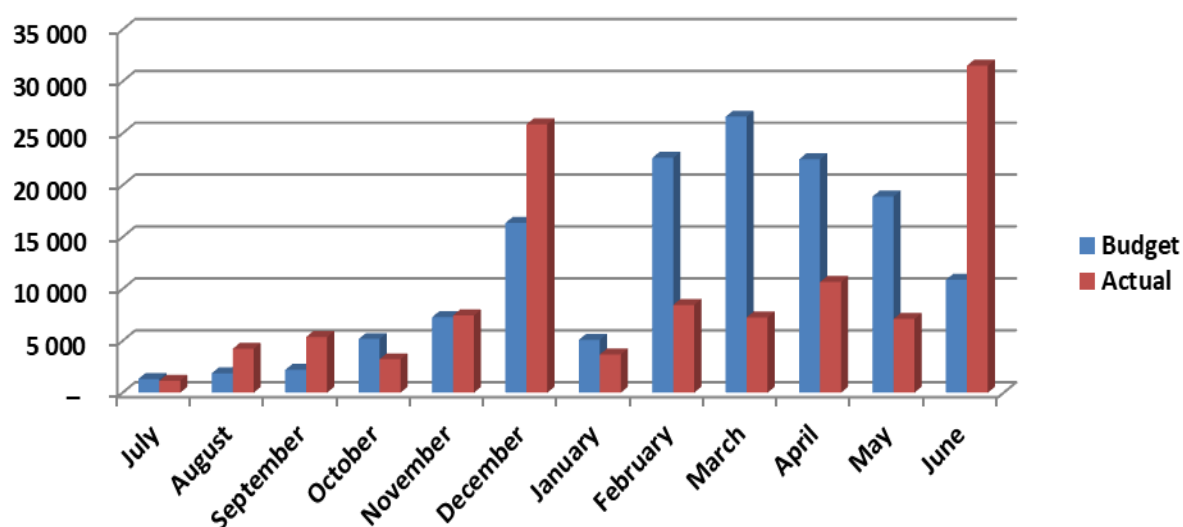
No Material variances to the SDBIP.

## Section 11 – Capital programme performance

### 11.1 Supporting Table SC12

WC015 Swartland - Supporting Table SC12 Monthly Budget Statement - capital expenditure trend - Q4 Fourth Quarter									
Month	2018/19	Budget Year 2019/20							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	% spend of Original Budget
R thousands									
<b>Monthly expenditure performance trend</b>									
July	678	5 323	1 331	1 153	1 153	1 331	179	13.4%	1%
August	2 423	7 687	1 873	4 232	5 384	3 205	(2 180)	-68.0%	4%
September	3 510	8 070	2 196	5 370	10 755	5 401	(5 354)	-99.1%	7%
October	10 452	9 734	5 172	3 219	13 973	10 573	(3 401)	-32.2%	10%
November	7 592	14 875	7 275	7 443	21 417	17 847	(3 569)	-20.0%	15%
December	11 304	7 148	16 366	25 863	47 279	34 213	(13 066)	-38.2%	33%
January	3 656	18 389	5 096	3 681	50 961	39 309	(11 651)	-29.6%	35%
February	2 786	18 443	22 627	8 461	59 422	61 936	2 515	4.1%	41%
March	9 832	19 817	26 601	7 258	66 680	88 537	21 857	24.7%	46%
April	8 826	12 408	22 493	10 664	77 344	111 030	33 686	30.3%	54%
May	10 847	11 941	18 904	7 106	84 450	129 934	45 484	35.0%	59%
June	20 126	10 025	10 881	32 393	116 843	140 816	23 973	17.0%	0
<b>Total Capital expenditure</b>	<b>92 031</b>	<b>143 858</b>	<b>140 816</b>	<b>116 843</b>					

### Monthly Actual Capital Expenditure vs. Monthly Budgeted Capital Expenditure



## Section 12 – Other Supporting Documentation

### 12.1 Supporting Table SC13a, b and e

WC015 Swartland - Supporting Table SC13a Monthly Budget Statement - capital expenditure on new assets by asset class - Q4 Fourth Quarter									
Description	2018/19	Budget Year 2019/20							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
<b>Capital expenditure on new assets by Asset Class/Sub-class</b>									
<b>Infrastructure</b>	<b>26 308</b>	<b>10 744</b>	<b>41 909</b>	<b>7 087</b>	<b>36 279</b>	<b>43 748</b>	<b>7 469</b>	<b>17.1%</b>	<b>41 909</b>
Roads Infrastructure	538	1 700	12 688	4 259	13 614	14 450	836	5.8%	12 688
Roads	538	1 700	12 688	4 259	13 614	14 450	836	5.8%	12 688
Electrical Infrastructure	7 620	6 300	9 260	762	6 906	9 258	2 352	25.4%	9 260
Power Plants	–	–	140	–	140	140	0	0.0%	140
MV Substations	2 653	550	350	159	313	348	35	10.1%	350
LV Networks	4 967	5 750	8 770	603	6 453	8 770	2 317	26.4%	8 770
Water Supply Infrastructure	11 572	1 214	8 168	648	5 836	8 168	2 331	28.5%	8 168
Reservoirs	11 022	464	464	311	349	464	115	24.8%	464
Distribution	50	500	7 454	337	5 487	7 454	1 966	26.4%	7 454
Distribution Points	–	250	250	–	–	250	250	100.0%	250
Sanitation Infrastructure	6 578	1 030	11 292	1 417	9 423	11 372	1 949	17.1%	11 292
Reticulation	6 578	1 030	11 292	1 417	9 423	11 372	1 949	17.1%	11 292
Solid Waste Infrastructure	–	500	500	–	500	500	–	–	500
Waste Drop-off Points	–	500	500	–	500	500	–	–	500
<b>Community Assets</b>	<b>9 580</b>	<b>10 070</b>	<b>11 771</b>	<b>2 209</b>	<b>5 773</b>	<b>11 810</b>	<b>6 037</b>	<b>51.1%</b>	<b>11 771</b>
Community Facilities	3 322	6 500	5 400	254	929	5 439	4 510	82.9%	5 400
Centres	–	700	–	–	–	–	–	–	–
Cemeteries/Crematoria	788	–	–	–	–	–	–	–	–
Police	250	–	–	–	–	–	–	–	–
Parks	–	700	700	–	176	739	563	76.2%	700
Public Open Space	403	5 100	4 100	254	753	4 100	3 347	81.6%	4 100
Public Ablution Facilities	692	–	–	–	–	–	–	–	–
Markets	–	–	600	–	–	600	600	100.0%	600
Taxi Ranks/Bus Terminals	1 189	–	–	–	–	–	–	–	–
Sport and Recreation Facilities	6 258	3 570	6 371	1 955	4 844	6 371	1 527	24.0%	6 371
Indoor Facilities	4 773	3 550	6 150	1 954	4 822	6 150	1 328	21.6%	6 150
Outdoor Facilities	1 486	20	221	1	22	221	199	90.0%	221
<b>Other assets</b>	<b>10 632</b>	<b>31 780</b>	<b>12 936</b>	<b>1 240</b>	<b>6 204</b>	<b>11 056</b>	<b>4 851</b>	<b>43.9%</b>	<b>12 936</b>
Operational Buildings	5 135	–	350	99	107	350	243	69.3%	350
Municipal Offices	–	–	–	99	107	350	243	69.3%	–
Capital Spares	5 135	–	350	–	–	–	–	–	350
Housing	5 497	31 780	12 586	1 141	6 097	10 706	4 609	43.1%	12 586
Social Housing	5 497	31 780	12 586	1 141	6 097	10 706	4 609	43.1%	12 586
<b>Computer Equipment</b>	<b>671</b>	<b>570</b>	<b>700</b>	<b>298</b>	<b>669</b>	<b>700</b>	<b>31</b>	<b>4.4%</b>	<b>700</b>
Computer Equipment	671	570	700	298	669	700	31	4.4%	700
<b>Furniture and Office Equipment</b>	<b>160</b>	<b>194</b>	<b>194</b>	<b>42</b>	<b>182</b>	<b>194</b>	<b>12</b>	<b>6.3%</b>	<b>194</b>
Furniture and Office Equipment	160	194	194	42	182	194	12	6.3%	194
<b>Machinery and Equipment</b>	<b>7 276</b>	<b>6 891</b>	<b>6 049</b>	<b>601</b>	<b>4 569</b>	<b>6 035</b>	<b>1 466</b>	<b>24.3%</b>	<b>6 049</b>
Machinery and Equipment	7 276	6 891	6 049	601	4 569	6 035	1 466	24.3%	6 049
<b>Transport Assets</b>	<b>3 243</b>	<b>1 142</b>	<b>1 230</b>	<b>–</b>	<b>1 230</b>	<b>1 230</b>	<b>0</b>	<b>0.0%</b>	<b>1 230</b>
Transport Assets	3 243	1 142	1 230	–	1 230	1 230	0	0.0%	1 230
<b>Land</b>	<b>–</b>	<b>–</b>	<b>2 100</b>	<b>2 050</b>	<b>2 050</b>	<b>2 100</b>	<b>50</b>	<b>2.4%</b>	<b>2 100</b>
Land	–	–	2 100	2 050	2 050	2 100	50	2.4%	2 100
<b>Total Capital Expenditure on new assets</b>	<b>57 871</b>	<b>61 391</b>	<b>76 888</b>	<b>13 526</b>	<b>56 956</b>	<b>76 872</b>	<b>19 916</b>	<b>25.9%</b>	<b>76 888</b>

**WC015 Swartland - Supporting Table SC13b Monthly Budget Statement - capital expenditure on renewal of existing assets by asset class - Q4 Fourth Quarter**

Description	2018/19	Budget Year 2019/20							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>									
<b><u>Capital expenditure on renewal of existing assets by Asset Class/Sub-class</u></b>									
<b><u>Infrastructure</u></b>	<b>5 487</b>	<b>25 434</b>	<b>30 364</b>	<b>7 020</b>	<b>30 098</b>	<b>30 366</b>	<b>268</b>	<b>0.9%</b>	<b>30 364</b>
Roads Infrastructure	–	15 000	16 500	6 824	16 234	16 500	266	1.6%	16 500
<i>Roads</i>	–	15 000	16 500	6 824	16 234	16 500	266	1.6%	16 500
Electrical Infrastructure	697	5 500	5 680	197	5 680	5 682	2	0.0%	5 680
<i>MV Substations</i>	–	4 900	5 230	14	4 930	4 930	0	0.0%	5 230
<i>MV Networks</i>	–	300	100	175	398	400	2	0.5%	100
<i>LV Networks</i>	697	300	350	8	352	352	0	0.0%	350
Water Supply Infrastructure	2 587	4 934	8 184	–	8 184	8 184	–		8 184
<i>Distribution</i>	2 587	4 934	8 184	–	8 184	8 184	–		8 184
Sanitation Infrastructure	2 203	–	–	–	–	–	–		–
<i>Waste Water Treatment Works</i>	2 203	–	–	–	–	–	–		–
<b><u>Community Assets</u></b>	<b>–</b>	<b>850</b>	<b>549</b>	<b>104</b>	<b>538</b>	<b>549</b>	<b>11</b>	<b>2.1%</b>	<b>549</b>
Community Facilities	–	550	250	74	239	250	11	4.6%	250
<i>Public Ablution Facilities</i>	–	550	250	74	239	250	11	4.6%	250
Sport and Recreation Facilities	–	300	299	30	299	299	–		299
<i>Outdoor Facilities</i>	–	300	299	30	299	299	–		299
<b><u>Other assets</u></b>	<b>–</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>–</b>		<b>500</b>
Operational Buildings	–	500	500	500	500	500	–		500
<i>Yards</i>	–	500	500	500	500	500	–		500
<b>Total Capital Expenditure on renewal of existing ass</b>	<b>5 487</b>	<b>26 784</b>	<b>31 413</b>	<b>7 624</b>	<b>31 136</b>	<b>31 415</b>	<b>279</b>	<b>0.9%</b>	<b>31 413</b>

**WC015 Swartland - Supporting Table SC13e Monthly Budget Statement - capital expenditure on upgrading of existing assets by asset class - Q4 Fourth Quarter**

Description	2018/19	Budget Year 2019/20							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>									
<b>Capital expenditure on upgrading of existing assets by Asset Class/Sub-class</b>									
<b>Infrastructure</b>	<b>21 218</b>	<b>54 332</b>	<b>31 810</b>	<b>11 073</b>	<b>28 153</b>	<b>31 887</b>	<b>3 734</b>	<b>11.7%</b>	<b>31 810</b>
Roads Infrastructure	14 416	2 664	1 664	–	1 253	1 664	411	24.7%	1 664
Roads	13 978	2 664	1 664	–	1 253	1 664	411	24.7%	1 664
Road Furniture	438	–	–	–	–	–	–		–
Storm water Infrastructure	–	1 820	1 820	198	1 820	1 820	0	0.0%	1 820
Storm water Conveyance	–	1 820	1 820	198	1 820	1 820	0	0.0%	1 820
Electrical Infrastructure	6 081	5 950	6 050	1 008	5 992	6 064	72	1.2%	6 050
MV Substations	2 945	–	–	–	–	–	–		–
LV Networks	3 136	5 950	6 050	1 008	5 992	6 064	72	1.2%	6 050
Water Supply Infrastructure	599	500	500	27	294	500	206	41.2%	500
Distribution	599	500	500	27	294	500	206	41.2%	500
Sanitation Infrastructure	–	38 898	17 276	9 840	14 454	17 339	2 885	16.6%	17 276
Waste Water Treatment Works	–	38 898	17 276	9 840	14 454	17 339	2 885	16.6%	17 276
Solid Waste Infrastructure	122	4 500	4 500	–	4 339	4 500	161	3.6%	4 500
Waste Transfer Stations	122	4 500	4 500	–	4 339	4 500	161	3.6%	4 500
<b>Community Assets</b>	<b>7 167</b>	<b>1 350</b>	<b>705</b>	<b>170</b>	<b>599</b>	<b>642</b>	<b>43</b>	<b>6.7%</b>	<b>705</b>
Community Facilities	3 122	50	50	–	47	50	3	6.9%	50
Police	3 122	–	–	–	–	–	–		–
Public Ablution Facilities	–	50	50	–	47	50	3	6.9%	50
Sport and Recreation Facilities	4 045	1 300	655	170	552	592	39	6.7%	655
Outdoor Facilities	4 045	1 300	655	170	552	592	39	6.7%	655
<b>Machinery and Equipment</b>	<b>154</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>		<b>–</b>
Machinery and Equipment	154	–	–	–	–	–	–		–
<b>Transport Assets</b>	<b>133</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>		<b>–</b>
Transport Assets	133	–	–	–	–	–	–		–
<b>Total Capital Expenditure on upgrading of existing</b>	<b>28 672</b>	<b>55 682</b>	<b>32 514</b>	<b>11 243</b>	<b>28 752</b>	<b>32 528</b>	<b>3 777</b>	<b>11.6%</b>	<b>32 514</b>

## 12.2 Supporting Table SC13c and d

WC015 Swartland - Supporting Table SC13c Monthly Budget Statement - expenditure on repairs and maintenance by asset class - Q4 Fourth Quarter									
Description	2018/19	Budget Year 2019/20							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>									
<b><u>Repairs and maintenance expenditure by Asset Class/Sub-class</u></b>									
<b><u>Infrastructure</u></b>	<b>41 137</b>	<b>39 102</b>	<b>40 971</b>	<b>3 719</b>	<b>38 892</b>	<b>40 973</b>	<b>2 081</b>	<b>5.1%</b>	<b>40 971</b>
Roads Infrastructure	16 168	10 634	10 667	563	10 158	10 667	510	4.8%	10 667
Roads	15 695	10 573	10 616	563	10 133	10 616	484	4.6%	10 616
Road Furniture	473	61	51	–	25	51	26	51.1%	51
Storm water Infrastructure	14 251	16 174	16 169	1 566	15 345	16 074	729	4.5%	16 169
Storm water Conveyance	14 251	16 174	16 169	1 566	15 345	16 074	729	4.5%	16 169
Electrical Infrastructure	2 192	2 398	2 378	190	2 264	2 385	121	5.1%	2 378
MV Substations	173	144	144	(0)	129	144	15	10.5%	144
LV Networks	2 019	2 253	2 234	190	2 135	2 241	105	4.7%	2 234
Water Supply Infrastructure	–	–	1 268	79	1 192	1 228	36	2.9%	1 268
Reservoirs	–	–	1 128	67	1 058	1 092	34	3.1%	1 128
Pump Station -Water	–	–	1	–	1	1	0	0.1%	1
Distribution	–	–	138	12	133	135	1	1.0%	138
Sanitation Infrastructure	2 558	3 390	3 980	578	3 241	3 817	576	15.1%	3 980
Pump Station	545	883	654	90	561	652	91	13.9%	654
Waste Water Treatment Works	2 012	2 507	3 326	489	2 680	3 165	485	15.3%	3 326
Solid Waste Infrastructure	5 969	6 507	6 509	743	6 692	6 802	110	1.6%	6 509
Landfill Sites	5 969	6 507	6 509	743	6 692	6 802	110	1.6%	6 509
<b><u>Community Assets</u></b>	<b>2 261</b>	<b>2 288</b>	<b>2 624</b>	<b>265</b>	<b>2 468</b>	<b>2 611</b>	<b>143</b>	<b>5.5%</b>	<b>2 624</b>
Community Facilities	1 641	1 655	1 982	228	1 915	1 976	61	3.1%	1 982
Halls	364	752	291	86	288	299	10	3.5%	291
Centres	1 055	698	1 502	128	1 463	1 490	28	1.9%	1 502
Libraries	49	50	50	14	45	50	5	10.4%	50
Cemeteries/Crematoria	84	75	73	–	73	73	0	0.0%	73
Parks	89	80	67	–	46	64	18	27.8%	67
Sport and Recreation Facilities	620	633	642	37	553	635	82	12.9%	642
Indoor Facilities	91	100	100	30	59	100	41	41.3%	100
Outdoor Facilities	529	533	542	7	494	535	40	7.6%	542
<b><u>Other assets</u></b>	<b>1 824</b>	<b>4 792</b>	<b>3 746</b>	<b>662</b>	<b>3 292</b>	<b>3 719</b>	<b>427</b>	<b>11.5%</b>	<b>3 746</b>
Operational Buildings	871	710	911	75	901	911	11	1.2%	911
Municipal Offices	871	710	911	75	901	911	11	1.2%	911
Housing	953	4 082	2 835	586	2 392	2 808	416	14.8%	2 835
Staff Housing	52	182	76	2	67	76	9	12.1%	76
Social Housing	901	3 900	2 759	585	2 325	2 732	407	14.9%	2 759
<b><u>Intangible Assets</u></b>	<b>2 121</b>	<b>2 947</b>	<b>2 976</b>	<b>110</b>	<b>1 587</b>	<b>2 976</b>	<b>1 389</b>	<b>46.7%</b>	<b>2 976</b>
Licences and Rights	2 121	2 947	2 976	110	1 587	2 976	1 389	46.7%	2 976
Computer Software and Applications	2 121	2 947	2 976	110	1 587	2 976	1 389	46.7%	2 976
<b><u>Computer Equipment</u></b>	<b>219</b>	<b>419</b>	<b>401</b>	<b>84</b>	<b>290</b>	<b>401</b>	<b>110</b>	<b>27.6%</b>	<b>401</b>
Computer Equipment	219	419	401	84	290	401	110	27.6%	401
<b><u>Furniture and Office Equipment</u></b>	<b>40</b>	<b>61</b>	<b>58</b>	<b>10</b>	<b>32</b>	<b>58</b>	<b>26</b>	<b>45.5%</b>	<b>58</b>
Furniture and Office Equipment	40	61	58	10	32	58	26	45.5%	58
<b><u>Machinery and Equipment</u></b>	<b>825</b>	<b>937</b>	<b>1 034</b>	<b>92</b>	<b>822</b>	<b>1 033</b>	<b>212</b>	<b>20.5%</b>	<b>1 034</b>
Machinery and Equipment	825	937	1 034	92	822	1 033	212	20.5%	1 034
<b><u>Transport Assets</u></b>	<b>4 772</b>	<b>4 134</b>	<b>5 484</b>	<b>710</b>	<b>5 042</b>	<b>5 677</b>	<b>634</b>	<b>11.2%</b>	<b>5 484</b>
Transport Assets	4 772	4 134	5 484	710	5 042	5 677	634	11.2%	5 484
<b>Total Repairs and Maintenance Expenditure</b>	<b>53 201</b>	<b>54 681</b>	<b>57 293</b>	<b>5 651</b>	<b>52 425</b>	<b>57 448</b>	<b>5 023</b>	<b>8.7%</b>	<b>57 293</b>

WC015 Swartland - Supporting Table SC13d Monthly Budget Statement - depreciation by asset class - M12 June								
Description	Budget Year 2019/20							
	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>								
<b><u>Depreciation by Asset Class/Sub-class</u></b>								
<b><u>Infrastructure</u></b>	<b>70 182</b>	<b>70 182</b>	<b>-</b>	<b>65 281</b>	<b>71 666</b>	<b>6 385</b>	<b>8.9%</b>	<b>70 182</b>
Roads Infrastructure	23 071	23 071	-	21 838	23 931	2 094	8.7%	23 071
Roads	1 479	1 479	-	21 251	23 265	2 014	8.7%	1 479
Road Structures	21 187	21 187	-	168	196	29	14.6%	21 187
Road Furniture	405	405	-	419	470	51	10.9%	405
Storm water Infrastructure	4 312	4 312	-	4 179	4 594	416	9.0%	4 312
Drainage Collection	836	836	-	750	821	71	8.7%	836
Storm water Conveyance	3 387	3 387	-	3 429	3 774	345	9.1%	3 387
Attenuation	89	89	-	-	-	-		89
Electrical Infrastructure	12 389	12 389	-	11 648	12 780	1 132	8.9%	12 389
Power Plants	3	3	-	2	3	1	19.3%	3
HV Transmission Conductors	36	36	-	33	40	6	15.9%	36
MV Substations	1 904	1 904	-	1 803	1 987	184	9.3%	1 904
MV Switching Stations	1 134	1 134	-	1 059	1 160	101	8.7%	1 134
MV Networks	7 109	7 109	-	6 544	7 132	588	8.2%	7 109
LV Networks	1 987	1 987	-	2 012	2 242	230	10.3%	1 987
Capital Spares	216	216	-	195	217	22	10.2%	216
Water Supply Infrastructure	13 537	13 537	-	12 727	13 959	1 232	8.8%	13 537
Dams and Weirs	266	266	-	245	270	25	9.4%	266
Boreholes	158	158	-	13	15	2	11.7%	158
Reservoirs	2 753	2 753	-	2 119	2 376	257	10.8%	2 753
Pump Stations	578	578	-	563	621	58	9.3%	578
Water Treatment Works	146	146	-	80	89	9	9.9%	146
Bulk Mains	240	240	-	1 102	1 210	108	8.9%	240
Distribution	9 396	9 396	-	8 605	9 378	773	8.2%	9 396
Sanitation Infrastructure	16 519	16 519	-	14 572	15 999	1 427	8.9%	16 519
Pump Station	54	54	-	13 910	15 200	1 290	8.5%	54
Reticulation	493	493	-	662	799	137	17.1%	493
Waste Water Treatment Works	8 999	8 999	-	-	-	-		8 999
Outfall Sewers	6 907	6 907	-	-	-	-		6 907
Toilet Facilities	67	67	-	-	-	-		67
Solid Waste Infrastructure	355	355	-	318	402	85	21.1%	355
Landfill Sites	127	127	-	244	320	76	23.8%	127
Waste Transfer Stations	87	87	-	-	-	-		87
Waste Drop-off Points	141	141	-	74	83	9	10.5%	141
Rail Infrastructure	-	-	-	-	-	-		-
Coastal Infrastructure	-	-	-	-	-	-		-
Information and Communication Infrastructure	-	-	-	-	-	-		-
<b><u>Community Assets</u></b>	<b>5 183</b>	<b>5 183</b>	<b>-</b>	<b>4 231</b>	<b>4 967</b>	<b>736</b>	<b>14.8%</b>	<b>5 183</b>
Community Facilities	3 811	3 811	-	1 967	2 451	484	19.7%	3 811
Halls	471	471	-	609	740	132	17.8%	471
Clinics/Care Centres	1 443	1 443	-	372	434	62	14.3%	1 443
Museums	134	134	-	14	16	2	10.7%	134
Libraries	530	530	-	463	545	82	15.0%	530
Cemeteries/Crematoria	910	910	-	208	246	38	15.5%	910
Public Open Space	-	-	-	184	210	25	12.1%	-
Nature Reserves	-	-	-	-	-	-		-
Public Ablution Facilities	324	324	-	114	257	143	55.6%	324
Taxi Ranks/Bus Terminals	-	-	-	4	5	1	13.2%	-
Sport and Recreation Facilities	1 372	1 372	-	2 263	2 516	252	10.0%	1 372
Indoor Facilities	-	-	-	1 330	1 468	138	9.4%	-
Outdoor Facilities	1 372	1 372	-	934	1 047	114	10.9%	1 372
Capital Spares	-	-	-	-	-	-		-

WC015 Swartland - Supporting Table SC13d Monthly Budget Statement - depreciation by asset class - M12 June								
Description	Budget Year 2019/20							
	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>								
<b><u>Investment properties</u></b>	18	18	–	11	15	4	27.2%	18
Revenue Generating	18	18	–	11	15	4	27.2%	18
Improved Property	18	18	–	11	15	4	27.2%	18
<b><u>Other assets</u></b>	1 783	1 783	–	1 567	1 954	387	19.8%	1 783
Operational Buildings	1 440	1 440	–	1 351	1 715	364	21.2%	1 440
Municipal Offices	1 223	1 223	–	844	1 135	291	25.6%	1 223
Workshops	21	21	–	31	35	4	12.0%	21
Stores	196	196	–	476	545	69	12.7%	196
Housing	343	343	–	216	239	23	9.6%	343
Staff Housing	68	68	–	188	208	20	9.7%	68
Social Housing	275	275	–	28	31	3	8.6%	275
Capital Spares	–	–	–	–	–	–		–
<b><u>Biological or Cultivated Assets</u></b>	–	–	–	–	–	–		–
Biological or Cultivated Assets	–	–	–	–	–	–		–
<b><u>Intangible Assets</u></b>	658	658	–	207	540	333	61.7%	658
Servitudes	–	–	–	–	–	–		–
Licences and Rights	658	658	–	207	540	333	61.7%	658
Computer Software and Applications	658	658	–	207	540	333	61.7%	658
<b><u>Computer Equipment</u></b>	1 456	1 456	0	868	1 405	537	38.2%	1 456
Computer Equipment	1 456	1 456	0	868	1 405	537	38.2%	1 456
<b><u>Furniture and Office Equipment</u></b>	796	796	0	492	801	309	38.6%	796
Furniture and Office Equipment	796	796	0	492	801	309	38.6%	796
<b><u>Machinery and Equipment</u></b>	2 898	2 898	(0)	1 452	2 162	709	32.8%	2 898
Machinery and Equipment	2 898	2 898	(0)	1 452	2 162	709	32.8%	2 898
<b><u>Transport Assets</u></b>	4 318	4 318	–	2 915	3 778	863	22.8%	4 318
Transport Assets	4 318	4 318	–	2 915	3 778	863	22.8%	4 318
<b><u>Land</u></b>	–	–	–	–	–	–		–
Land	–	–	–	–	–	–		–
<b><u>Zoo's, Marine and Non-biological Animals</u></b>	–	–	–	–	–	–		–
Zoo's, Marine and Non-biological Animals	–	–	–	–	–	–		–
<b>Total Depreciation</b>	87 293	87 293	(0)	77 024	87 288	10 264	11.8%	87 293

**Note:** Depreciation must still be recognized for the month of June 2020, taking into account the new additions for the 2019/20 financial year and the review of useful life.

## 12.3 Cost Containment

The cost containment regulations came into effect on 1 July 2019. The regulations require the municipality to monitor certain categories of expenditure with the objective to contain costs. The municipality is also required to report on the budget and actual expenditure relating to the regulated costs on a regular basis as outlined below:

[illegible]

Section 13 – Quality certification

**QUALITY CERTIFICATE**

I, Joggie Scholtz, the municipal manager of Swartland Municipality, hereby certify that -  
(mark as appropriate)

- ☒ the monthly budget statement
- ☒ quarterly report on the implementation of the budget and financial state of affairs of the municipality
- ☐ mid-year budget and performance assessment

for the month of June 2020 has been prepared in accordance with the Municipal Finance Management Act and regulations made under that Act.

Print Name: Mark Bolton

Chief Financial Officer of Swartland Municipality (WC015)

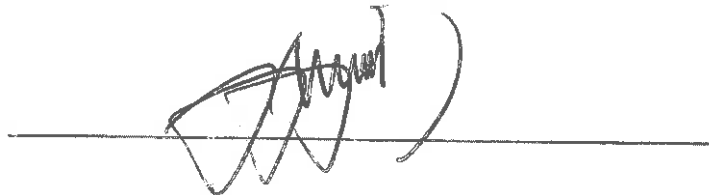
Signature



Print Name: Joggie Scholtz

Municipal Manager of Swartland Municipality (WC015)

Signature



Date:

13 July 2020

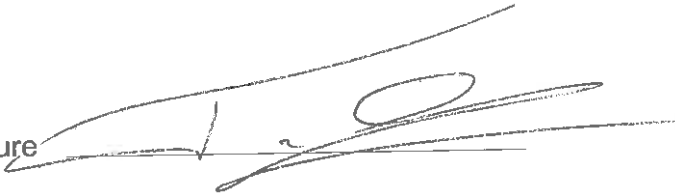
## The Executive Mayor

I have considered the report in terms of S54 of the MFMA and is satisfied that our performance to date is in accordance with the commitments given as contained in the Service Delivery and Budget Implementation Plan, unless specifically stated otherwise.

Print Name: Tjimen Van Essen

Executive Mayor of Swartland Municipality (WC015)

Signature

A handwritten signature in black ink, appearing to be 'Tjimen Van Essen', written over a horizontal line.

Date: 13 July 2020

# SWARTLAND MUNICIPALITY

## STRATEGIC MANAGEMENT SYSTEM



### 2019/0 - [SDBIP] PROJECT SCHEDULES

	Planned Activity
	Actual Activity
	Planned Milestone
	Actual Milestone
	Actual Milestone on Planned Milestone

23 July 2020

Office of the Municipal Manager

Office of the Municipal Manager General

Project: pj-09-0021aa - Equipment Council

Vote Nos: 9/116-22-737

Proj Start: Proj End:

Location: Municipal area

Fin Source: CRR 3 066

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Equipment - purchasing													Complete					
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital					3 066								3 066	3 066				
Expenditure to date		Capital					2 431								2 431			2 431	635	20.7%

Project: pj-09-0021ab - Equipment Municipal Manager

Vote Nos: 9/124-28-737

Proj Start: Proj End:

Location: Municipal area

Fin Source:

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Equipment - purchasing													Project stopped					

Civil Engineering Services

Civil Engineering Services General

Project: pj-09-0021ac - Equipment Civil Services

Location: Municipal area

Vote Nos: 9/115-277-749

Fin Source: CRR

12 923

Proj Start: Proj End:

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Equipment - purchasing													Complete					
<b>S/Notes:</b> Aug 2019: Spent R4070 Sep 2019: Spent R5826 Oct 2019: On order R2530 Nov 2019: On order R2500 Dec 2019: Spent R2500 Jan 2020 : complete																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				2 700	2 700	2 700	2 700	2 123					12 923	12 923				
Expenditure to date		Capital		4 070	5 826			2 500							12 396			12 396	527	4.1%

Municipal Property

Project: pj-16-0005 - Buildings: Community Hall/New Clubhouse - Riebeek Kasteel

Location: Riebeek Kasteel

Vote Nos: 9/108-177-95

Fin Source: CRR

3 050 000

Proj Start: Proj End:

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Construction													Complete					
<b>S/Notes:</b> July 2019: Construction completion 50%. Aug 2019: Construction completion 55% Sep 2019: Construction completion 65% Oct 2019: Construction completion 70% Nov 2019: Construction completion 75% Dec 2019: Construction completion 80% Jan 2020: Construction completion 83% Feb 2020: Construction completion 90% Mar 2020: Construction completion 92% Apr 2020: Construction completion 92% May 2020: Construction completion 95% Complete																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	350 000	350 000	350 000	350 000	350 000	100 000	100 000	350 000	350 000	350 000	50 000		3 050 000	3 050 000				
Expenditure to date		Capital	335 387	181 406	558 763	359 129	40 589	97 037	42 262	129 573	551 234	241 267		186 457	2 723 103			2 723 103	326 897	10.7%

**Project: pj-16-0006 - Equipment Buildings & Maintenance****Location:** Municipal area**Vote Nos:** 9/108-178-749**Fin Source:** CRR**99 100****Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Equipment - purchasing													Complete					
<b>S/Notes:</b> Aug 2019: Spent R13256. Sep 2019: On order R80463. Oct 2019: Spent R4541 Nov 2019: Spent R75 922 Complete																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				10 000	20 000	5 000	5 000	20 000	22 389	11 331	5 380		99 100	99 100				
Expenditure to date		Capital		13 256		4 541	75 922					602	4 656		98 977			98 977	123	0.1%

**Project: pj-16-0009 - Buildings: Pigeon Club: Malmesbury****Location:** Malmesbury**Vote Nos:** 9/108-410-106**Fin Source:** CRR**50 000****Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Construction													Complete					
<b>S/Notes:</b> Sep 19: Tender invited. Oct 19: Tenders received - prices exceed available funding, scope ammended and informal tenders to be invited in November. Nov 2019: Tender awarded, busy with construction. Dec 2019: Construction complete.																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				50 000									50 000	50 000				
Expenditure to date		Capital						46 550							46 550			46 550	3 450	6.9%

**Project: pj-16-0030 - Vehicles Buildings and Maintenance: CK37348 Nissan NP300 H****Location:** Municipal area**Vote Nos:** 9/108-229-763**Fin Source:** CRR**311 300****Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Purchase													Complete					
<b>S/Notes:</b> July 2019: Tender invited on 14 June 2019, busy with evaluation, report to be submitted to the BEC on 20 August 2019. Aug 2019: Report submitted to BEC. Sept 2019: Order placed on 30/9, awaiting delivery. Oct 2019: Awaiting delivery. Nov 2019: Delivered Complete																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital					311 300								311 300	311 300				
Expenditure to date		Capital					311 300								311 300			311 300		0%

**Project: pj-19-0001 - Buildings: Social Economic Facility - Chatsworth****Location:** Chatsworth**Vote Nos:** 9/108-170-474**Fin Source:** CRR**150 000****Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Implementation																		
<b>S/Notes:</b> Oct 2019: Busy with consultation to identify terrain. Nov 2019: Busy with appointment of architects Dec 2019: Busy with appointment of architects Jan 2020: Architects appointed, busy with land use process and detail design. Feb 2020: Architects appointed, busy with land use process and detail design. Mar 2020: Architects appointed, busy with land use process and detail design. Apr 2020: Implementation delayed, tenders to be invited after lockdown. May 2020: Tenders invited. June 2020: Busy with tender evaluation																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital									150 000				150 000	150 000				
Expenditure to date		Capital									93 431			54 867	148 298			148 298	1 703	1.1%

**Project: pj-19-0003 - Buildings: Disability Facilities, Additions and/or Upgrading****Location:****Vote Nos:** 9/108-171-142**Fin Source:** CRR**250 000****Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)				
1	1	Design and Tender documen																	
1	2	Procurement process																	
1	3	Construction																	
<b>S/Notes:</b> July 2019: Drafting tender document for the appointment of a quantity surveyor. Aug 2019: Tenders invited for quantity surveyor, report to be submitted to BEC on 16 Sep 2019. Sep 2019: Tender awarded awaiting for lapse of appeal period. Oct 2019: QS appointed - initiation meeting held, busy with project scope. Nov 2019: QS appointed - busy with project scope and design. Dec 2019: QS appointed - busy with design and tender documentation. Jan 2020: QS appointed - busy with design and tender documentation. Feb 2020: QS appointed - busy with design and tender documentation. Mar 2020: QS appointed - busy with design and tender documentation. April 2020: Implementation delayed, tenders tot be invited after lockdown. May 2020: Tenders invited. June 2020: Busy with tender evaluation.																			
Projected/Actual ETD	Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital									50 000	100 000	100 000		250 000	250 000				
Expenditure to date	Capital							53 391			86 700	24 060	74 454	238 604			238 604	11 396	4.6%

**Project: pj-19-0004 - Buildings: Upgrading of Parking area: Moorreesburg Community Hall****Location:** Moorreesburg**Vote Nos:** 9/108-172-144**Fin Source:** CRR**500 000****Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)				
1	1	Upgrading													Complete				
<b>S/Notes:</b> Mar 20: Construction interrupted due to lock own. April 20: Construction interrupted due to lockdown. May 20: Construction interrupted due to lockdown, to be completed in June 2020. June 20: Complete																			
Projected/Actual ETD	Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital									250 000	250 000			500 000	500 000				
Expenditure to date	Capital												475 000	475 000			475 000	25 000	5.0%

**Project: pj-19-0005 - Vehicles Buildings and Maintenance: CK19776 (Purpose Made Trailer)****Location:****Vote Nos:** 9/108-174-749**Fin Source:** CRR**70 480****Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)				
1	1	Purchase													Completed				
<b>S/Notes:</b> July 2019: July 2019: Informal tender, order to be placed in August 2019. Aug 2019: Order placed on 15 Aug 2019, awaiting delivery. Sept 2019: Trailer was delivered on 13 Sept 2019. Complete																			
Projected/Actual ETD	Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital					70 480								70 480	70 480				
Expenditure to date	Capital				63 160		7 320							70 480			70 480		0%

**Parks and Amenities****Project: pj-11-0058 - Equipment Parks****Location:** Municipal area**Vote Nos:** 9/112-41-749**Fin Source:** CRR**55 390****Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)				
1	1	Equipment - purchasing													Complete				
<b>S/Notes:</b> Aug 2019: Spent R14 338. Sept 2019: Spent R19 107. Oct 2019: Spent R3036 Nov 2019:Spent R16142 Dec 2019: No spending Jan 2020: On order R1850 Feb 2020: On order R1850. Mar 2020: Spent R1850 Complete																			
Projected/Actual ETD	Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital				5 000	11 000	5 000	5 000	15 000	14 390				55 390	55 390				
Expenditure to date	Capital		14 338	19 107	3 036	16 142				1 850			587	55 060			55 060	330	0.6%

**Project: pj-16-0013 - Vehicles Parks: CK34808 Trailer**

Vote Nos: 9/112-204-749

Location: Malmesbury

Fin Source: CRR

82 140

Proj Start: Proj End:

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)				
1	1	Purchase													Complete				
<b>S/Notes:</b> July 2019: Tender invited on 14 June 2019, busy with evaluation, report to be submitted to the BEC on 20 August 2019. Aug 2019: Report submitted to BEC . Sept 2019: Order placed on 20 Sept 2019, awaiting delivery Oct 2019: Awaiting delivery. Nov 2019: Trailer delivered. Complete																			
Projected/Actual ETD	Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital					82 140								82 140	82 140				
Expenditure to date	Capital					82 140								82 140			82 140		0%

**Project: pj-17-0079 - Parks: Ward Committee projects**

Vote Nos: 9/112-206-18

Location: Municipal area

Fin Source: CRR

738 681

Proj Start: Proj End:

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)				
1	1	Implementation																	
<b>S/Notes:</b> Sep 2019: Compiling specifications and tender for purchase of containers. Oct 2019: Compiling specifications and tender for purchase of containers, tenders to be invited in November. Nov 2019: Tenders for containers invited. Dec 2019: Tenders closed but could not be awarded, tenders to be readvertised in Jan 2020. Jan 2020: Tender received on 31 Jan 2020. Feb 2020: Busy with tender evaluation. Mar 2020: Tender awarded, order for containers placed. Delivery will be delayed due to lock down. Apr 2020: Tender awarded, order for containers placed. Delivery will be delayed due to lock down. May 2020: Tender awarded, order for containers placed. Delivery will be delayed due to lock down.																			
Projected/Actual ETD	Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital						200 000	200 000	200 000	100 000			38 681	738 681	738 681				
Expenditure to date	Capital					25 520	21 625		72 875	-72 875	154 331	-25 520		175 956			175 956	562 725	76.2%

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)				
1	1	Detail design and tender doc																	
1	2	Procurement process																	
1	3	Construction																	
<b>S/Notes:</b> July 2019: Consulting Engineer appointed, busy with project initiation. Aug 2019: Consulting Engineer appointed, busy with project initiation. Sep 2019: Consulting Engineer appointed, busy with detail design and tender documentation. Oct 2019: Consulting Engineer appointed, busy with detail design and tender documentation. Nov 2019: Busy with detail design and tender documentation. Dec 2019: Busy with detail design and tender documentation. Jan 2020: Busy with detail design and tender documentation. Feb 2020: Tenders invited and will close on 20 March 2020. Mar 2020: Tender closed on 20 March 2020. Apr 2020: Busy with tender evaluation. May 2020: Busy with tender evaluation. June 2020: Busy with tender evaluation.																			
Projected/Actual ETD	Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital											1 000 000		1 000 000	1 000 000				
Expenditure to date	Capital				138 554			-138 554										1 000 000	100.0%

**Project: pj-17-0016 - Roads: Upgrading and Diversion: Kalbaskraal Riverlands Pipeline (N7 construction works)****Location:** Kalbaskraal**Vote Nos:** 9/110-208-101**Fin Source:** CRR**1 664 000****Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Implementation													Complete					
<b>S/Notes:</b> July 2019: Agreement for construction signed and forwarded to SANRAL on 06 June 2019, awaiting invoice from SANRAL. Aug 2019: Follow up e-mail to SANRAL on 07 Aug 2019, acknowledgement received, awaiting invoice. Sep 2019: Pipe diversion complete, awaiting SANRAL invoice. Oct 2019: Pipe diversion complete, awaiting SANRAL invoice. Nov 2019: Pipe diversion complete, awaiting SANRAL invoice. Dec 2019: Pipe diversion complete, awaiting SANRAL invoice. Jan 2020: Invoice received from SANRAL, submitted for payment. Complete																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								1 664 000					1 664 000	1 664 000				
Expenditure to date		Capital						78 386	138 554	1 036 133					1 253 073			1 253 073	410 927	24.7%

**Project: pj-17-0028 - Vehicles Roads: CK24633 Case Digger****Location:** Darling**Vote Nos:** 9/110-180-749**Fin Source:** CRR**1 413 706****Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Purchase													Complete					
<b>S/Notes:</b> July 2019: Tender invited on 14 June 2019, busy with evaluation, report to be submitted to the BEC on 20 August 2019. Aug 2019: Report submitted to BEC. Sept 2019: Order placed on 30 Sept, awaiting delivery (20 weeks). Oct 2019: Awaiting delivery. Nov 2019: Awaiting delivery. Dec 2019: Awaiting delivery. Jan 2020: Delivery expected 1st week in Feb 2020 Feb 2020: Vehicle delivered. Complete																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								1 413 706					1 413 706	1 413 706				
Expenditure to date		Capital								1 413 705					1 413 705			1 413 705	1	0.0%

**Project: pj-17-0080 - Roads: Ward Committee projects****Vote Nos:** 9/110-205-13**Location:** Municipal area**Fin Source:** CRR

661 319

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Implementation													Complete					
<b>S/Notes:</b> Sep 2019: Projects identified, busy with costing and work secheduling. Oct 2019: Projects identified, busy with costing and work secheduling. Nov 2019: Construction completion 10%. Dec 2019: Construction completion 15%. Jan 2020: Construction completion 30%. Feb 2020: Construction completion 40%. Mar 2020: Construction completion 60%, contruction suspended due to lock down. Apr 2020: Construction completion 60%, contruction suspended due to lock down. May 2020: Construction resumed, 75% complete. June 2020: Construction 100% complete.																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital						200 000		200 000	100 000			161 319	661 319	661 319				
Expenditure to date		Capital						118 874			182 000			299 253	600 128			600 128	61 191	9.3%

**Project: pj-19-0007 - Vehicles Roads: Mechanical Broom****Vote Nos:** 9/110-209-749**Location:****Fin Source:** CRR

1 100 000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Purchase																		
<b>S/Notes:</b> July 2019: Purchase price exceed the available budget by 33%, item will be referred to the adjustment budget for consideration for additional funding. Feb 2020: Tender process. Mar 2020: Tender advertised, closing date postponed due to lock down. Apr 2020: Tender advertised, closing date postponed due to lock down. May 2020: Tender invited. June 2020: Tender closed, busy with evaluation.																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital									1 100 000				1 100 000	1 100 000				

**Project: pj-19-0039 - Roads: Public Transport: Non-motorised Infrastructure****Vote Nos:** 9/110-403-144 [Dept of Transport]**Location:** Municipal area**Fin Source:** DET

1 500 000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Implementation													Complete					
<b>S/Notes:</b> Feb 2020: Construction completion 20% Mar 2020: Construction completion 25%, construction suspended due to lockdown. Apr 2020: Construction suspended due to lockdown. May 2020: Construction resumed, 60% complete. June 2020: Construction 100% complete																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								300 000	300 000	300 000	300 000	300 000	1 500 000	1 500 000				
Expenditure to date		Capital												1 172 140	1 172 140			1 172 140	327 860	21.9%

## Sewerage

**Project:** pj-09-0003 - Equipment Sewerage: Telemetry

**Vote Nos:** 9/111-278-749

**Location:** Municipal area

**Fin Source:** CRR

4 987

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Purchase of equipment													Complete					
<b>S/Notes:</b> Jan 2020: Implementation 20% Feb 2020: Implementation 30% Mar 2020: Implementation 50% Apr 2020: Complete																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital												4 987	4 987	4 987				

**Project:** pj-10-0114 - Equipment Sewerage

**Vote Nos:** 9/111-33-749

**Location:** Municipal area

**Fin Source:** CRR

41 582

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Equipment - purchasing													Completed in Jan					
<b>S/Notes:</b> Aug 2019: Spent R10 195. Sept 2019:Spent R12 675. Oct 2019: Spent R11956. Complete																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	902	902	902	902	10 902	5 902	5 902	4 902	902	902	902	7 660	41 582	41 582				
Expenditure to date		Capital		10 195	12 675	11 956			6 756						41 582			41 582		0.0%

## Sportsgrounds

**Project:** pj-17-0074 - Sport: Upgrading of Sports Grounds: Chatsworth

**Vote Nos:** 9/106-210-107

**Location:** Chatsworth

**Fin Source:** MIG

37 126

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Upgrading													Complete					
<b>S/Notes:</b> Sep 2019: Compiling tender documentation. Oct 2019: Busy with security installations at care taker building. Nov 2019: Busy with security installations at care taker building. Dec 2019: Busy with security installations at care taker building. Jan 2020: Security installation complete, busy with tender for top soil. Mar 2020: Tender awarded, construction to complete. Complete																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital					100 000							-62 874	37 126	37 126				
Expenditure to date		Capital						25 783	-7 000	17 332					36 115			36 115	1 011	2.7%

**Project:** pj-19-0008 - Sport: Resealing of Netball & Tennis Courts: Gabriel Pharoah Sports Ground, Darling

**Location:** Darling

**Vote Nos:** 9/106-213-312

**Fin Source:** DCAS

239 000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)				
1	1	Implementation													Complete				
<b>S/Notes:</b> Dec 2019: Tender awarded, construction to follow in Jan 2020. Jan 2020: Complete																			
Projected/Actual ETD	Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital					120 000	119 000							239 000	239 000				
Expenditure to date	Capital									215 559			12 000	227 559			227 559	11 441	4.8%

**Project:** pj-19-0009 - Vehicles Sport: Tractor

**Location:** Municipal area

**Vote Nos:** 9/106-211-763

**Fin Source:** CRR

430 100

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)				
1	1	Purchase													Complete				
<b>S/Notes:</b> July 2019: Tender invited on 14 June 2019, busy with evaluation, report to be submitted to the BEC on 20 August 2019. Aug 2019: Report submitted to BEC. Sep 2019: Tender awarded, awaiting delivery. Oct 2019: Tender awarded, awaiting delivery. Nov 2019: Delivered. Complete																			
Projected/Actual ETD	Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital					430 100								430 100	430 100				
Expenditure to date	Capital					429 904								429 904			429 904	196	0.0%

**Project:** pj-19-0010 - Sport: Blower mower

**Location:**

**Vote Nos:** 9/106-212-749

**Fin Source:** CRR

60 000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)				
1	1	Purchase													Complete				
<b>S/Notes:</b> July 2019: Purchase price exceed budget by 50%, item will be referred to the adjustment budget for consideration for additional funding. Feb 2020: Informal tender awarded, awaiting delivery. Mar 2020: Blower Mower delivered. Complete																			
Projected/Actual ETD	Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital									60 000				60 000	60 000				
Expenditure to date	Capital											46 831		46 831			46 831	13 169	21.9%

**Project: pj-19-0037 - Sport: Resealing of Netball Court - Kalbaskraal****Location:** Kalbaskraal**Vote Nos:** 9/106-422-104**Fin Source:** DCAS**60 000****Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Implementation													Complete					
<b>S/Notes:</b> Sep 2019: Work to be done with resealing of roads project. Oct 2019: Work to be done with resealing of roads project. Nov 2019: Tender awarded. Dec 2019: Construction to follow in Jan 2020. Jan 2020: Complete																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				60 000									60 000	60 000				
Expenditure to date		Capital									53 890			3 000	56 890			56 890	3 110	5.2%

**Project: pj-19-0038 - Sport: Fencing: Wesbank Sport Grounds C-Field****Location:** Wesbank**Vote Nos:** 9/106-426-112**Fin Source:** DCAS**21 000****Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)				
1	1	Implementation													Complete				
<b>S/Notes:</b> Sep 2019: Compiling tender documentation. Oct 2019: Informal tender awarded, busy with construction. Nov 2019: Busy with construction. Dec 2019: Complete																			
Projected/Actual ETD	Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			21 000										21 000	21 000				
Expenditure to date	Capital						21 000							21 000			21 000		0%

**Project: pj-19-0040 - Sport: Security and upgrading: Kalbaskraal irrigation****Location:** Kalbaskraal**Vote Nos:** 9/106-404-27 [CRR]**Fin Source:** CRR**200 000****Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Implementation																		
<b>S/Notes:</b> Feb 2020: Preparing specifications for tender document. Mar 2020: Tender invited, closing date postponed due to lock down. Apr 2020: Tender invited, closing date postponed due to lock down. May 2020: Tender awarded, construction completion 40%. June 2020: Construction 60% compete, application for rollover.																				
Projected/Actual ETD	Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %	
Projected Cash Flow	Capital								40 000	40 000	40 000	40 000	40 000	200 000	200 000					
Expenditure to date	Capital												168 828	168 828			168 828	31 172	15.6%	

## Storm Water

**Project:** pj-09-0009 - Storm water network (Swartland)

**Location:** Municipal area

**Vote Nos:** 9/114-98-129

**Fin Source:** CRR

1 020 000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Implementation													Complete					
<b>S/Notes:</b> Sep 2019: Ordering materials and scheduling work. Oct 2019: Construction completion 20% Nov 2019: Construction completion 25% Dec 2019: Construction completion 30% Jan 2020: Construction completion 70% Feb 2020: Construction completion 80% Mar 2020: Construction completion 85% Apr 2020: Construction suspended due to lockdown. May 2020: Construction resumed. 90% complete. June 2020: Construction 100% complete.																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital					200 000	200 000	200 000	420 000					1 020 000	1 020 000				
Expenditure to date		Capital				50 280	151 189	220 889	71 705	113 697	238 835	3 722	29 500	140 183	1 019 999			1 019 999	1	0.0%

**Project:** pj-11-0060 - Equipment Streets and Storm Water

**Location:** Municipal area

**Vote Nos:** 9/114-44-749

**Fin Source:** CRR

57 885

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Equipment - purchasing													Complete					
<b>S/Notes:</b> Aug 2019: Spent R29087. Sept 2019: Spent R26947. Oct 2019: Spent R1850. Complete																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				5 000	15 000	5 000	5 000	15 000	12 885				57 885	57 885				
Expenditure to date		Capital		29 087	26 947	1 850									57 884			57 884	1	0.0%

**Project: pj-18-0013 - Storm water: Upgrading Stormwater - Riebeek Kasteel East****Location:** Riebeek Kasteel East**Vote Nos:** 9/114-181-122**Fin Source:** CRR**800 000****Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Implementation													Complete					
<b>S/Notes:</b> Sep 2019: Ordering materials and scheduling work. Oct 2019: Construction completion 20% Nov 2019: Construction completion 25% Dec 2019: Construction completion 35% Jan 2020: Construction completion 70% Feb 2020: Construction completion 80% Mar 2020: Construction completion 85% Apr 2020: Construction suspended due to lockdown. May 2020: Construction resumed, 90% complete. June 2020: Complete.																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital					200 000	200 000	200 000	200 000					800 000	800 000				
Expenditure to date		Capital				145 806		364 500		121 500	110 300			57 894	800 000			800 000		0%

**Water****Project: pj-11-0062 - Equipment Water****Location:** Municipal area**Vote Nos:** 9/105-36-741**Fin Source:** CRR**57 550****Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Equipment - purchasing																		
<b>S/Notes:</b> Aug 2019: Spent R29715. Sept 2019: Spent R9260. Oct 2019: On order R2912 Nov 2019: Spent R2912. Dec 2019: On order R1820. Jan 2020: On order R13789. Feb 2020: On order R13789 Mar 2020: On order R13789 Apr 2020: On order R13789 May 2020: Awaiting delivery June 2020: Goods received and paid.																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		30 000	10 000		3 000	5 000	5 000	4 550					57 550	57 550				
Expenditure to date		Capital		29 715	9 260		2 912			1 820				13 788	57 496			57 496	54	0.1%

**Project: pj-12-0013 - Water: Upgrading/Replacement water reticulation network****Location:** Municipal area**Vote Nos:** 9/105-182-43**Fin Source:** MIG

8 183 800

**Proj Start:**      **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)
1	1	Procurement process													
1	2	Construction													Complete

**S/Notes:** July 2019: Busy with appointment of contractor, site establishment scheduled for 07 Aug 2019.  
 Aug 2019: Construction commenced, completion 5%.  
 Sep 2019: Construction completion 25%.  
 Oct 2019: Construction completion 45%.  
 Nov 2019: Construction completion 85%.  
 Dec 2019: Construction completion 100%.  
 Complete

Projected/Actual ETD	Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	770 833	770 833	770 833	1 006 021	770 833	370 833	370 833	920 833	920 833	969 445	270 833	270 837	8 183 800	8 183 800				
Expenditure to date	Capital			517 354	972 621	1 585 911	5 064 443		5 834	37 636				8 183 800			8 183 800		0%

**Project: pj-16-0018 - Water: New Reservoir: MBY (Wesbank) De Hoop Development****Location:** Wesbank**Vote Nos:** 9/105-64-105**Fin Source:** CRR

464 113

**Proj Start:**      **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)
1	1	Planning and tender docume													
1	2	Procurement process													
1	3	Construction													Complete

**S/Notes:** July 2019: Busy with design and tender documentation.  
 Aug 2019: Busy with design and tender documentation.  
 Sep 2019: Tenders invited on 20 Sep 2019.  
 Oct 2019: Busy with tender evaluation.  
 Nov 2019: Busy with tender evaluation.  
 Dec 2019: Tender awarded, construction to follow in Jan 2020.  
 Jan 2020: Construction completion 5%.  
 Feb 2020: Construction completion 20%.  
 Mar 2020: Construction completion 30%.  
 Apr 2020: Construction suspended due to lockdown.  
 May 2020: Construction resumed, 60% complete.  
 June 2020: Complete.

Projected/Actual ETD	Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	200 000	200 000	64 113										464 113	464 113				
Expenditure to date	Capital					37 751							296 088	333 839			333 839	130 274	28.1%

**Project:** pj-17-0030 - Vehicles Water: CEA10760 Trailer Roller

**Vote Nos:** 9/105-185-749

**Proj Start:**                      **Proj End:**

**Location:** Municipal area

**Fin Source:** CRR

227 535

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)				
1	1	Purchase													Complete				
<b>S/Notes:</b> July 2019: Tender invited on 14 June 2019, busy with evaluation, report to be submitted to the BEC on 20 August 2019. Aug 2019: Report submitted to BEC. Sep 2019: Tender awarded, awaiting delivery. Oct 2019: Awaiting delivery. Nov 2019: Awaiting delivery. Dec 2019: Delivered Complete																			
Projected/Actual ETD	Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital						227 535							227 535	227 535				
Expenditure to date	Capital						227 535							227 535			227 535		0%

**Project:** pj-17-0082 - Water: Upgrading of water reticulation network: PRV's, flow control, zone metering

**Vote Nos:** 9/105-183-126

**Proj Start:**                      **Proj End:**

**Location:** Municipal area

**Fin Source:** CRR

500 000

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)				
1	1	Upgrading																	
<b>S/Notes:</b> July 2019: Busy with appointment of contractor, site establishment scheduled for 07 Aug 2019. Aug 2019: Construction commenced, completion 5%. Sep 2019: Construction completion 15%. Oct 2019: Construction completion 45%. Nov 2019: Construction completion 47%. Dec 2019: Construction completion 52%. Jan 2020: Construction completion 54%. Feb 2020: Construction completion 60%. Mar 2020: Construction completion 65%. Apr 2020: Construction suspended due to lockdown. May 2020: Construction suspended due to lockdown. June 2020: Contrsuction 65% complete, application for rollover.																			
Projected/Actual ETD	Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			100 000	200 000	200 000								500 000	500 000				
Expenditure to date	Capital						95 184			31 066	42 614	97 958	27 268	294 089			294 089	205 911	41.2%

**Project: pj-18-0054 - Vehicles Water: CK26588 Trailer**

Vote Nos: 9/105-186-749

Location: Municipal area

Fin Source: CRR

43 100

Proj Start: Proj End:

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Purchase													Complete					
<b>S/Notes:</b> Jul 2019: Tenders invited. Aug 2019: Report submitted to BEC. Sept 2019: Order placed on 20 Sept, awaiting delivery. Oct 2019: Awaiting delivery. Nov 2020: Delivered Complete																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital					43 100								43 100	43 100				
Expenditure to date		Capital					43 100								43 100			43 100		0%

**Project: pj-18-0072 - Water: New Connections: Water Meters**

Vote Nos: 9/105-405-23 [CRR]

Location: Municipal area

Fin Source: CRR

1 321 007

Proj Start: Proj End:

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								264 201	264 201	264 201	264 201	264 203	1 321 007	1 321 007				
Expenditure to date		Capital							4 514	224 979	36 525	22 685	17 929	-1 899	304 733			304 733	1 016 274	76.9%

**Project: pj-19-0011 - Water: Bulk water infrastructure**

Vote Nos: 9/105-376-128

Location:

Fin Source: CRR

500 000

Proj Start: Proj End:

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Implementation																		
<b>S/Notes:</b> July 2019: Expenses will only be incurred if replacement of bulk water assets is required. Aug 2019: Expenses will only be incurred if replacement of bulk water assets is required. Sep 2019: Expenses will only be incurred if replacement of bulk water assets is required. Oct 2019: Expenses will only be incurred if replacement of bulk water assets is required. Nov 2019: Expenses will only be incurred if replacement of bulk water assets is required. Dec 2019: Expenses will only be incurred if replacement of bulk water assets is required. Jan 2020: Expenses will only be incurred if replacement of bulk water assets is required. Feb 2020: Expenses will only be incurred if replacement of bulk water assets is required. Mar 2020: Expenses will only be incurred if replacement of bulk water assets is required. Apr 2020: Expenses will only be incurred if replacement of bulk water assets is required. May 2020: Expenses will only be incurred if replacement of bulk water assets is required. June 2020: Expenses will only be incurred if replacement of bulk water assets is required.																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			100 000		100 000		100 000		100 000		100 000		500 000	500 000				
Expenditure to date		Capital									173 009				173 009			173 009	326 991	65.4%

**Project: pj-19-0014 - Water: Riebeek Wes Square: New Borehole, Pumps and Irrigation****Location:** Riebeek West**Vote Nos:** 9/105-214-318**Fin Source:** CRR**250 000****Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Implementation																		
<b>S/Notes:</b> July 2019: Busy with the appointment of a geohydrologist. Aug 2019: Geohydrologist appointed. Sep 2019: Geohydrologist busy with investigation. Oct 2019: Geohydrologist busy with investigation. Nov 2019: Geohydrologist busy with investigation. Dec 2019: Compiling tender for drilling contractor. Jan 2020: Compiling tender for drilling contractor. Feb 2020: Tenders invited, tenders to close on 13 March 2020. Mar 2020: Busy with tender evaluation. Apr 2020: Busy with tender evaluation, delayed due to lockdown. May 2020: Busy with tender evaluation, delayed due to lockdown. June 2020: Tender awarded, application for rollover.																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				100 000	150 000								250 000	250 000				

**Cleansing Services****Project: pj-09-0027 - Refuse bins, traps, skips****Location:** Municipal area**Vote Nos:** 9/104-215-749**Fin Source:** CRR**500 000****Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Equipment - purchasing													Completed in Dec					
<b>S/Notes:</b> Sep 2019: Orders placed, awaiting delivery. Oct 2019: Orders placed, awaiting delivery. Nov 2019: Orders placed, awaiting delivery. Dec 2019: Orders placed, awaiting delivery. Complete.																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				250 000	250 000								500 000	500 000				
Expenditure to date		Capital						500 000							500 000			500 000		0%

**Project: pj-11-0059 - Equipment Refuse Removal****Location:** Municipal area**Vote Nos:** 9/104-190-749**Fin Source:** CRR**16 353****Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)				
1	1	Equipment - purchasing													Complete				
<b>S/Notes:</b> Sept 2019: Spent R2 995. Oct 2019: Spent R8870. Complete																			
Projected/Actual ETD	Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		1 000	2 000	8 865				4 488					16 353	16 353				
Expenditure to date	Capital		696	2 299	8 870				4 470					16 334			16 334	19	0.1%

**Project: pj-17-0087 - Refuse: Upgrading of Riebeek West transfer station****Location:** Riebeek West**Vote Nos:** 9/104-217-756**Fin Source:** CRR**4 000 000****Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)				
1	1	Construction													Completed in March				
<b>S/Notes:</b> July 2019: Site hand over on 10 July 2019, busy with construction. Aug 2019: Construction completion 20%. Sep 2019: Construction completion 25%. Oct 2019: Construction completion 40%. Nov 2019: Construction completion 50%. Dec 2019: Construction completion 55%. Jan 2020: Construction completion 75%. Feb 2020: Construction completion 85%. Mar 2020: Construction complete. Complete																			
Projected/Actual ETD	Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		500 000	500 000	500 000	500 000	500 000	500 000	500 000	500 000				4 000 000	4 000 000				
Expenditure to date	Capital		76 903	529 029	213 484	2 288 987	436 041		410 953	26 209		1 663		3 983 269			3 983 269	16 731	0.4%

**Project: pj-17-0094 - Refuse: Upgrading Yzerfontein Transfer Station****Location:** Yzerfontein**Vote Nos:** 9/104-218-751**Fin Source:** CRR**500 000****Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Upgrading													Complete					
<b>S/Notes:</b> July 2019: Site hand over on 10 July 2019, busy with construction. Aug 2019: Construction completion 20%. Sep 2019: Construction completion 25%. Oct 2019: Construction completion 40%. Nov 2019: Construction completion 50%. Dec 2019: Construction completion 55%. Jan 2020: Construction completion 75%. Feb 2020: Construction completion 85%. Mar 2020: Construction complete.																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital							250 000	250 000					500 000	500 000				
Expenditure to date		Capital						282 755			73 141				355 896			355 896	144 104	28.8%

**Project: pj-19-0015 - Refuse: Wheely Bins: Pilot Project****Location:****Vote Nos:** 9/104-216-422**Fin Source:** CRR**250 000****Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Implementation																		
<b>S/Notes:</b> Sep 2019: Investigating feasibility and long term cost implication. Oct 2019: Investigating feasibility and long term cost implication. Oct 2019: Investigating feasibility and long term cost implication. Nov 2019: Presentation made at the Mayoral Comitee on long term financial implication and feasibility. Mar 2020: Tender for the purchase of wheelie bins complete, tenders to be invited once lock down has been suspended. Apr 2020: Tender for the purchase of wheelie bins complete, tenders to be invited once lock down has been suspended. May 2020: Tenders invited. June 2020: Tender awarded.																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital									250 000				250 000	250 000				
Expenditure to date		Capital												95 551	95 551			95 551	154 449	61.8%

## Sewerage: Waste Water Treatment Plant

**Project:** pj-13-0008 - Sewerage: Moorreesburg

**Vote Nos:** 9/107-95-87 [CRR]; 9/107-95-81 [MIG]

**Location:** Moorreesburg

**Fin Source:** CRR

MIG

6 488 845

6 180 074

**Proj Start:**

**Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)				
1	1	Detail design and tender doc																	
1	2	Procurement process																	
1	3	Construction																	
<b>S/Notes:</b> July 2019: Tender documents finalised, tenders invited on 12 July 2019, tenders closes on 06 September 2019. Aug 2019: Tender was cancelled to allow for the amendmnet of the contracting strategy which had to be changed to due to unforeseen influence of sector related condition. Tenders be re-advertised in October 2019. Sep 2019: Amending tender documentation. Oct 2019: Tenders to be invited on 08 Nov 2019. Nov 2019: Tenders invited on 08 Nov 2019. Dec 2019: Tenders closed on 12 Dec 2019, busy with evaluation. Jan 2020: Tenders closed on 12 Dec 2019, busy with evaluation. Feb 2020: Busy with tender evaluation. Mar 2020: Busy with tender evaluation, report to be submitted to BAC during April 2020. Apr 2020: Tender submitted to BAC, sec 33 report to be submitted to Council on 12 May 2020. May 2020: Tender awarded. June 2020: Contract signed, awaiting health and saftey construction permit.																			
Projected/Actual ETD	Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital			1 500 000			1 500 000		1 921 209	1 921 209	1 921 209	1 921 209	1 984 083	12 668 919	12 668 919				
Expenditure to date	Capital			1 361 272			1 251 144		724 552		1 277 529		5 169 746	9 784 243			9 784 243	2 884 676	22.8%

**Project: pj-18-0004 - Sewerage: Darling**

**Vote Nos:** 9/107-90-102 [CRR]; 9/107-90-94 [MIG]

**Location:** Darling

**Fin Source:** CRR  
MIG

**1 665 348**  
**3 004 430**

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)
1	1	Detail design and tendr docu													
1	2	Procurement process													
1	3	Construction													

**S/Notes:** uly 2019: Tender documents finalised, tenders invited on 12 July 2019, tenders closes on 06 September 2019.  
Aug 2019: Tender was cancelled to allow for the amendmnet of the contracting strategy which had to be changed to due to unforeseen influence of sector relalted condition. Tenders be re-advertised in October 2019.  
Sep 2019: Amending tender documentation.  
Oct 2019: Tenders to be invited on 08 Nov 2019.  
Nov 2019: Tenders invited on 08 Nov 2019.  
Dec 2019: Tenders closed on 12 Dec 2019, busy with evaluation.  
Jan 2020: Tenders closed on 12 Dec 2019, busy with evaluation.  
Feb 2020: Busy with tender evaluation.  
Mar 2020: Busy with tender evaluation, report to be submitted to BAC during April 2020.  
Apr 2020: Tender submitted to BAC, sec 33 reprot to be submitted to Council on 12 May 2020.  
May 2020: Tender awarded.  
June 2020: Contract signed, awaiting health and saftey construction permit.

Projected/Actual ETD	Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital									1 167 445	1 167 445	1 167 445	1 167 443	4 669 778	4 669 778				
Expenditure to date	Capital												4 669 778	4 669 778			4 669 778		0%

## Corporate Services

### Corporate Services General

**Project:** pj-09-0021ad - Equipment Corporate

**Vote Nos:** 9/101-22-737

**Location:** Municipal area

**Fin Source:** CRR

17 803

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)				
1	6	Purchase																	
<b>S/Notes:</b> Jul 2019 : In process to obtain quotations for shelves in collaboration with the Civil Services Department Sep 19: Quotations obtained. Project will proceed. May 2020: No further purchases from remaining funds. Considered a saving.																			
Projected/Actual ETD	Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		3 000			12 000				2 803				17 803	17 803				
Expenditure to date	Capital				2 060	8 550	5 470			565	-565			16 080			16 080	1 723	9.7%

### Properties, Contracts and Legal Administration

**Project:** pj-09-0024 - Equipment Corporate: Buildings and Swartland halls

**Vote Nos:** 9/103-36-735

**Location:** Municipal area

**Fin Source:** CRR

60 000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)				
1	1	Equipment - purchasing																	
<b>S/Notes:</b> Nov 19: Obtaining quotations for hall equipment for remaining funds. Mar 20: Quotations being obtained to purchase tables and chairs for new hall in Riebeeck Kasteel from remaining funds May 20: Quotations for tables and chairs had to be cancelled, as a result of the service provider's factory being closed due to Covid. A sound system was subsequently ordered.																			
Projected/Actual ETD	Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		30 000	10 000		10 000		10 000						60 000	60 000				
Expenditure to date	Capital			8 539		15 884		2 586		9 000		-9 000	26 371	53 380			53 380	6 620	11.0%

**Project:** pj-19-0048 - Purchase of land: Kalbaskraal (Transnet)

**Vote Nos:** 9/101-445-759 [DHS]

**Location:** Kalbaskraal

**Fin Source:** DHS

2 100 000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)				
1	1	Implementation																	
<b>S/Notes:</b> Jan 20: New project added with adjustment budget Mar 20: Deed of Sale in the process of being finalised, after meeting with Transnet representatives during February 2020 May 20: Deed of Sale finalised and purchase sum and fees paid to conveyancer. Project finalised.																			
Projected/Actual ETD	Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital											2 100 000		2 100 000	2 100 000				
Expenditure to date	Capital												2 049 945	2 049 945			2 049 945	50 055	2.4%

Public Relations, Library and Tourism Services

Project: pj-17-0069 - Equipment Libraries

Vote Nos: 9/102-360-739

Location: Municipal area

Fin Source: DCAS

50 000

Proj Start: Proj End:

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Purchase																		
<b>S/Notes:</b> May 2020: All purchases done. Remaining funds will not be spent, since it was not enough to cover quotation for shelves.																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital					10 000		10 000		10 000		10 000	10 000	50 000	50 000				
Expenditure to date		Capital				1 000	6 700	17 663		1 120	4 370			15 268	46 122			46 122	3 878	7.8%

Development Services

Development Services General

Project: pj-11-0097 - Equipment Development Services

Vote Nos: 9/123-25-749

Proj Start: Proj End:

Location: Municipal area

Fin Source: CRR 38 390

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	3 000	3 000	3 000	3 000	3 000	3 000	3 000	3 000	3 000	3 000	3 000	5 390	38 390	38 390				
Expenditure to date		Capital		870	2 157	2 127	3 564	6 610	18 497					3 990	37 814			37 814	576	1.5%

Project: pj-19-0028 - RSEP - Neighbourhood Watch point: Alfa Street

Vote Nos: 9/123-317-116

Proj Start: Proj End:

Location: Wesbank

Fin Source: CRR 100 000

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)				
1	1	Implementation																	
S/Notes: Oct 19: Tender was advertised on 22 November 2019 (copy of advertisement saved on \\smmbysrvxenapp3\SMS\Images\Documents\2019-20\DevelopmentServices\DirectorDevelopment Dec 19: Tender closes 11 Dec.																			
Projected/Actual ETD	Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital				100 000									100 000	100 000				
Expenditure to date	Capital																	100 000	100.0%

Housing

Project: pj-18-0018 - Dev Services: Malmesbury De Hoop Project (Professional Fees)

Vote Nos: 9/123-320-145

Proj Start: Proj End:

Location: Malmesbury West

Fin Source: DHS 6 687 000

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Implementation																		
S/Notes: Sep 19: The PID has been approved and land use approval has been granted Des 19: Tender closes 12 Dec																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				500 000		500 000						6 487 000	7 487 000	6 687 000				
Expenditure to date		Capital								2 521 443				172 645	2 694 088			2 694 088	3 992 912	59.7%

Project: pj-18-0064 a - Dev Services: Riebeek Kasteel Service Sites Project

Vote Nos: 9/123-322-150

Proj Start:                      Proj End:

Location: Riebeek Kasteel

Fin Source: DHS

1 269 514

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Implementation																		
<b>S/Notes:</b> Sep 19: Contractor has been appointed. Busy with establishment on site. Nov 19: Contractor on site. Busy with installation of services. Services 38% complete																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								250 000	250 000	269 514	250 000	250 000	1 269 514	1 269 514				
Expenditure to date		Capital						5 769 094		-5 349 282	58 995	432 719		276 980	1 188 507			1 188 507	81 007	6.4%

Project: pj-18-0064 b - Dev Services: Riebeek Kasteel Serviced Sites Project (Sewerage)

Vote Nos: 9/123-412-87 [DHS]

Proj Start:                      Proj End:

Location: Riebeek Kasteel

Fin Source: DHS

3 743 391

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								2 500 000			700 000	263 391	3 463 391	3 743 391				
Expenditure to date		Capital								2 638 123			729 790	360 311	3 728 225			3 728 225	15 166	0.4%

Project: pj-18-0064 c - Dev Services: Riebeek Kasteel Serviced Sites Project (Water)

Vote Nos: 9/123-413-23 [DHS]

Proj Start:                      Proj End:

Location: Riebeek Kasteel

Fin Source: DHS

3 222 885

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								244 577	244 577	244 577	1 244 577	1 244 577	3 222 885	3 222 885				
Expenditure to date		Capital								1 211 350			1 992 207	4 645	3 208 202			3 208 202	14 683	0.5%

Project: pj-18-0064 d - Dev Services: Riebeek Kasteel Serviced Sites Project (Streets and Stormwater)

Vote Nos: 9/123-433-144 [DHS]

Proj Start:                      Proj End:

Location: Riebeek Kasteel

Fin Source: DHS

6 131 210

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								1 226 242	1 226 242	1 226 242	1 226 242	1 226 242	6 131 210	6 131 210				
Expenditure to date		Capital								1 499 808			2 941 151	1 652 352	6 093 311			6 093 311	37 899	0.6%

Project: pj-18-0065 a - Dev Services: Kalbaskraal Serviced Sites Project

Vote Nos: 9/123-323-155 [DHS]

Proj Start:                      Proj End:

Location: Kalbaskraal

Fin Source: DHS

1 004 188

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Implementation																		
<b>S/Notes:</b> Sep 19: Contractor has been appointed. Busy with establishment on site. Nov 19: Contractor on site. Busy with installation of services. Services 38% complete																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								200 837	200 837	200 837	200 837	200 840	1 004 188	1 004 188				
Expenditure to date		Capital					1 212	2 861 791		-2 687 195	18 211	175 303	14 038	8 384	391 745			391 745	612 443	61.0%

Project: pj-18-0065 b - Dev Services: Kalbaskraal Serviced Sites (Sewerage)

Vote Nos: 9/123-434-87 [DHS]

Proj Start:                      Proj End:

Location: Kalbaskraal

Fin Source: DHS

3 037 577

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								647 515	647 515	647 515	647 515	647 517	3 237 577	3 037 577				
Expenditure to date		Capital								448 785	768 848	1 429 123	6 662	129 808	2 783 226			2 783 226	254 351	8.4%

Project: pj-18-0065 c - Dev Services: Kalbaskraal Serviced Sites (Water)

Vote Nos: 9/123-435-23 [DHS]

Proj Start:                      Proj End:

Location: Kalbaskraal

Fin Source: DHS

1 136 465

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								227 293	227 293	227 293	227 293	227 293	1 136 465	1 136 465				
Expenditure to date		Capital								1 321 605	-540 383	122 632	2 276	115 649	1 021 779			1 021 779	114 686	10.1%

Project: pj-18-0065 d - Dev Services: Kalbaskraal Serviced Sites (Streets & Stormwater)

Vote Nos: 9/123-436-144 [DHS]

Proj Start:                      Proj End:

Location: Kalbaskraal

Fin Source: DHS

2 861 770

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								532 354	532 354	532 354	532 354	532 354	2 661 770	2 861 770				
Expenditure to date		Capital								916 805	500 931	689 156	5 304	197 262	2 309 458			2 309 458	552 312	19.3%

Project: pj-18-0066 a - Dev Services: Sibanye-Moorreesburg Serviced Sites (prof fees)

Vote Nos: 9/123-324-165 [DHS]

Proj Start:

Location: Sibanye

Fin Source: DHS

Proj End:

1 744 822

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Implementation																		
<b>S/Notes:</b> Sep 19: Contractor has been appointed. Busy with establishment on site. Nov 19: Contractor on site. Busy with installation of services.																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								348 964	348 964	348 964	348 964	348 966	1 744 822	1 744 822				
Expenditure to date		Capital					4 093	2 693 321		-2 082 639	439 722	85 341		392 525	1 532 364			1 532 364	212 458	12.2%

Project: pj-18-0066 b - Dev Services: Sibanye-Moorreesburg Serviced Sites (Sewerage)

Vote Nos: 9/123-437-87 [DHS]

Proj Start:

Location: Sibanye

Fin Source: DHS

Proj End:

3 086 482

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								617 296	617 296	617 296	617 296	617 298	3 086 482	3 086 482				
Expenditure to date		Capital								889 835	1 020 518	74 475		926 831	2 911 659			2 911 659	174 823	5.7%

Project: pj-18-0066 c - Dev Services: Sibanye-Moorreesburg Serviced Sites (Water)

Vote Nos: 9/123-438-23 [DHS]

Proj Start:

Location: Sibanye

Fin Source: DHS

Proj End:

1 273 395

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								254 679	254 679	254 679	254 679	254 679	1 273 395	1 273 395				
Expenditure to date		Capital								242 884	308 401	9 824		218 659	779 768			779 768	493 627	38.8%

Project: pj-18-0066 d - Dev Services: Sibanye-Moorreesburg Serviced Sites (Streets & Stormwater)

Vote Nos: 9/123-439-144 [DHS]

Proj Start:

Location: Sibanye

Fin Source: DHS

Proj End:

3 795 301

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								759 060	759 060	759 060	759 060	759 061	3 795 301	3 795 301				
Expenditure to date		Capital								949 920	998 970	551 518		1 071 094	3 571 502			3 571 502	223 799	5.9%

Project: pj-19-0018 - Dev Services: Erf 755 Chatsworth - Basic Services

Vote Nos: 9/123-321-146

Proj Start:

Location: Chatsworth

Fin Source: CRR

Proj End:

1 000 000

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Installation																		
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			100 000		300 000		100 000		200 000	100 000	200 000		1 000 000	1 000 000				

Project: pj-19-0042 - Dev Services: Phola Park (A,B & C) Rudimentary Services

Vote Nos: 9/123-440-87 [CRR]

Proj Start:

Location: Ilinge Lethu

Fin Source: CRR

Proj End:

500 000

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								100 000	100 000	100 000	100 000	100 000	500 000	500 000				

Caravan Parks

Project: pj-16-0044 - Equipment: YZF Caravan Park

Vote Nos: 9/120-47-745

Proj Start:

Location: Yzerfontein

Fin Source: CRR

Proj End:

28 200

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Purchase																		
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	2 500	2 500	2 500	2 500	2 500	2 500	2 500	2 500	2 500	2 500	2 500	2 500	30 000	28 200				
Expenditure to date		Capital		9 604	2 850	4 813	586		1 693				1 148	3 084	23 778			23 778	4 422	15.7%

Project: pj-17-0041 - Caravan Park Yzerfontein: Expansion

Vote Nos: 9/120-319-111

Proj Start:

Location: Yzerfontein

Fin Source: CRR

Proj End:

354 500

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Implementation																		
S/Notes: Oct 19: Matter to be considered at adjustments budget for additional funds																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	50 000	50 000	50 000	50 000	50 000	50 000	54 500						354 500	354 500				
Expenditure to date		Capital	86 489		131 602	55 334	19 578		53 225					1 060	347 287			347 287	7 213	2.0%

Planning

Project: pj-17-0088 - RSEP - Indoor outdoor sport centre

Location: Malmesbury West

Vote Nos: 9/121-409-27 [CRR]; 9/121-408-27 [Donation]; 9/121-407-27 [DEADP]

Fin Source: CRR 750 000  
DEADP 200 000  
Other 2 000 000

Proj Start: Proj End:

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								590 000	590 000	590 000	590 000	590 000	2 950 000	2 950 000				
Expenditure to date		Capital										237 790		1 681 016	1 918 806			1 918 806	1 031 194	35.0%

Project: pj-17-0100 - RSEP - Entrepreneurial Hub

Location: Malmesbury West

Vote Nos: 9/123-9-27 [DEADP]

Fin Source: DEADP 600 000

Proj Start: Proj End:

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								120 000	120 000	120 000	120 000	120 000	600 000	600 000				
Expenditure to date		Capital																	600 000	100.0%

Project: pj-17-0101 - RSEP - Darling Project

Location: Darling

Vote Nos: 9/121-194-67 [DEADP]; 9/123-318-67 [CRR]

Fin Source: CRR 1 000 000

Proj Start: Proj End:

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								1 400 000	850 000	750 000	1 000 000		4 000 000	1 000 000				

Project: pj-19-0041 - RSEP - Recreational Nodes

Location: Malmesbury West

Vote Nos: 9/112-406-27 [DEADP]

Fin Source: DEADP 200 000

Proj Start: Proj End:

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								40 000	40 000	40 000	40 000	40 000	200 000	200 000				
Expenditure to date		Capital												1 011	1 011			1 011	198 989	99.5%

Project: pj-19-0054 - RSEP - Inter-cultural Space

Location: Malmesbury West

Fin Source: DEDAT

3 000 000

Proj Start: Proj End:

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital									160 000			2 840 000	3 000 000	3 000 000				
Expenditure to date		Capital									161 252	337 962		253 638	752 852			752 852	2 247 148	74.9%

Electrical Engineering Services

Electrical Engineering Services General

Project: pj-11-0096 - Equipment Electricity

Vote Nos: 9/117-39-749

Proj Start: Proj End:

Location: Municipal area

Fin Source: CRR 338 727

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)				
1	1	Equipment - purchasing													Completed				
<b>S/Notes:</b> Jul 2019: Equipment specifications in process Nov 2019: Procurement in process Dec 2019: Equipment partially delivered May 2020: Equipment partially delivered Jun 2020: Equipment delivered																			
Projected/Actual ETD	Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital		35 000	35 000	35 000	35 000	35 000	35 000	35 000	35 000	35 000	30 000	7 877	352 877	338 727				
Expenditure to date	Capital		148 356	42 967	60 904	45 335	1 073	3 631		-624		3 341	30 329	335 312			335 312	3 415	1.0%

Electricity Operations, Maintenance and Construction

Project: pj-16-0028 - Vehicles Electricity: CK18712 Flatbed trailer

Vote Nos: 9/117-13-749

Proj Start: Proj End:

Location: Malmesbury

Fin Source: CRR 36 750

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)				
1	1	Purchase													Completed in Nov				
S/Notes: Oct 19: Vehicle delivered.																			
Projected/Actual ETD	Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital							36 750						36 750	36 750				
Expenditure to date	Capital				30 435					1 272		4 260		35 966			35 966	784	2.1%

**Project: pj-17-0044 - Electricity: Saamstaan/De Hoop project**

**Vote Nos:** 9/117-195-97

**Location:** Ilinge Lethu

**Fin Source:** INEP

**5 000 000**

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)				
1	1	Implementation													Completed				
<b>S/Notes:</b> Jul 19: Material ordered, trench excavation in process Sep 19: Excavation & cable installation in process Oct 19: Excavation & cable installation in process Dec 19: Cable installation in process Jan 20: Cable installation in process. Mar 20 Cable installation in process Apr 20: Work delayed during lockdown, commenced in May May 20: Cable installation in process. Work on schedule Jun 20: Completed																			
Projected/Actual ETD	Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	500 000	500 000	500 000	500 000	500 000		500 000	500 000	500 000	500 000	500 000		5 000 000	5 000 000				
Expenditure to date	Capital	472 048	537 508	429 765	422 715	1 911 526	78 412	46 959	861 428	49 650	12 240	151 195	22 493	4 995 941			4 995 941	4 059	0.1%

**Project: pj-18-0030 - Electricity: Yzerfontein kiosk replacement (10 + meters)**

**Vote Nos:** 9/117-396-328

**Location:** Yzerfontein

**Fin Source:** CRR

**102 100**

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Replacement													Completed					
<b>S/Notes:</b> Aug 19: Planning in process Oct 19: Installation in process Nov 19: Installation in process Dec 19: Installation in process Jan 20: Installation in process Mar 20: Installation in process Apr 20: Work delayed during lockdown May 20: Installation in process Jun 20: Completed																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			10 000	30 000				30 000			30 000	2 100	102 100	102 100				
Expenditure to date		Capital				24 288			24 288				49 357	4 141	102 073			102 073	27	0.0%

**Project: pj-18-0031 - Electricity: Upgrading of streetlights, floodlighting and building installations**

**Location:** Municipal area

**Vote Nos:** 9/117-197-188

**Fin Source:** EEDSM

**4 000 000**

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)
1	1	Upgrading work													Completed

**S/Notes:** Jul 19: Business plan submitted, tender document in process  
Aug 19: Business plan approved. Tenders invited  
Sep 19: Tenders awarded  
Oct 19: Awaiting delivery of order. Further tender issued for additional equipment  
Nov 19: Awaiting delivery of order  
Dec 19: Order delivered  
Jan 20: Installation to commence in Feb  
Mar 20: Installation commenced, Work delayed during lockdown  
Apr 20: Work delayed during lockdown  
May 20: Installation in process  
Jun 20: Completed

Projected/Actual ETD	Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital	50 000	50 000	50 000	50 000	50 000	50 000	3 700 000						4 000 000	<b>4 000 000</b>				
Expenditure to date	Capital							2 909 945			22 080	60 240	1 007 735	4 000 000			4 000 000		0%

**Project: pj-18-0033 - Electricity: Riebeek West Low cost housing development- 244 erven. Electrification by Eskom. Streetlighting by Municipality**

**Location:** Riebeek West

**Vote Nos:** 9/117-199-308

**Fin Source:** CRR

**270 000**

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)
1	1	Implementation													Completed in Dec

**S/Notes:** Jul 19: Phase 1 streetlights installed. Awaiting Eskom to connect.  
Aug 19: Eskom connection fees paid. Awaiting Eskom to connect  
Sep 19: Connections energized and Phase 1 streetlights operational  
Oct 19: Phase 2 streetlights installation in process  
Nov 19: Construction completed. Eskom to switch on Phase 2  
Dec 19: Project completed

Projected/Actual ETD	Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital					150 000		30 000	30 000	30 000	30 000			270 000	<b>270 000</b>				
Expenditure to date	Capital	4 902	86 151	872	3 428	14 451	50 018		20 910					180 732			180 732	<b>89 268</b>	33.1%

**Project: pj-18-0034 - Vehicles Electricity: CK51884 Mobile Toilet****Location:** Municipal area**Vote Nos:** 9/117-200-749**Fin Source:** CRR**10 023****Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)				
1	1	Purchase													Completed				
<b>S/Notes:</b> Jul 19: Specification in process Aug 19: Order placed Sep 19: Delivered																			
Projected/Actual ETD	Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital					10 023								10 023	10 023				
Expenditure to date	Capital			9 013								1 009		10 022			10 022	1	0.0%

**Project: pj-19-0019 - Electricity: Morreesburg Sibanye - Infrastructure and connections****Location:** Moorreesburg**Vote Nos:** 9/117-331-186**Fin Source:** CRR**2 200 000****Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)				
1	1	Design and tender document													Project delayed due to lockdown				
<b>S/Notes:</b> Jul 19: Project for design of electrical infrastructure only. Consulting Engineer to be appointed. Sep 19: Consulting Engineer appointed for design and tender documents. According to ASLA the civil work for Phase 1 will be completed by March 2020. No allowance in 19/20 budget for electrical infrastructure. Additional allocation to be requested in Adjustments budget if electrical infrastructure and connections are to be completed in 2019/20 Oct 19: Design and tender document completed. Additional funding requested in Adjustments Budget. Nov 19: Tenders invited Dec 19: Tenders closed and adjudicated Jan 20: Tender awarded Feb 20: Contractor appointed. Contract Guarantee to be submitted by contractor Mar 20: Guarantee still awaited. Work postponed before commencement to after lockdown. Increasing risk of contract completion not achievable in 2019/20. Apr 20: Guarantee received. Work delayed during lockdown. Significant risk of delayed contract completion to 20/21. May 20: Work commenced, behind schedule. Contractor not adhering to schedule. Material not delivered. Completion will be delayed to 20/21. Jun 20: Work delayed to 20/21 due to lockdown. Contractor to submit revised program and apply for extension.																			
Projected/Actual ETD	Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital									550 000	550 000	550 000	550 000	2 200 000	2 200 000				
Expenditure to date	Capital								2 302			97 143	836 064	935 509			935 509	1 264 491	57.5%

**Project: pj-19-0023 - Electricity: Malmesbury Security Operational Centre****Location:** Malmesbury**Vote Nos:** 9/117-332-318**Fin Source:** CRR**975 000****Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Implementation													Completed					
<b>S/Notes:</b> Jul2019: Compiling specifications Aug 2019: Tender published Sep 2019: Tenders closed, and adjudication completed Oct 2019: Tender awarded. Nov 2019: Installation started Dec 2019: Hardware Installation completed. UPS installation in Jan 2020 Jan 2020: Completed and commissioned Feb 2020: Cabinet purchased for UPS Mar 2020: Awaiting delivery of UPS cabinet Apr 2020: No work could be done during lockdown May 2020: Awaiting delivery of Cabinet and UPS. Delay due to Covid19 June 2020: Cabinet installed																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				100 000	100 000		200 000	300 000	275 000				975 000	975 000				
Expenditure to date		Capital		59 902	1 130	10 226	46 847	296 537	1 738	469 869	-51 994			131 488	965 742			965 742	9 258	0.9%

**Project: pj-19-0024 - Electricity: Footings & Containers for Safeguarding of Electrical Cables****Location:****Vote Nos:** 9/117-398-749**Fin Source:** CRR**94 000****Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)				
1	1	Implementation													Completed				
<b>S/Notes:</b> Jul 19: Specification in process Aug 19: Tenders invited Sep 19: Delivered																			
Projected/Actual ETD	Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital				100 000									100 000	94 000				
Expenditure to date	Capital			94 000										94 000			94 000		0%

**Project: pj-19-0029 - Electricity: Minisubstations Swartland**

Vote Nos: 9/117-378-22

Location: Darling

Fin Source: CRR

4 930 000

Proj Start: Proj End:

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Implementation													Completed					
<b>S/Notes:</b> Jul 19: Orders placed Aug 19: Manufacturing in process Sep 19: Mini substations delivered Oct 19: Installation in process Nov 19: Installation in process Dec 19: Installation in process Mar 20: Installation in process Apr 20: Work delayed during lockdown May 20: Installation in process Jun 20: Completed																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	100 000	280 000	120 000	150 000	280 000	350 000	2 330 000	50 000	280 000	330 000	300 000	360 000	4 930 000	4 930 000				
Expenditure to date		Capital		2 244 197	1 314 060	68 358	174 791	783 107	204 486	118 586	8 728			13 682	4 929 995			4 929 995	5	0.0%

**Project: pj-19-0030 - Electricity: Swartland LV Upgrading**

Vote Nos: 9/117-382-438

Location: Municipal area

Fin Source: CRR

1 514 150

Proj Start: Proj End:

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Upgrading													Completed					
<b>S/Notes:</b> Jul 19: Planning in process Aug 19: Material ordered, construction in process Nov 19: Construction in process Dec 19: Construction in process Mar 20: Construction in process Apr 20: Work delayed during lockdown May 20: Construction in process Jun 20: Completed																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital	300 000	100 000	100 000	100 000	100 000	100 000	100 000	100 000	100 000	100 000	100 000	200 000	1 500 000	1 514 150				
Expenditure to date		Capital	225 660	451 477	281 967	377 038	100	724	39 969		42 302		58 758		1 477 994			1 477 994	36 156	2.4%

**Project: pj-19-0031 - Electricity: Substation fencing**

Vote Nos: 9/117-384-72

Location: Municipal area

Fin Source: CRR

347 900

Proj Start: Proj End:

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Implementation													Completed					
<b>S/Notes:</b> Jul 19: Planning in process Aug 19: Planning in process, partial order placed. Sep 19: Orders placed Nov19: Construction in process Dec 19: Construction in process Mar 20: Construction in process Apr 20: Work delayed during lockdown May 20: Construction in process Jun 20: Completed																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				10 000	10 000		20 000	20 000	50 000			240 000	350 000	347 900				
Expenditure to date		Capital				7 106	12 294		20 910	15 767	51 000		46 453	159 366	312 896			312 896	35 004	10.1%

**Project: pj-19-0032 - Electricity: Malmesbury meter and polebox replacement**

Vote Nos: 9/117-386-328

Location: Malmesbury

Fin Source: CRR

250 000

Proj Start: Proj End:

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Replacement													Completed					
<b>S/Notes:</b> Jul 19: Installation in process Aug 19: Installation in process Nov 19: Installation in process Dec 19: Installation in process Feb 20: Installation in process Mar 20: Installation in process Apr 20: Work delayed during lockdown May 20: Installation in process Jun 20: Completed																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		20 000	20 000	20 000	20 000	20 000	20 000		20 000	20 000	20 000	70 000	250 000	250 000				
Expenditure to date		Capital	28 162	2 489	8 618	9 910	23 523		59 600	65 411	327		47 644	4 292	249 977			249 977	23	0.0%

**Project:** pj-19-0033 - Electricity: Malmesbury replace MV cable between De Bron SS and Hugenote MS

**Location:** Malmesbury

**Vote Nos:** 9/117-388-718

**Fin Source:** CRR

100 000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Replacement													Completed					
<b>S/Notes:</b> Jul 19: Planning in process Oct 19: Planning in process Dec 19: Planning completed. Departmental installation scheduled for 2020 Apr 20: Installation scheduled for May May 20: Completed																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				100 000									100 000	100 000				
Expenditure to date		Capital						49 535		14 684		4 300	155	31 212	99 887			99 887	113	0.1%

**Project:** pj-19-0034 - Electricity: Darling South streetlight network upgrade

**Location:** Darling

**Vote Nos:** 9/117-392-438

**Fin Source:** CRR

550 000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Upgrading													Completed					
<b>S/Notes:</b> Aug 19: Planning in process Nov 19: Construction in process Dec 19: Construction in process Feb 20: Construction in process Mar 20: Construction in process Apr 20: Work delayed during lockdown May 20: Construction in process Jun 20: Completed																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			200 000	50 000	50 000			50 000	50 000	50 000	50 000	50 000	550 000	550 000				
Expenditure to date		Capital		328 780		57 137			5 783		24 582		97 848	318	514 448			514 448	35 552	6.5%

**Project:** pj-19-0035 - Electricity: Yzerfontein replace MV cable between C5 and C4 minisubstation

**Location:** Yzerfontein

**Vote Nos:** 9/117-394-708

**Fin Source:** CRR

300 000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Replacement													Completed					
S/Notes: Nov 19: Planning in process Dec 19: Construction in process Jan 20: Construction in process Feb 20: Construction in process Mar 20: Construction in process Apr 20: Work delayed during lockdown May 20: Construction in process Jun 20: Completed																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital								200 000				100 000	300 000	300 000				
Expenditure to date		Capital											154 748	143 541	298 289			298 289	1 711	0.6%

**Project:** pj-19-0043 - Electricity: Malmesbury Municipal Stores: Solar PV

**Location:** Malmesbury West

**Vote Nos:** 9/117-441-113 [GMC]

**Fin Source:** GMC

140 000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)				
1	1	Implementation													Delivered				
<b>S/Notes:</b> Jan 20: Specification in process Feb 20: Tenders invited Mar 20: Tender awarded May 20: Material delivered, departmental installation scheduled for after lockdown Jun 20: Delivered.																			
Projected/Actual ETD	Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital											140 000		140 000	140 000				
Expenditure to date	Capital										139 973			139 973			139 973	27	0.0%

**Project:** pj-19-0044 - Electricity: New Connections: Electricity Meters

**Location:** Municipal area

**Vote Nos:** 9/117-442-37 [CRR]

**Fin Source:** CRR

1 300 000

**Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Implementation													Completed for 19/20					
S/Notes: Feb-June 20: Connections installed upon application and receipt of payment																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital									433 333	433 333	433 334		1 300 000	1 300 000				
Expenditure to date		Capital								24 905	162 806	24 084	384 792	-275 385	321 202			321 202	978 798	75.3%

## Information, Communication and Technology

**Project:** pj-11-0106 - IT: Equipment

**Vote Nos:** 9/118-39-731

**Proj Start:**                      **Proj End:**

**Location:** Municipal area

**Fin Source:** CRR

60 000

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Equipment - purchasing													Completed					
<b>S/Notes:</b> Jul 2019: Equipment purchased as required Aug 2019: Equipment purchased as required Sep 2019: Equipment purchased as required Oct 2019: Equipment purchased as required Nov 2019: Equipment purchased as required Dec 2019: Equipment purchased as required Jan 2020: Equipment purchased as required Feb 2020: Equipment purchased as required Mar 2020: Equipment purchased as required Apr 2020: No order could be placed during lockdown, will be placed in May2020 May 2020: Equipment purchased as required Jun 2020: Completed																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		7 000	7 000	7 000	7 000		7 000	7 000	7 000	7 000	4 000		60 000	60 000				
Expenditure to date		Capital				8 692	2 538	1 428		6 500	3 600		12 153	24 700	59 611			59 611	389	0.6%

**Project:** pj-14-0028 - IT: Printers

**Vote Nos:** 9/118-74-729

**Proj Start:**                      **Proj End:**

**Location:** Municipal area

**Fin Source:** CRR

137 001

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Equipment - purchasing													Completed					
<b>S/Notes:</b> Nov 2019: Specifications and quotations received Dec 2019: Order to be placed in Jan 2020 Jan 2020: Order placed for additional printers Feb 2020: Printers delivered Mar 2020: Specification for plotter requested Apr 2020: No order could be placed during lockdown, will be placed in May2020 May 2020: Tender for plotter published June 2020: Plotter delivered and installed																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital					50 000					50 000	17 000	20 001	137 001	137 001				
Expenditure to date		Capital				1 025	4 300		6 450	16 050	5 485			103 691	137 001			137 001		0%

**Location:** Municipal area

**Fin Source:** CRR

140 000

Proj Start: Proj End:

**Project: pj-14-0030 - IT: Notebooks**

**Location:** Municipal area

**Vote Nos:** 9/118-65-729

**Fin Source:** CRR

Proj Start: Proj End:

[illegible]

**Project: pj-17-0056 - CCTV Equipment and Radio Communication - Malmesbury****Location:** Malmesbury**Vote Nos:** 9/126-351-743**Fin Source:** CRR**200 000****Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Implementation													Completed					
<b>S/Notes:</b> Aug 19: Awaiting determination of locations from DP Sep 19: Awaiting determination of locations from DP Oct 19: Planning for PTZ cameras at Westbank sports field and Voortrekker/Rainier intersection Nov 2019: Planning for PTZ cameras at Westbank sports field and Voortrekker/Rainier intersection Dec 2019: Tender to be published in Jan 2020 Jan 2020: Compiled tender with new specification received Feb 2020: Tender published Mar 2020: Tender awarded Apr 2020: Awaiting installation, can only be done after lockdown May 2020: Tenderer awaiting equipment delivery June 2020: Equipment delivered and installed																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital												200 000	200 000	200 000				
Expenditure to date		Capital												179 066	179 066			179 066	20 934	10.5%

**Project: pj-17-0077 - CCTV Equipment and Radio Communication - Darling****Location:** Darling**Vote Nos:** 9/126-352-774**Fin Source:** CRR**84 000****Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Finalisation of infrastructure													Completed					
<b>S/Notes:</b> Jul 2019: Requested needs from Darling Watch Neighbourhood Watch Aug2019: Awaiting needs from Darling Neighbourhood Watch Sep2019: Received specifications from Darling Neighbourhood Watch Oct 2019: Tender published Nov 2019: Tender awarded Dec 2019: Awaiting delivery Jan 2020: Installation started Feb 2020: Completed																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital									84 000				84 000	84 000				
Expenditure to date		Capital					11 560	4 365	1 695		65 500				83 120			83 120	880	1.0%

**Project: pj-18-0041 - CCTV Equipment and Radio Communication - Riebeek Valley****Location:** Riebeek Kasteel**Vote Nos:** 9/126-350-738**Fin Source:** CRR**100 000****Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Installation													Completed					
<b>S/Notes:</b> Jul 2019: Location of cameras to be determined by law enforcement Aug 2019: Location of cameras to be determined by law enforcement Sep 2019: Location of cameras to be determined by law enforcement Oct 2019: Location of cameras to be determined by law enforcement Nov 2019: Location of cameras to be determined by law enforcement Dec 2019: Tender document will be compiled for cameras and local recording pending determination of location. Jan 2020: Compiled tender with new specification received Feb 2020: Tender published Mar 2020: Tender awarded Apr 2020: No additional order could be placed during lockdown, will be placed in May2020 May 2020: Tender published June 2020: Equipment delivered																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital						100 000							100 000	100 000				
Expenditure to date		Capital										48 729		34 980	83 709			83 709	16 291	16.3%

**Project: pj-19-0025 - IT: Expansion of UPS (Uninterrupted Power Supply)****Location:****Vote Nos:** 9/118-402-729**Fin Source:** CRR**129 999****Proj Start:**                      **Proj End:**

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Installation													Completed					
<b>S/Notes:</b> Jul 19: Investigation of equipment Aug2019: Requested quotes Sep 2019: Received departmental contact for location. Oct 2019: Received list of users to connect. Specifications for UPS and cabling can now be done Nov 2019: Tender published for UPS for Sanlam office Dec 2019: Tender awarded. Expected delivery 20 Feb 2020 Jan 2020: Awaiting delivery, tentative date middle to end February Feb 2020: UPS delivered for Sanlam office Mar 2020: Tender published for electrical work and UPS for Head office Apr 2020: No order could be placed during lockdown May 2020: Specification received for updated quotation June 2020: Electrical work completed for Sanlam.																				
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			150 000										150 000	129 999				
Expenditure to date		Capital									50 900		54 180		105 080			105 080	24 919	19.2%

Financial Services

Financial Services General

Project: pj-09-0021af - Equipment Finance

Location: Municipal area

Vote Nos: 9/119-25-737

Fin Source: CRR

63 041

Proj Start: Proj End:

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Equipment - purchasing													Complete					
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital		2 000	3 000	24 000	3 000	18 934	5 000	3 000	2 000	2 107			63 041	63 041				
Expenditure to date		Capital		522		29 920	12 136			18 270	957	1 238			63 041			63 041		0.0%

Protection Services

Traffic and Law Enforcement

Project: pj-16-0037 - Vehicles Traffic and Law Enforcement: CK22540 Nissan bakkie

Location: Municipal area

Vote Nos: 9/126-56-763

Fin Source: DCS

489 060

Proj Start: Proj End:

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)				
1	1	Procurement process																	
1	2	Delivery																	
1	3	Branding of vehicle																	
S/Notes: Dec 19: Had to go out on tender for the third time. Tender report will be evaluated by BEC in Jan 2020.																			
Projected/Actual ETD	Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital								489 060					489 060	489 060				
Expenditure to date	Capital									489 060				489 060			489 060		0%

Project: pj-18-0068 - K9 Unit: Equipment

Location: Municipal area

Vote Nos: 9/126-353-146

Fin Source: DCS

57 440

Proj Start: Proj End:

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)				
1	1	Purchase																	
S/Notes: Dec 19: Additional funds will be allocated in the Jan 2020 adjustments budget.																			
Projected/Actual ETD	Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital									18 000			39 440	57 440	57 440				
Expenditure to date	Capital									17 720				17 720			17 720	39 720	69.2%

Project: pj-19-0045 - K9 Unit: Branding and dog kennels for vehicles

Location: Municipal area

Vote Nos: 9/126-443-755 [DCS]

Fin Source: DCS

49 500

Proj Start: Proj End:

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)				
1	1	Implementation																	
Projected/Actual ETD	Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow	Capital												49 500	49 500	49 500				
Expenditure to date	Capital												36 460	36 460			36 460	13 040	26.3%

Project: pj-19-0046 - K9 Unit: Equiping Donated Vehicles

Vote Nos: 9/126-446-146 [DCS]

Proj Start: Proj End:

Location: Municipal area

Fin Source: DCS 100 000

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital											100 000		100 000	100 000				
Expenditure to date		Capital								8 609	36 909				45 517			45 517	54 483	54.5%

Project: pj-19-0047 - K9 Unit: Optimisation of Office Space

Vote Nos: 9/126-444-759 [DCS]

Proj Start: Proj End:

Location: Municipal area

Fin Source: DCS 350 000

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Implementation																		
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital											350 000		350 000	350 000				
Expenditure to date		Capital										8 328		99 055	107 383			107 383	242 617	69.3%

Fire and Emergency Services

Project: pj-10-0139 - Equipment Fire and Emergency Services

Vote Nos: 9/125-27-749

Proj Start: Proj End:

Location: Municipal area

Fin Source: CRR 115 000

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital			35 000		35 000			35 000			10 000		115 000	115 000				
Expenditure to date		Capital				31 145	2 904	53 890	25 773						113 712			113 712	1 288	1.1%

Protection Services General

Project: pj-10-0138 - Equipment Protection

Vote Nos: 9/126-44-749

Proj Start: Proj End:

Location: Municipal area

Fin Source: CRR 160 000

Grp	No	Activity	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	Notes (Activity)					
1	1	Equipment - purchasing																		
Projected/Actual ETD		Bdgt Type	Jul19	Aug19	Sep19	Oct19	Nov19	Dec19	Jan20	Feb20	Mar20	Apr20	May20	Jun20	YTDJun	Bud/Save	Commit	Total	Avail	Av %
Projected Cash Flow		Capital				20 000			20 000		20 000		34 000	66 000	160 000	160 000				
Expenditure to date		Capital		2 317		37 751	26 982	14 857	-11 000	10 005				45 130	126 042			126 042	33 958	21.2%

**SWARTLAND MUNICIPALITY**  
**STRATEGIC MANAGEMENT SYSTEM**



***2019/0 - PERFORMANCE DIRECTORS (Quarterly)***

***23 July 2020***

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
<b>Bolton, Mark - Director: Financial Services</b>					
<b>Strategic Goal:</b>	<b>4 Caring, competent and responsive institutions, organisations and business</b>				
<b>Strategic Objective:</b>	<b>Manage Financial Services</b>				
pd-09-0080: Capital expenditure in line with budget and time frames	1: % of capital budget spent [Type=Qtr 4 Only]	4: 100.0% Between 95% and 105%	100.0% 100.2% cumulative	3.0	NOTES: Budget as on 13 July 2020
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: 100.0%	Budget = R63 041, YTD Actual = R63 041, (Committed = R0)	Documents\2019	
		M: 100.0%	Budget = R63 041, YTD Actual = R63 041, (Committed = R0)	Documents\2019	
		J: 100.2%	Budget = R62 934, YTD Actual = R63 041	Documents\2019	
pd-09-0081: Capital project implementation	1: Average % completion of capital projects [Type=Qtr 4 Only]	4: 100.0% 90% for the year	111.1% 100%	3.3	
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: 100%	No Commitments.	Promun	
		M: N/a			
		J: N/a			
pd-09-0082: Operating expenditure in line with budget and time frames	1: % of operating budget spent [Type=Qtr 4 Only]	4: 100.0% Between 90% and 100%	84.2% 75.8% cumulative	2.5	NOTES: Budget as on 13 July 2020
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: 67.5%	Budget =R47 088 316, YTD Actual = R31 793 003	Documents\2019	
		M: 72.9%	Budget =R47 088 316, YTD Actual = R34 335 492	Documents\2019	
		J: 75.8%	Budget =R47 315 735, YTD Actual = R35 854 496	Documents\2019	
pd-09-0083: Workforce training roll-out	1: % of planned training sessions according to the Workplace Skills Plan realised [Type=Avg All]	4: 100.0%	100.0%	3.0	
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: N/a	No training took place due to lockdown - COVID-19	N/a	
		M: N/a	No training took place due to lockdown - COVID-19	N/a	
		J: 100%	Diploma Public Accountability (1), Certificate in Mun Fin Management (3), Diversity Awareness Workshop (1) - planned training	Documents\2019	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0084: Council decision implementation	1: % of due council decisions initiated [Type=Avg All]	4: 100.0%	100.0% (147/147 resolutions initiated)	3.0	
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: 100%	59/59 resolutions initiated/implemented	Documents\2019	
		M: 100%	51/51 resolutions initiated/implemented	Documents\2019	
		J: 100%	37/37 resolutions initiated/implemented	Documents\2019	
pd-09-0085: Performance and financial monitoring	1: Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done [Type=Avg All]	4: 100.0% 3 per quarter	100.0% 3	3.0	
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: 1	Departments do assessments on their own because of lockdown	SBS System	
		M: 1	Departments do assessments on their own because of lockdown	SBS System	
		J: 1	Departments do assessments on their own because of lockdown	SBS System	
pd-09-0088: Assignments from the municipal manager completed	1: Number of written warnings received from municipal manager [Type=Avg All]	4: 100.0% 0 maximum	100.0% 0	3.0	
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: 0		N/A	
		M: 0		N/A	
		J: 0		N/A	
pd-09-0089: Correspondence addressed in a timely manner	1: % of all correspondence recorded by Collaborator less than 60 days old [Type=Avg All]	4: 100.0% 90.0%	106.1% 95.5% pm average	3.2	
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: 96%	229/5268 items older than 60 days	Documents\2019	
		M: 95.5%	229/5079 items older than 60 days	Documents\2019	
		J: 95%	249/5067 items older than 60 days	Documents\2019	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0090: Equal employment opportunity management	1: % of employment opportunities applied for appropriate equity appointments [Type=Qtr 4 Only]	4: 100.0% 100% cumulative by end of June annually	16.7% 1/6 employees for the year	3.0	REASONS: There were no other candidates from the designated groups who met the requirements for appointment INTERVENTIONS: Director will comply with EE targets wherever possible
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: 0%	0/1 employees appointed in terms of the EE Plan - 1 White Male appointed in Professionally Qualified Level where White Males are over-represented - Post of Manager AFS is a scarce skill. No candidates from the designated groups met the minimum requirements. Filling of post was urgent.	Documents\2019	
		M: N/a	No employment equity opportunities	Documents\2019	
		J: N/a	No employment equity opportunities	Documents\2019	
pd-09-0091: Procurement in line with legal process	1: % compliance with SCM policy with the exception of approved deviations [Type=Avg All]	4: 100.0%	100.0% (Total Requisitions= 105)	3.0	
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: 100%	Total Requisitions= 8	Documents\2019	
		M: 100%	Total Requisitions= 81	Documents\2019	
		J: 100%	Total Requisitions= 16	Documents\2019	
pd-09-0092: Audit issues resolved	1: % internal audit queries for which an action plan was submitted within 10 working days [Type=Avg All]	4: 100.0%	100.0% by the end of Qtr 4	3.0	
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: 50%	Management response on Draft DORA report	Documents\2019	
		M: 100%	3rd Quarter Performance Management	Documents\2019	
		J: 100%	DORA Allocations	Documents\2019	
	2: % internal actions implemented within agreed time frame [Type=Avg All]	4: 100.0%	100.0% by the end of Qtr 4	3.0	
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: 89%	1 of 9 findings - Duplicate refund to be recovered	Documents\2019	
		M: 100%	All findings implemented	Documents\2019	
		J: 100%		Documents\2019	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes	
pd-09-0092: Audit issues resolved	4: % of Auditor General's findings implemented within agreed time frame [Type=Avg All]	4: 100.0%	92.0% by the end of Qtr 4	2.8	REASONS: 1. Payments of creditors not within 30days 2. Invalid Indigent Debtors INTERVENTIONS: In progress to be implmented	
		Monthly Result	Notes		Evidence	
		A: 89%	3 of 26 findings to be implemented		Documents\2019	
		M: 92%	2 of 26 Findings to be implemented		Documents\2019	
		J: 92%	2 Findings to be implemented		Documents\2019	
pd-09-0093: Risk identification and control implementation	1: Confirmation of risk assessment done [Type=Qtr 2 & 4]	4: 100.0%	100.0%	3.0		
		Yes (bi-annually by November and May)	Yes			
		Monthly Result	Notes		Evidence	
		A: Yes	Strategic Risk Register updated and prioritised		Documents\2019	
			M: Yes	Covid-19 Risk Regsiter updated		Documents\2019
			J: N/a			
	2: % of Risk Action Plans implemented in accordance with the agreed time frame [Type=Qtr 2 & 4]	4: 100.0%	100.0%	3.0		
		Yes (bi-annually by November and May)	Yes			
		Monthly Result	Notes		Evidence	
		A: Yes	Workplace Preparedness Plan -Covid-19		Documents\2019	
			M: Yes	Covid-19 controls implemented		Documents\2019
			J: N/a			
3: Chief Risk Officer / Internal Audit informed of any newly identified risks [Type=Avg All]	4: 100.0%	100.0%	3.0			
	Yes	Yes				
	Monthly Result	Notes		Evidence		
	A: Yes	Operational RR Covid-19		Documents\2019		
		M: Yes	Covid-19 risks identified and RR updated		Documents\2019	
		J: N/a				
4: Chief Risk Officer / Internal Audit informed of any changes in work procedures [Type=Avg All]	4: 100.0%	0.0%				
	Yes	N/a				
	Monthly Result	Notes		Evidence		
	A: N/a					
		M: N/a				
		J: N/a				

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0093: Risk identification and control implementation	5: Chief Risk Officer / Internal Audit informed of any incidents where controls have failed (loss control register update) [Type=Avg All]	4: 100.0% Yes	0.0% N/a		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: N/a			
		M: N/a			
		J: N/a			
pd-09-0095: Invocoms held	1: Number of invocoms held [Type=Avg All]	4: 100.0% 3 per quarter	66.7% 2	3.0	REASONS: No invocom due to lockdown. INTERVENTIONS: No intervention required
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: N/a	No invocom due to lockdown.		
		M: 1	19 June 2020		Documents\2019
		J: 1	26 Junie 2020		Documents\2019
pd-10-0027: Average duration of vacancies reduced	1: Average duration of vacancies after decision was taken by management team to fill the post [Type=Avg All]	4: 100.0% 3 months maximum	35.0% 20 months by the end of Qtr 4	3.0	REASONS: Management noted that there is no immediate need to fill the vacancy of Executive Secretary: Financial Services. INTERVENTIONS: No intervention required
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: 18 mths	Management noted that there is no immediate need to fill the vacancy of Executive Secretary: Financial Services. Vacancy to be abolished with effect from 1 July 2020 as part of the amendments to the organisational structure.		Documents\2019
		M: 19 mths	Vacancy of Executive Secretary: Financial Services to be abolished with effect from 1 July 2020 as part of the amendments to the organisational structure.		Documents\2019
		J: 20 mths	Vacancy of Executive Secretary: Financial Services to be abolished with effect from 1 July 2020 as part of the amendments to the organisational structure.		Documents\2019
pd-10-0028: Productive workforce	1: % of person days lost per month due to sick leave [Type=Avg All]	4: 100.0% 4% pm maximum	110.0% 2.9% pm average	3.3	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: N/a	No measurement due to Lockdown COVID-19		N/a
		M: N/a	No measurement due to Lockdown COVID-19		N/a
		J: 2.9%	49/1680 person days lost due to sick leave		Documents\2019

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes					
pd-13-0004: Asset safeguarding	1: A condition assessment and a review of the remaining useful life of all assets in the department done and a certification in this regard provided to the Head Asset Management. [Type=Qtr 4 Only]	4: 100.0% Yes (by June annually)	100.0% Yes	3.0						
		<table><tr><th>Monthly Result</th><th>Notes</th><th>Evidence</th></tr><tr><td>A: N/a M: N/a J: Yes</td><td></td><td>Available at Asse</td></tr></table>				Monthly Result	Notes	Evidence	A: N/a M: N/a J: Yes	
	Monthly Result	Notes	Evidence							
	A: N/a M: N/a J: Yes		Available at Asse							
2: All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management [Type=Avg All]	4: 100.0% Yes	0.0% N/a								
<table><tr><th>Monthly Result</th><th>Notes</th><th>Evidence</th></tr><tr><td>A: N/a M: N/a J: N/a</td><td></td><td></td></tr></table>				Monthly Result	Notes	Evidence	A: N/a M: N/a J: N/a			
Monthly Result	Notes	Evidence								
A: N/a M: N/a J: N/a										
pd-14-0015: Communication Strategy implementation	5: All planned communication activities for the next financial year in terms of the Communication Strategy submitted to the Director Corporate Services [Type=Qtr 4 Only]	4: 100.0% Yes (annually by end of June)	100.0% Yes	3.0						
		<table><tr><th>Monthly Result</th><th>Notes</th><th>Evidence</th></tr><tr><td>A: N/a M: N/a J: Yes</td><td></td><td>Documents\2019</td></tr></table>				Monthly Result	Notes	Evidence	A: N/a M: N/a J: Yes	
	Monthly Result	Notes	Evidence							
	A: N/a M: N/a J: Yes		Documents\2019							
6: Number of reports on all communication activities undertaken by the department submitted to the Director Corporate Services [Type=Avg All]	4: 100.0% 1 per quarter	100.0% 1	3.0							
<table><tr><th>Monthly Result</th><th>Notes</th><th>Evidence</th></tr><tr><td>A: 1 M: N/a J: N/a</td><td>Q3 report attached</td><td>Documents\2019</td></tr></table>				Monthly Result	Notes	Evidence	A: 1 M: N/a J: N/a	Q3 report attached	Documents\2019	
Monthly Result	Notes	Evidence								
A: 1 M: N/a J: N/a	Q3 report attached	Documents\2019								

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-14-0025: General KPI: Households earning less than R4 515 per month with access to free basic services	1: % of indigent households with access to free basic services [Type=Avg All]	4: 100.0%	100.0%	3.0	
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: 100%	9 000 Equitable share households	Documents\2019	
		M: 100%	9 001 Equitable share households	Documents\2019	
		J: 100%	9 027 Equitable share households	Documents\2019	
pd-17-0002: Spending of grants	1: % spending of grants [Type=Qtr 4 Only]	4: 100.0% by end of June	100.0% cumulative	3.0	
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: 88.5%	Finance Management (R1 550 000): YTD Actual = R1 550 000 (100.0%) FM Support Grant - mSCOA ( R330 000): YTD Actual = R330 000 (100.0%) Total (R1 880 000): YTD Actual = R1 880 000 (100.0%)	Documents\2019	
		M: 94.2%	Finance Management (R1 550 000): YTD Budget = R856 357, YTD Actual = R720 319 (84.1%) FM Support Grant - mSCOA ( R330 000): YTD Budget = R226 000, YTD Actual = R299 642 (132.6%) Total (R1 880 000): YTD Budget = R1 082 357, YTD Actual = R1 019 961 (94.2%)	Documents\2019	
		J: 100.0%	Finance Management (R1 550 000): YTD Actual = R1 550 000 (100.0%) FM Support Grant - mSCOA ( R330 000): YTD Actual = R330 000 (100.0%) Total (R1 880 000): YTD Actual = R1 880 000 (100.0%)	Documents\2019	
pd-19-0002: Monitor the performance of contractors in terms of section 116(2)(b) of the MFMA	1: Performance of contractors under supply chain contracts or agreements monitored on a monthly basis at the performance assessment meetings [Type=Avg All]	4: 100.0% Yes	100.0% Yes	3.0	
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: Yes		SBS	
		M: Yes		SBS	
		J: Yes		SBS	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
<b>Du Toit, Roelof - Director: Electrical Engineering Services</b>					
<b>Strategic Goal:</b>	<b>5 Sufficient, affordable and well-run services</b>				
<b>Strategic Objective:</b>	<b>Manage Electrical Engineering Services (Goal 5)</b>				
pd-09-0064: Capital expenditure in line with budget and time frames	1: % of capital budget spent [Type=Qtr 4 Only]	4: 100.0% Between 95% and 105%	93.3% 93.0% cumulative	2.8	
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: 73.9%	Budget = R23 602 650, YTD Actual = R17 451 632 (Committed = R2 067 227)	Documents\2019	
		M: 79.2%	Budget = R23 602 650, YTD Actual = R18 685 538 (Committed = R1 540 581)	Documents\2019	
		J: 93%	Provisional	Documents\2019	
pd-09-0065: Capital project implementation	1: Average % completion of capital projects [Type=Qtr 4 Only]	4: 100.0% 90% for the year	100.0% 96.4% cumulative	3.0	
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: 72.3%		Spreadsheet	
		M: 84.1%		Spreadsheet	
		J: 96.4%		Documents\2019	
pd-09-0066: Operating expenditure in line with budget and time frames	1: % of operating budget spent [Type=Qtr 4 Only]	4: 100.0% Between 90% and 100%	100.0% 92.0% cumulative	3.0	NOTES: Budget as on 13 July 2020
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: 75.9%	Budget =R281 891 663, YTD Actual = R213 959 604	Documents\2019	
		M: 82.6%	Budget =R281 891 663, YTD Actual = R233 000 596	Documents\2019	
		J: 92.0%	Budget =R282 236 873, YTD Actual = R259 627 439	Documents\2019	
pd-09-0067: Workforce training roll-out	1: % of planned training sessions according to the Workplace Skills Plan realised [Type=Avg All]	4: 100.0%	100.0%	3.0	
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: N/a	No training due to Lockdown COVID-19	N/a	
		M: N/a	No training due to Lockdown COVID-19	N/a	
		J: 100%	Diversity Awareness Workshop (4) - planned training	Documents\2019	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0068: Council decision implementation	1: % of due council decisions initiated [Type=Avg All]	4: 100.0%	100.0% (20/20 resolutions initiated)	3.0	
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: 100%	10/10 resolutions initiated/implemented	Documents\2019	
		M: 100%	9/9 resolutions initiated/implemented	Documents\2019	
		J: 100%	1/1 resolutions initiated/implemented	Documents\2019	
pd-09-0069: Performance and financial monitoring	2: Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done [Type=Avg All]	4: 100.0% 3 per quarter	100.0% 3	3.0	
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: 1	Departments do assessments on their own because of lockdown	SBS System	
		M: 1	Departments do assessments on their own because of lockdown	SBS System	
		J: 1	Departments do assessments on their own because of lockdown	SBS System	
pd-09-0072: Assignments from the municipal manager completed	1: Number of written warnings received from municipal manager [Type=Avg All]	4: 100.0% 0 maximum	100.0% 0	3.0	
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: 0		N/a	
		M: 0		N/a	
		J: 0		N/a	
pd-09-0073: Correspondence addressed in a timely manner	1: % of all correspondence recorded by Collaborator less than 60 days old [Type=Avg All]	4: 100.0% 90.0%	97.6% 87.8% pm average	2.9	
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: 94%	4/71 items older than 60 days	Documents\2019	
		M: 86.5%	9/67 items older than 60 days	Documents\2019	
		J: 83%	12/71 items older than 60 days	Documents\2019	
pd-09-0074: Equal employment opportunity management	1: % of employment opportunities applied for appropriate equity appointments [Type=Qtr 4 Only]	4: 100.0% 100% cumulative by end of June annually	0.0% N/a		
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: N/a	No employment equity opportunities	Documents\2019	
		M: N/a	No employment equity opportunities	Documents\2019	
		J: N/a	No employment equity opportunities	Documents\2019	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0075: Procurement in line with legal process	1: % compliance with SCM policy with the exception of approved deviations [Type=Avg All]	4: 100.0%	100.0% (Total Requisitions= 126)	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: 100%	Total Requisitions= 15		Documents\2019
		M: 100%	Total Requisitions= 93		Documents\2019
		J: 100%	Total Requisitions= 18		Documents\2019
pd-09-0076: Audit issues resolved	1: % internal audit queries for which an action plan was submitted within 10 working days [Type=Avg All]	4: 100.0%	100.0% by the end of Qtr 4	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: N/a			
		M: 100%	3rd Quarter Performance Management		Documents\2019
		J: N/a			
	2: % internal actions implemented within agreed time frame [Type=Avg All]	4: 100.0%	0.0% N/a		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: N/a			Documents\2019
		M: N/a	Attend to findings in 3rd QRT PMS report		Documents\2019
		J: N/a			Documents\2019
	4: % of Auditor General's findings implemented within agreed time frame [Type=Avg All]	4: 100.0%	100.0% by the end of Qtr 4	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: 100%	Meters issued and installed captured on Collaborator		Documents\2019
		M: N/a			
		J: N/a			
pd-09-0077: Risk identification and control implementation	2: Confirmations of risk assessment done [Type=Qtr 2 & 4]	4: 100.0% Yes (bi-annually by November and May)	100.0% Yes	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: Yes	Strategic Risks assessed and prioritised		Documents\2019
		M: Yes	Covid-19 Risk Register updated		Documents\2019
		J: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0077: Risk identification and control implementation	3: % of Risk Action Plans implemented in accordance with the agreed time frame [Type=Qtr 2 & 4]	4: 100.0% bi-annually by November and May	100.0% Yes	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: Yes	Workplace Preparedness plan		Documents\2019
	4: Chief Risk Officer / Internal Audit informed of any newly identified risks [Type=Avg All]	M: Yes	Covid-19 Risk Register updated		Documents\2019
		J: N/a			
		4: 100.0% Yes	100.0% Yes	3.0	
	5: Chief Risk Officer / Internal Audit informed of any changes in work procedures [Type=Avg All]	<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: Yes	Operational Covid-19 risk assessment		Documents\2019
		M: Yes	Covid-19 Risks identified and controls implemented		Documents\2019
		J: N/a			
	6: Chief Risk Officer / Internal Audit informed of any incidents where controls have failed (loss control register update) [Type=Avg All]	4: 100.0% Yes	0.0% N/a		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: N/a			
		M: N/a			
		J: N/a			
		4: 100.0% Yes	0.0% N/a		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: N/a			
		M: N/a			
		J: N/a			
pd-09-0079: Invocoms held	1: Number of invocoms held [Type=Avg All]	4: 100.0% 3 per quarter	33.3% 1	3.0	REASONS: Lockdown period INTERVENTIONS: No interventions required
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: 0	Lockdown period		N/a
		M: 0	Lockdown period		N/a
		J: 1	29 Jun 2020		Documents\2019

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-10-0029: Average duration of vacancies reduced	1: Average duration of vacancies after decision was taken by management team to fill the post [Type=Avg All]	4: 100.0% 3 months maximum	100.0% 3 months by the end of Qtr 4	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: N/a	No vacancies		Documents\2019
		M: 2 mths			Documents\2019
		J: 3 mths			Documents\2019
pd-10-0030: Productive workforce	1: % of person days lost per month due to sick leave [Type=Avg All]	4: 100.0% 4% pm maximum	110.0% 2.9% pm average	3.3	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: N/a	No measurement due to Lockdown COVID-19		N/a
		M: N/a	No measurement due to Lockdown COVID-19		N/a
		J: 2.9%	27/945 person days lost due to sick leave		Documents\2019
pd-12-0009: EPWP monitoring	1: Number of Full Time Equivalents (FTE's) for the financial year [Type=Qtr 4 Only]	4: 100.0% 103 for the whole organisation	108.6% 13.38 cumulative (111.9 for the organisation)	3.3	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: 1.7			Documents\2019
		M: 1.3			Documents\2019
		J: 1.2			Documents\2019
	2: Number of work opportunities created during the financial year [Type=Qtr 4 Only]	4: 100.0% 296 for the whole organisation	75.3% 20 cumulative (223 for the organisation)	3.0	REASONS: EPWP hampered by the Covid-19 pandemic INTERVENTIONS: None required
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: 0	N/A		N/A
		M: 0	N/A		N/A
		J: 0	N/A		N/A

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes					
pd-14-0002: Asset safeguarding	3: A condition assessment and a review of the remaining useful life of all assets in the department done and a certification in this regard provided to the Head Asset Management. [Type=Qtr 4 Only]	4: 100.0% Yes (by June annually)	100.0% Yes	3.0						
		<table><tr><th>Monthly Result</th><th>Notes</th><th>Evidence</th></tr><tr><td>A: N/a M: N/a J: Yes</td><td></td><td>No assets lost</td></tr></table>			Monthly Result	Notes	Evidence	A: N/a M: N/a J: Yes		No assets lost
		Monthly Result	Notes	Evidence						
	A: N/a M: N/a J: Yes		No assets lost							
	4: All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management [Type=Avg All]	4: 100.0% Yes	0.0% N/a							
<table><tr><th>Monthly Result</th><th>Notes</th><th>Evidence</th></tr><tr><td>A: N/a M: N/a J: N/a</td><td></td><td></td></tr></table>				Monthly Result	Notes	Evidence	A: N/a M: N/a J: N/a			
Monthly Result	Notes	Evidence								
A: N/a M: N/a J: N/a										
<hr/>										
pd-14-0016: Communication Strategy implementation	5: All planned communication activities for the next financial year in terms of the Communication Strategy submitted to the Director Corporate Services [Type=Qtr 4 Only]	4: 100.0% Yes (annually by end of June)	100.0% Yes	3.0						
		<table><tr><th>Monthly Result</th><th>Notes</th><th>Evidence</th></tr><tr><td>A: N/a M: N/a J: Yes</td><td></td><td>Documents\2019</td></tr></table>			Monthly Result	Notes	Evidence	A: N/a M: N/a J: Yes		Documents\2019
		Monthly Result	Notes	Evidence						
	A: N/a M: N/a J: Yes		Documents\2019							
	6: Number of reports on all communication activities undertaken by the department submitted to the Director Corporate Services [Type=Avg All]	4: 100.0% 1 per quarter	100.0% 1	3.0						
<table><tr><th>Monthly Result</th><th>Notes</th><th>Evidence</th></tr><tr><td>A: 1 M: N/a J: N/a</td><td>Q3 report attached</td><td>Documents\2019</td></tr></table>				Monthly Result	Notes	Evidence	A: 1 M: N/a J: N/a	Q3 report attached	Documents\2019	
Monthly Result	Notes	Evidence								
A: 1 M: N/a J: N/a	Q3 report attached	Documents\2019								

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-14-0024: General KPI: Improved access to electricity	1: % of urban households with access to electricity [Outcome Ind]; [Type=Avg All]	4: 100.0%	100.0%	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: 100%			CAD Network Dr
		M: 100%			CAD Network Dr
		J: 100%			CAD Network Dr
pd-17-0009: Spending of grants	1: % spending of grants [Type=Qtr 4 Only]	4: 100.0% by end of June	100.0% cumulative	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: 86.4%	Energy Efficiency and Demand Side Management Grant: Budget = R4 000 000, YTD = R2 932 025 (73.3%) INEP grant: Budget = R5 000 000, YTD = R4 822 252 (96.4%) GMC grant: Budget = R140 000, YTD = R140 121 (100.1%) Total Budget: R9 140 000, YTD = R7 894 399 (86.4%)		Documents\2019
		M: 89.1%	Energy Efficiency and Demand Side Management Grant: Budget = R4 000 000, YTD = R2 992 265 (74.8%) INEP grant: Budget = R5 000 000, YTD = R4 973 447 (99.5%) GMC grant: Budget = R140 000, YTD = R175 834 (125.6%) Total Budget: R9 140 000, YTD = R8 141 547 (89.1%)		Documents\2019
		J: 100.0%	Energy Efficiency and Demand Side Management Grant: Budget = R4 000 000, YTD = R2 932 025 (73.3%) INEP grant: Budget = R5 000 000, YTD = R4 995 941 (99.9%) GMC grant: Budget = R140 000, YTD = R139 973 (100.0%) Total Budget: R9 140 000, YTD = R9 135 913 (100.0%)		Documents\2019
pd-19-0003: Monitor the performance of contractors in terms of section 116(2)(b) of the MFMA	1: Performance of contractors under supply chain contracts or agreements monitored on a monthly basis at the performance assessment meetings [Type=Avg All]	4: 100.0% Yes	100.0% Yes	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: Yes			SBS
		M: Yes			SBS
		J: Yes			SBS

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
<b>Humphreys, Philip - Director: Protection Services</b>					
<b>Strategic Goal:</b>	<b>1 Improved quality of life for citizens</b>				
<b>Strategic Objective:</b>	<b>Manage Protection Services</b>				
pd-09-0100: Capital expenditure in line with budget and time frames	1: % of capital budget spent [Type=Qtr 4 Only]	4: 100.0% Between 95% and 105%	79.2% 75.2% cumulative	2.4	NOTES: Budget as on 13 July 2020
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: 57.2%	Budget = R1 321 000, YTD Actual = R755 249 (Committed = R190 623)	Documents\2019	
		M: 57.2%	Budget = R1 321 000, YTD Actual = R755 249 (Committed = R210 723)	Documents\2019	
		J: 75.2%	Budget = R1 705 000, YTD Actual = R1 281 790	Documents\2019	
pd-09-0101: Capital project implementation	1: Average % completion of capital projects [Type=Qtr 4 Only]	4: 100.0% 90% for the year	100.0% 90.0% cumulative	3.0	
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: 80%		Promun	
		M: 82%		Prumun	
		J: 90%		Promun	
pd-09-0102: Operating expenditure in line with budget and time frames	1: % of operating budget spent [Type=Qtr 4 Only]	4: 100.0% Between 90% and 100%	64.6% 58.1% cumulative	1.9	NOTES: Budget as on 13 July 2020
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: 49.3%	Budget =R74 945 299, YTD Actual = R36 938 386	Documents\2019	
		M: 56.8%	Budget =R74 945 299, YTD Actual = R42 626 425	Documents\2019	
		J: 58.1%	Budget =R80 148 239, YTD Actual = R46 530 783	Documents\2019	
pd-09-0103: Workforce training roll-out	1: % of planned training sessions according to the Workplace Skills Plan realised [Type=Avg All]	4: 100.0%	100.0%	3.0	
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: N/a	No training due to Lockdown COVID-19	N/a	
		M: N/a	No training due to Lockdown COVID-19	N/a	
		J: 100%	Certificate in Mun Financial Management (2), Diversity Awareness Workshop (16) - planned training	Documents\2019	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0104: Council decision implementation	1: % of due council decisions initiated [Type=Avg All]	4: 100.0%	96.3% (26/27 resolutions initiated)	3.0	REASONS: Covid-19 lockdown en restrictions INTERVENTIONS: None required
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: 100%	14/14 resolutions initiated/implemented	Documents\2019	
		M: 92%	12/13 resolutions initiated/implemented (obj id 3459105 - R Harris, Item 4.2 of BAC meeting held 24 March 2020)	Documents\2019	
		J: N/a	No resolutions due for implementation	Documents\2019	
pd-09-0105: Performance and financial monitoring	2: Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done [Type=Avg All]	4: 100.0% 3 per quarter	100.0% 3	3.0	
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: 1	Departments do assessments on their own because of lockdown	SBS System	
		M: 1	Departments do assessments on their own because of lockdown	SBS System	
		J: 1	Departments do assessments on their own due to the lockdown	SBS System	
pd-09-0108: Assignments from the municipal manager completed	1: Number of written warnings received from municipal manager [Type=Avg All]	4: 100.0% 0 maximum	100.0% 0	3.0	
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: 0		N/a	
		M: 0		N/a	
		J: 0		N/a	
pd-09-0109: Correspondence addressed in a timely manner	1: % of all correspondence recorded by Collaborator less than 60 days old [Type=Avg All]	4: 100.0% 90.0%	106.7% 96.0% pm average	3.2	
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: 96%	16/413 items older than 60 days	Documents\2019	
		M: 97%	12/381 items older than 60 days	Documents\2019	
		J: 95%	18/358 items older than 60 days	Documents\2019	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes	
pd-09-0110: Equal employment opportunity management	1: % of employment opportunities applied for appropriate equity appointments [Type=Qtr 4 Only]	4: 100.0%	33.3%	3.0	REASONS: There were no other candidates from the designated groups who met the requirements for appointment. INTERVENTIONS: Director will comply with EE targets wherever possible.	
		100% cumulative by end of June annually	3/9 employees for the year			
		Monthly Result	Notes			Evidence
		A: 0%	0/1 employees appointed in terms of the EE Plan - 1 Coloured Female appointed in Semi-Skilled Level where Coloured Females are over-represented - One candidate from the designated groups was invited for the interviews but the candidate only scored 15% for the interview. There were no other candidates from the designated groups who met the requirements for appointment. Post was filled from shortlist 2 as the filling of the post was urgent.			Documents\2019
M: N/a	No employment equity opportunities	Documents\2019				
J: N/a	No employment equity opportunities	Documents\2019				
pd-09-0111: Procurement in line with legal process	1: % compliance with SCM policy with the exception of approved deviations [Type=Avg All]	4: 100.0%	100.0% (Total Requisitions= 58)	3.0		
		Monthly Result	Notes			Evidence
		A: 100%	Total Requisitions= 7			Documents\2019
		M: 100%	Total Requisitions= 33			Documents\2019
J: 100%	Total Requisitions= 18	Documents\2019				
pd-09-0112: Audit issues resolved	1: % internal audit queries for which an action plan was submitted within 10 working days [Type=Avg All]	4: 100.0%	100.0% by the end of Qtr 4	3.0		
		Monthly Result	Notes			Evidence
		A: N/a				N/a
		M: 100%	3rd Quarter Performance Management			Documents\2019
	J: N/a		N/a			
	2: % internal actions implemented within agreed time frame [Type=Avg All]	4: 100.0%	0.0% N/a			
		Monthly Result	Notes			Evidence
		A: N/a				Documents\2019
M: N/a		Attend to 3rd QRT PMS report findings	Documents\2019			
J: N/a		Documents\2019				

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0112: Audit issues resolved	4: % of Auditor General's findings implemented within agreed time frame [Type=Avg All]	4: 100.0%	0.0% N/a		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: N/a			N/a
		M: N/a			N/a
		J: N/a			N/a
pd-09-0113: Risk identification and control implementation	1: Confirmations of risk assessment done [Type=Qtr 2 & 4]	4: 100.0% Yes (bi-annually by November and May)	100.0% Yes	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: Yes	Strategic Risks assessed and prioritised		Documents\2019
		M: Yes	Covid-19 Risk Register updated		Documents\2019
		J: N/a			N/a
	2: % of Risk Action Plans implemented in accordance with the agreed time frame [Type=Qtr 2 & 4]	4: 100.0% bi-annually by November and May	100.0% Yes	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: 100%	Workplace Preparedness plan		Documents\2019
		M: 100%	Covid-19 risks identified and controls implemented		Documents\2019
		J: 100%	Covid-19 Hotspot Response Plan		Documents\2019
	3: Chief Risk Officer / Internal Audit informed of any newly identified risks [Type=Avg All]	4: 100.0% Yes	100.0% Yes	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: Yes	Operational Covid-19 risk assessment		Documents\2019
		M: Yes	Covid-19 Risk register updated		Documents\2019
		J: N/a			N/a
	4: Chief Risk Officer / Internal Audit informed of any changes in work procedures [Type=Avg All]	4: 100.0% Yes	100.0% Yes	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: N/a			N/a
		M: N/a			N/a
		J: Yes	COVBID-19 Workplace plan		Documents\2019

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0113: Risk identification and control implementation	5: Chief Risk Officer / Internal Audit informed of any incidents where controls have failed (loss control register update) [Type=Avg All]	4: 100.0% Yes	0.0% N/a		
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: N/a		N/a	
		M: N/a		N/a	
		J: N/a		N/a	
pd-09-0115: Invocoms held	1: Number of invocoms held [Type=Avg All]	4: 100.0% 3 per quarter	0.0% 0	3.0	REASONS: Invocom could not be held due to COVID-19 Lockdown INTERVENTIONS: No intervention required
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: 0	COVID-19 : Lockdown	N/a	
		M: 0	COVID-19: Lockdown	N/a	
		J: 0	COVID-19 Lockdown	N/a	
pd-10-0032: Average duration of vacancies reduced	1: Average duration of vacancies after decision was taken by management team to fill the post [Type=Avg All]	4: 100.0% 3 months maximum	0.0% N/a		
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: N/a	No vacancies	Documents\2019	
		M: N/a	No vacancies	Documents\2019	
		J: N/a	No vacancies	Documents\2019	
pd-10-0033: Productive workforce	1: % of person days lost per month due to sick leave [Type=Avg All]	4: 100.0% 4% pm maximum	120.0% 1.6% pm average	3.6	
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: N/a	No measurement due to Lockdown COVID-19	N/a	
		M: N/a	No measurement due to Lockdown COVID-19	N/a	
		J: 1.6%	29/1785 person days lost due to sick leave	Documents\2019	
pd-12-0010: EPWP monitoring	1: Number of Full Time Equivalents (FTE's) for the financial year [Type=Qtr 4 Only]	4: 100.0% 103 for the whole organisation	108.6% 0.67 cumulative (111.9 for the organisation)	3.3	
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: 0.2		Documents\2019	
		M: 0.2		Documents\2019	
		J: N/a		N/a	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-12-0010: EPWP monitoring	2: Number of work opportunities created during the financial year [Type=Qtr 4 Only]	4: 100.0% 296 for the whole organisation	75.3% 2 cumulative (223 for the organisation)	3.0	REASONS: EPWP hampered by the Covid-19 pandemic INTERVENTIONS: None required
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: 0	N/a	N/a	
		M: 0	N/a	N/a	
		J: 0	N/a	N/a	
pd-14-0003: Asset safeguarding	1: A condition assessment and a review of the remaining useful life of all assets in the department done and a certification in this regard provided to the Head Asset Management [Type=Qtr 4 Only]	4: 100.0% Yes (by June annually)	100.0% Yes	3.0	
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: N/a		N/a	
		M: N/a		N/a	
		J: Yes		Asset register	
		2: All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management [Type=Avg All]	4: 100.0% Yes	0.0% N/a	
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: N/a		N/a	
		M: N/a		N/a	
		J: N/a	No lost assets	N/a	
pd-14-0017: Communication Strategy implementation	5: All planned communication activities for the next financial year in terms of the Communication Strategy submitted to the Director Corporate Services [Type=Qtr 4 Only]	4: 100.0% Yes (annually by end of June)	100.0% Yes	3.0	
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: N/a		N/a	
		M: N/a		N/a	
		J: Yes		Documents\2019	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-14-0017: Communication Strategy implementation	6: Number of reports on all communication activities undertaken by the department submitted to the Director Corporate Services [Type=Avg All]	4: 100.0% 1 per quarter	100.0% 1	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: 1	Q3 report attached		Documents\2019
		M: N/a			N/a
		J: N/a			N/a
pd-16-0004: Effective monitoring of informal settlements	1: Report to Portfolio Committee on any new informal dwellings / structures erected [Type=Avg All]	4: 100.0% Yes - monthly	100.0% Yes	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: No	Lock down : COVID-19		N/a
		M: No	Lock down: COVID-19		N/a
		J: Yes	Illegal Informal dwellings removed in Riverlands		Documents\2019
pd-17-0010: Spending of grants	1: % spending of grants [Type=Qtr 4 Only]	4: 100.0% by end of June	67.2% 67.2% cumulative	2.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: 52.3%	Establishment of a K9 Unit grant: Budget = R3 895 215, YTD = R2 023 255 (51.9%) Establishment of a K9 Unit grant: Budget = R1 046 000, YTD = R560 625 (53.6%) Total Budget:R4 941 215, YTD R2 583 880 (52.3%)		Documents\2019
		M: 68.8%	Establishment of a K9 Unit grant: Budget = R3 895 215, YTD = R2 840 242 (72.9%) Establishment of a K9 Unit grant: Budget = R1 046 000, YTD = R560 625 (53.6%) Total Budget:R4 941 215, YTD R3 400 867 (68.8%)		Documents\2019
		J: 67.2%	Establishment of a K9 Unit grant: Budget = R3 895 215, YTD = R2 624 777 (67.4%) Establishment of a K9 Unit grant: Budget = R1 046 000, YTD = R 696 140 (66.6%) Total Budget:R4 941 215, YTD R3 320 17 (67.2%)		Documents\2019
pd-19-0004: Monitor the performance of contractors in terms of section 116(2)(b) of the MFMA	1: Performance of contractors under supply chain contracts or agreements monitored on a monthly basis at the performance assessment meetings [Type=Avg All]	4: 100.0% Yes	100.0% Yes	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: Yes			SBS
		M: Yes			SBS
		J: Yes			SBS

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
<b>Krieger, Jo-Ann - Director: Development Services</b>					
<b>Strategic Goal:</b>	<b>3 Quality and sustainable living environment</b>				
<b>Strategic Objective:</b>	<b>Manage Development Services (Goal 3)</b>				
pd-09-0048: Capital expenditure in line with budget and time frames	1: % of capital budget spent [Type=Qtr 4 Only]	4: 100.0% Between 95% and 105%	76.8% 73.0% cumulative	2.3	NOTES: Budget as on 13 July 2020
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: 57.0%	Budget = R48 765 000, YTD Actual = R27 809 250 (Committed = R1 627 675)	Documents\2019	
		M: 57.4%	Budget = R48 765 000, YTD Actual = R28 002 236 (Committed = R1 412 157)	Documents\2019	
		J: 73.0%	Budget = R48 765 000, YTD Actual = R35 585 381	Documents\2019	
pd-09-0049: Capital project implementation	1: Average % completion of capital projects [Type=Qtr 4 Only]	4: 100.0% 90% for the year	88.9% 80.0% cumulative	2.7	
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: 60%			
		M: 70%			
		J: 80%			
pd-09-0050: Operating expenditure in line with budget and time frames	1: % of operating budget spent [Type=Qtr 4 Only]	4: 100.0% Between 90% and 100%	95.7% 86.1% cumulative	2.9	NOTES: Budget as on 13 July 2020
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: 66.6%	Budget =R32 107 775, YTD Actual = R21 375 256	Documents\2019	
		M: 72.3%	Budget =R32 107 775, YTD Actual = R23 217 852	Documents\2019	
		J: 86.1%	Budget = R32 182 548, YTD Actual = R27 708 408	Documents\2019	
pd-09-0051: Workforce training roll-out	1: % of planned training sessions according to the Workplace Skills Plan realised [Type=Avg All]	4: 100.0%	100.0%	3.0	
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: N/a	No training due to Lockdown COVID-19	N/a	
		M: N/a	No training due to Lockdown COVID-19	N/a	
		J: 100%	Certificate in Mun Financial Management (1) - Planned training	Documents\2019	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0052: Council decision implementation	1: % of due council decisions initiated [Type=Avg All]	4: 100.0%	100.0% (75/75 resolutions initiated)	3.0	
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: 100%	45/45 resolutions initiated/implemented	Documents\2019	
		M: 100%	22/22 resolutions initiated/implemented	Documents\2019	
		J: 100%	8/8 resolutions initiated/implemented	Documents\2019	
pd-09-0053: Performance and financial monitoring	2: Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done [Type=Avg All]	4: 100.0% 3 per quarter	100.0% 3	3.0	
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: 1	Departments do assessments on their own because of lockdown	SBS System	
		M: 1	Departments do assessments on their own because of lockdown	SBS System	
		J: 1	Departments do assessments on their own because of lockdown	SBS System	
pd-09-0056: Assignments from the municipal manager completed	1: Number of written warnings received from municipal manager [Type=Avg All]	4: 100.0% 0 maximum	100.0% 0	3.0	
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: 0		N/a	
		M: 0		N/a	
		J: 0		N/a	
pd-09-0057: Correspondence addressed in a timely manner	1: % of all correspondence recorded by Collaborator less than 60 days old [Type=Avg All]	4: 100.0% 90.0%	107.6% 96.8% pm average	3.2	
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: 97%	97/3559 items older than 60 days	Documents\2019	
		M: 97%	107/3455 items older than 60 days	Documents\2019	
		J: 96.5%	120/3420 items older than 60 days	Documents\2019	
pd-09-0058: Equal employment opportunity management	1: % of employment opportunities applied for appropriate equity appointments [Type=Qtr 4 Only]	4: 100.0% 100% cumulative by end of June annually	0.0% N/a	REASONS: No employment equity opportunities INTERVENTIONS: None required	
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: N/a	No employment equity opportunities	Documents\2019	
		M: N/a	No employment equity opportunities	Documents\2019	
		J: N/a	No employment equity opportunities	Documents\2019	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0059: Procurement in line with legal process	1: % compliance with SCM policy with the exception of approved deviations [Type=Avg All]	4: 100.0%	100.0% (Total Requisitions= 87)	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: 100%	Total Requisitions= 18		Documents\2019
		M: 100%	Total Requisitions= 44		Documents\2019
		J: 100%	Total Requisitions= 25		Documents\2019
pd-09-0060: Audit issues resolved	1: % internal audit queries for which an action plan was submitted within 10 working days [Type=Avg All]	4: 100.0%	100.0% by the end of Qtr 4	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: N/a			
		M: 100%	3rd Quarter Performance Management		Documents\2019
		J: 100%	DORA allocations		Documents\2019
	2: % internal actions implemented within agreed time frame [Type=Avg All]	4: 100.0%	0.0% N/a		NOTES: ON TRACK vision is current performing the review of the Valuation Roll
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: N/a	Some findings to be followed up when valuation roll has been finalised		Documents\2019
		M: N/a	Attend to 3rd QRT PMS report findings and Valuation Roll		Documents\2019
		J: N/a	Attend to 3rd QRT PMS report findings, Valuation Roll and DORA		Documents\2019
	4: % of Auditor General's findings implemented within agreed time frame [Type=Avg All]	4: 100.0%	0.0% N/a		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: N/a			
		M: N/a			
		J: N/a			
pd-09-0061: Risk identification and control implementation	1: Confirmations of risk assessment done [Type=Qtr 2 & 4]	4: 100.0% Yes (bi-annually by November and May)	100.0% Yes	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: Yes	Strategic risk register updated and prioritised		Documents\2019
		M: Yes	Covid-19 Risk Register updated		Documents\2019
		J: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0061: Risk identification and control implementation	2: % of Risk Action Plans implemented in accordance with the agreed time frame [Type=Qtr 2 & 4]	4: 100.0% bi-annually by November and May	100.0% Yes	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: Yes	Workplace Preparedness plan Covid-19		Documents\2019
		M: Yes	Covid-19 risks identified and controls implemented		Documents\2019
		J: N/a			
	3: Chief Risk Officer / Internal Audit informed of any newly identified risks [Type=Avg All]	4: 100.0% Yes	100.0% Yes	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: Yes	Operational Risk assessemnet Covid-19		Documents\2019
		M: Yes	Covid-19 risks identified and controls implemented		Documents\2019
		J: N/a			
	4: Chief Risk Officer / Internal Audit informed of any changes in work procedures [Type=Avg All]	4: 100.0% Yes	0.0% N/a		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: N/a			
		M: N/a			
		J: N/a			
	5: Chief Risk Officer / Internal Audit informed of any incidents where controls have failed (loss control register update) [Type=Avg All]	4: 100.0% Yes	0.0% N/a		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: N/a			
		M: N/a			
		J: N/a			
pd-09-0063: Invocoms held	1: Number of invocoms held [Type=Avg All]	4: 100.0% 3 per quarter	66.7% 2	3.0	REASONS: No meeting in April because of lockdown INTERVENTIONS: None required
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: N/a			N/a
		M: 1	13 May 2020		Documents\2019
		J: 1	24 June 2020		Documents\2019

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-10-0035: Average duration of vacancies reduced	1: Average duration of vacancies after decision was taken by management team to fill the post [Type=Avg All]	4: 100.0% 3 months maximum	0.0% N/a		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: N/a	No vacancies		Documents\2019
		M: N/a	No vacancies		Documents\2019
		J: N/a	No vacancies		Documents\2019
pd-10-0036: Productive workforce	1: % of person days lost per month due to sick leave [Type=Avg All]	4: 100.0% 4% pm maximum	135.0% 0.3% pm average	4.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: N/a	No measurement due to Lockdown COVID-19		N/a
		M: N/a	No measurement due to Lockdown COVID-19		N/a
		J: 0.3%	2/672 person days lost due to sick leave		Documents\2019
pd-12-0011: EPWP monitoring	1: Number of Full Time Equivalents (FTE's) for the financial year [Type=Qtr 4 Only]	4: 100.0% 103 for the whole organisation	108.6% 10.94 cumulative (111.9 for the organisation)	3.3	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: 0.1			Documents\2019
		M: 0.1			Documents\2019
		J: 0.1			Documents\2019
	2: Number of work opportunities created during the financial year [Type=Qtr 4 Only]	4: 100.0% 296 for the whole organisation	75.3% 49 cumulative (223 for the organisation)	3.0	REASONS: EPWP hampered by the Covid-19 pandemic INTERVENTIONS: None required
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: 0	N/a		N/a
		M: 0	N/A		N/A
		J: 0	N/A		N/A

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes						
pd-14-0004: Asset safeguarding	3: A condition assessment and a review of the remaining useful life of all assets in the department done and a certification in this regard provided to the Head Asset Management. [Type=Qtr 4 Only]	4: 100.0% Yes (by June annually)	100.0% Yes	3.0							
		<table><tr><th>Monthly Result</th><th>Notes</th><th>Evidence</th></tr><tr><td colspan="3">A: N/a M: N/a J: Yes</td></tr></table>			Monthly Result	Notes	Evidence	A: N/a M: N/a J: Yes			
		Monthly Result	Notes	Evidence							
	A: N/a M: N/a J: Yes										
	4: All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management [Type=Avg All]	4: 100.0% Yes	0.0% N/a								
		<table><tr><th>Monthly Result</th><th>Notes</th><th>Evidence</th></tr><tr><td colspan="3">A: N/a M: N/a J: N/a</td></tr></table>			Monthly Result	Notes	Evidence	A: N/a M: N/a J: N/a			
Monthly Result		Notes	Evidence								
A: N/a M: N/a J: N/a											
pd-14-0018: Communication Strategy implementation	3: All planned communication activities for the next financial year in terms of the Communication Strategy submitted to the Director Corporate Services [Type=Qtr 4 Only]	4: 100.0% Yes (annually by end of June)	100.0% Yes	3.0							
		<table><tr><th>Monthly Result</th><th>Notes</th><th>Evidence</th></tr><tr><td colspan="3">A: N/a M: N/a J: Yes</td></tr></table>			Monthly Result	Notes	Evidence	A: N/a M: N/a J: Yes			Documents\2019
		Monthly Result	Notes	Evidence							
	A: N/a M: N/a J: Yes										
	4: Number of reports on all communication activities undertaken by the department submitted to the Director Corporate Services [Type=Avg All]	4: 100.0% 1 per quarter	100.0% 1	3.0							
		<table><tr><th>Monthly Result</th><th>Notes</th><th>Evidence</th></tr><tr><td colspan="3">A: 1 M: N/a J: N/a</td></tr></table>			Monthly Result	Notes	Evidence	A: 1 M: N/a J: N/a			Documents\2019
Monthly Result		Notes	Evidence								
A: 1 M: N/a J: N/a											

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-17-0011: Spending of grants	1: % spending of grants [Type=Qtr 4 Only]	4: 100.0% by end of June	78.3% cumulative	2.3	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: 49.7%	HS grant: Budget = R41 094 000, YTD = R26 686 687 (64.9%) HS grant 2: Budget = R5 038 530, YTD = R3 400 909 (67.5%) RSEP grant: Budget = R4 000 000, YTD = R499 214 (12.5%) Mun Accreditation and Capacity Building: Budget = R224 000, YTD = R205 408 (91.7%) Community Development Workers: Budget = R74 000, YTD = R3 577 (4.8%) Total: Budget = R50 430 530, YTD = R30 795 795 (61.1%)		Documents\2019
		M: 61.1%	HS grant: Budget = R41 094 000, YTD = R26 686 687 (64.9%) HS grant 2: Budget = R5 038 530, YTD = R3 400 909 (67.5%) RSEP grant: Budget = R4 000 000, YTD = R499 214 (12.5%) Mun Accreditation and Capacity Building: Budget = R224 000, YTD = R205 408 (91.7%) Community Development Workers: Budget = R74 000, YTD = R3 577 (4.8%) Total: Budget = R50 430 530, YTD = R30 795 795 (61.1%)		Documents\2019
		J: 78.3%	HS grant: Budget = R41 094 000, YTD = R34 553 777 (84.1%) HS grant 2: Budget = R5 038 530, YTD = R3 904 896 (77.5%) RSEP grant: Budget = R4 000 000, YTD = R813 709 (20.3%) Mun Accreditation and Capacity Building: Budget = R224 000, YTD = R224 000 (100.0%) Community Development Workers: Budget = R74 000, YTD = R3 577 (4.8%) Total: Budget = R50 430 530, YTD = R39 499 958 (78.3%)		Documents\2019
pd-19-0005: Monitor the performance of contractors in terms of section 116(2)(b) of the MFMA	1: Performance of contractors under supply chain contracts or agreements monitored on a monthly basis at the performance assessment meetings [Type=Avg All]	4: 100.0% Yes	100.0% Yes	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: Yes			SBS
		M: Yes			SBS
		J: Yes			SBS

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
<b>Scholtz, Joggie - Municipal Manager: Office of the Municipal Manager</b>					
<b>Strategic Goal:</b>	<b>4 Caring, competent and responsive institutions, organisations and business</b>				
<b>Strategic Objective:</b>	<b>Manage the Office of the Municipal Manager and Organisation</b>				
pd-09-0003: Sound management	2: Number of monthly management meetings held [Type=Qtr 4 Only]	4: 100.0% At least 10 p.a.	90.0% 9 cumulative	3.0	REASONS: Covid-19 lockdown INTERVENTIONS: None required
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: N/a	Uitgestel weens COVID-19 inperking		
		M: 1	29 Mei 2020	Documents\2019	
		J: 1	26 Junie 2020	Documents\2019	
pd-09-0004: Legally compliant procurement	1: Number of appeals against the municipality regarding the awarding of tenders that were upheld [Type=Avg All]	4: 100.0% 0 maximum	100.0% 0	3.0	
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: 0		N/a	
		M: 0		N/a	
		J: 0			
pd-09-0005: Performance and financial monitoring	2: Number of monthly performance and financial assessments done [Type=Avg All]	4: 100.0% 3 per quarter	100.0% 3	3.0	
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: 1	Departments do assessments on their own because of lockdown	SBS System	
		M: 1	Departments do assessments on their own because of lockdown	SBS System	
		J: 1	Departments do assessments on their own because of lockdown	SBS System	
pd-09-0007: Council decision implementation	1: % of due council decisions initiated [Type=Avg All]	4: 100.0%	100.0% (60/60 resolutions initiated)	3.0	
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: 100%	27/27 resolutions initiated/implemented	Documents\2019	
		M: 100%	27/27 resolutions initiated/implemented	Documents\2019	
		J: 100%	6/6 resolutions initiated/implemented	Documents\2019	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0008: Monitoring the IDP / Budget process	2: Number of months that the IDP / Budget process schedule were checked [Type=Qtr 4 Only]	4: 100.0% At least 10 p.a.	90.0% 9 cumulative	3.0	REASONS: Covid-19 lockdown INTERVENTIONS: None required
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: N/a	Due to Covid-19 no management meeting took place		
		M: 1	29 May 2020	Documents\2019	
		J: 1	26 Jun 2020	Documents\2019	
pd-09-0009: Functional macro-structure maintained	2: Annual review of the macro structure completed [Type=Qtr 4 Only]	4: 100.0% Yes (before end of June)	100.0% Yes	3.0	
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: N/a			
		M: N/a			
		J: Yes	Was approved during May 2020		
pd-10-0040: MFMA Section 131(1): Ensure that any issues raised by the Auditor-General in an audit report are addressed	1: % of issues raised by the Auditor-General in an audit report addressed [Type=Qtr 4 Only]	4: 100.0%	85.0% by the end of Qtr 4	3.0	REASONS: The Wastegro contract is a Public-Private partnership agreement and therefore a public participation process must be followed before the amendments can finally be ratified by the Council. The five yearly quality review of the Internal Audit unit and the indigent household inspections could not continue due to the national lockdown. The documentation of the reasons for late payments of Creditors could not be finalised due to the inaccuracy of information in the exception report. INTERVENTIONS: The public participation process must be completed and the contract submitted to council for final ratification. The five yearly quality review and indigent households inspections to continue after the lockdown. The documentation of the reasons for late payments of Creditors must be finalised before the commencement of the AG audit in August 2020. NOTES: 1. Wastegro contract amendments to be approved 2. Five yearly Quality Review to be performed after lockdown 3. Payments to creditors not within 30days - reasons to be documented 4. Inspection of households to identify invalid indigents on hold due to lockdown
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: 85%	22 of 26 findings implemented	Documents\2019	
		M: 85%	4 findings to be implemented	Documents\2019	
		J: 85%		Documents\2019	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes	
pd-14-0029: General KPI: % of capital budget spent on IDP projects	1: % of capital budget actually spent on capital projects identified for a particular financial year in terms of the municipality's IDP (% of capital budget spent) [Type=Qtr 4 Only]	4: 100.0%	91.4%	2.7	NOTES: Budget as on 13 July 2020	
		Between 90% and 105%	82.3% cumulative			
		Monthly Result	Notes			Evidence
		A: 59.1%	Budget = R140 815 524, YTD Actual = R89 675 111 (Committed = R5 368 001)			Documents\2019
		M: 63.7%	Budget = R140 815 524, YTD Actual = R89 675 111 (Committed = R5 368 001)			Documents\2019
J: 82.3%	Budget = R140 815 524, YTD Actual = R115 933 741	Documents\2019				
pd-19-0001: Monitor and report on the performance of contractors in terms of section 116(2) of the MFMA	1: Performance of contractors under supply chain contracts or agreements monitored on a monthly basis at the performance assessment meetings [Type=Avg All]	4: 100.0%	100.0%	3.0		
		Yes	Yes			
		Monthly Result	Notes			Evidence
		A: Yes				SBS system
		M: Yes				SBS system
	J: Yes		SBS system			
	2: Number of reports on the management of the contracts or agreements (supply chain) and the performance of contractors submitted to the Mayoral Committee [Type=Avg All]	4: 100.0%	0.0%		REASONS: No meeting because of lockdown INTERVENTIONS: None required	
		1 per quarter	N/a			
		Monthly Result	Notes			Evidence
		A: N/a				
M: N/a						
J: N/a						
Strategic Goal:	2 Inclusive economic growth					
Strategic Objective:	Facilitate economic development in the municipal area					
pd-09-0001: Liaison with business role-players	2: Annual event with local business held [Type=Qtr 4 Only]	4: 100.0%	100.0%	3.0		
		Yes (before end of June)	Yes (7 initiatives for the year)			
		Monthly Result	Notes			Evidence
		A: N/a	None due to COVID-19			
		M: N/a	None due to COVID-19			
J: N/a	None due to COVID-19					

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0012: LED fund management	1: % of the LED funds actually spent [Type=Qtr 4 Only]	4: 100.0% 90% for the year	89.7% 80.7% cumulative	3.0	REASONS: The appointment of the Tourism facilitator was to be extended bu the transaction could not be finalised due to Covid-19 lockdown INTERVENTIONS: None required
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: 80.6%	Budget = R307000, YTD Actual = R247529.36, Committed=R0	Promun	
		M: 80.6%	Budget = R307000, YTD Actual = R247529.36, Committed=R0	Promun	
		J: 80.7%	Budget = R307 000, YTD Actual = R247 748.19		
pd-14-0026: General KPI: Jobs created through municipality's LED initiatives including capital projects	1: Number of jobs created through Municipality's capital projects (contracts > R200 000) [Type=Qtr 4 Only]	4: 100.0% 150 for the year	122.0% 183 cumulative	3.7	
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: 66	Mrb & Darling WWTW upgrading (T22/19/20 & T23/19/20)	Documents\2019	
		M: N/a			
		J: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
<b>Terblanche, Madelaine - Director: Corporate Services</b>					
<b>Strategic Goal:</b>	<b>4 Caring, competent and responsive institutions, organisations and business</b>				
<b>Strategic Objective:</b>	<b>Manage Corporate Services</b>				
pd-09-0032: Capital expenditure in line with budget and time frames	1: % of capital budget spent [Type=Qtr 4 Only]	4: 100.0% Between 95% and 105%	100.0% 97.2% cumulative	3.0	NOTES: Budget as on 13 July 2020
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: 3.3%	Budget = R2 227 893, YTD Actual = R2 128 507 (Committed = R11 069)	Documents\2019	
		M: 95.5%	Budget = R2 227 893, YTD Actual = R2 128 507 (Committed = R11 069)	Documents\2019	
		J: 97.2%	Budget = R2 228 000, YTD Actual = R2 165 527	Documents\2019	
pd-09-0033: Capital project implementation	1: Average % completion of capital projects [Type=Qtr 4 Only]	4: 100.0% 90% for the year	107.8% 97.0% cumulative	3.2	
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: 6%		Documents\2019	
		M: 95%		See attachment t	
		J: 97%		Documents\2019	
pd-09-0034: Operating expenditure in line with budget and time frames	1: % of operating budget spent [Type=Qtr 4 Only]	4: 100.0% Between 90% and 100%	95.3% 85.8% cumulative	2.9	NOTES: Budget as on 13 July 2020
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: 73.3%	Budget =R33 612 509, YTD Actual = R24 654 241	Documents\2019	
		M: 78.8%	Budget =R33 612 509, YTD Actual = R26 509 038	Documents\2019	
		J: 85.8%	Budget =R33 605 509, YTD Actual = R28 818 356	Documents\2019	
pd-09-0035: Workforce training roll-out	1: % of planned training sessions according to the Workplace Skills Plan realised [Type=Avg All]	4: 100.0%	100.0%	3.0	
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: N/a	No training due to Lockdown COVID-19	N/a	
		M: N/a	No training due to Lockdown COVID-19	N/a	
		J: 100%	B. Information Science (1), Diversity Awareness Workshop (16) - Planned training	Documents\2019	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0036: Council decision implementation	1: % of due council decisions initiated [Type=Avg All]	4: 100.0%	100.0% (90/90 resolutions initiated)	3.0	
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: 100%	45/45 resolutions initiated/implemented	Documents\2019	
		M: 100%	29/29 resolutions initiated/implemented	Documents\2019	
		J: 100%	16/16 resolutions initiated/implemented	Documents\2019	
pd-09-0037: Performance and financial monitoring	2: Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done [Type=Avg All]	4: 100.0% 3 per quarter	100.0% 3	3.0	
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: 1	Departments do assessments on their own because of lockdown	SBS System	
		M: 1	Departments do assessments on their own because of lockdown	SBS System	
		J: 1	Departments do assessments on their own because of lockdown	SBS System	
pd-09-0040: Assignments from the municipal manager completed	1: Number of written warnings received from municipal manager [Type=Avg All]	4: 100.0% 0 maximum	100.0% 0	3.0	
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: 0		N/a	
		M: 0		N/a	
		J: 0		N/a	
pd-09-0041: Correspondence addressed in a timely manner	1: % of all correspondence recorded by Collaborator less than 60 days old [Type=Avg All]	4: 100.0% 90.0%	107.6% 96.8% pm average	3.2	
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: 97%	762/25774 items older than 60 days	Documents\2019	
		M: 97%	767/25568 items older than 60 days	Documents\2019	
		J: 96.5%	889/26430 items older than 60 days	Documents\2019	
pd-09-0042: Equal employment opportunity management	1: % of employment opportunities applied for appropriate equity appointments [Type=Qtr 4 Only]	4: 100.0% 100% cumulative by end of June annually	25.0% 1/4 employees for the year	3.0	REASONS: There were no other candidates from the designated groups who met the requirements for appointment INTERVENTIONS: Director will comply with EE targets wherever possible
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: 100%	1/1 employees appointed in terms of the EE Plan	Documents\2019	
		M: N/a	No employment equity opportunities	Documents\2019	
		J: N/a	No employment equity opportunities	Documents\2019	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0043: Procurement in line with legal process	1: % compliance with SCM policy with the exception of approved deviations [Type=Avg All]	4: 100.0%	100.0% (Total Requisitions= 42)	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: 100%	Total Requisitions= 4		Documents\2019
		M: 100%	Total Requisitions= 17		Documents\2019
		J: 100%	Total Requisitions= 21		Documents\2019
pd-09-0044: Audit issues resolved	1: % internal audit queries for which an action plan was submitted within 10 working days [Type=Avg All]	4: 100.0%	100.0% by end of Qtr 4	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: 100%	Irregular Expenditure - CWDM		Documents\2019
		M: 100%	3rd Quarter Performance Management		Documents\2019
		J: N/a			
	2: % internal actions implemented within agreed time frame [Type=Avg All]	4: 100.0%	0.0% N/a		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: N/a	Findings to be implemented after lockdown		Documents\2019
		M: N/a	Attend to "huislenings" and 3rd Qrt PMS findings		Documents\2019
		J: N/a			Documents\2019
	4: % of Auditor General's findings implemented within agreed time frame [Type=Avg All]	4: 100.0%	0.0% N/a		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: N/a			
		M: N/a			
		J: N/a			
pd-09-0045: Risk identification and control implementation	2: Confirmations of risk assessment done [Type=Qtr 2 & 4]	4: 100.0% Yes (bi-annually by November and May)	100.0% Yes	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: Yes	Strategic Risk register updated and prioritised		Documents\2019
		M: Yes	Covid-19 Risk Register updated		Documents\2019
		J: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0045: Risk identification and control implementation	3: % of Risk Action Plans implemented in accordance with the agreed time frame [Type=Qtr 2 & 4]	4: 100.0% bi-annually by November and May	100.0% Yes	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: Yes	Workplace Preparedness plan		Documents\2019
		M: Yes	Covid-19 Risks identified and controls implemented		Documents\2019
		J: N/a			
	4: Chief Risk Officer / Internal Audit informed of any newly identified risks [Type=Avg All]	4: 100.0% Yes	100.0% Yes	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: Yes	Operational Risk Assessment Covid-19		Documents\2019
		M: Yes	Covid-19 risks identified and controls implemented		Documents\2019
		J: N/a			
	5: Chief Risk Officer / Internal Audit informed of any changes in work procedures [Type=Avg All]	4: 100.0% Yes	0.0% N/a		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: N/a			
		M: N/a			
		J: N/a			
	6: Chief Risk Officer / Internal Audit informed of any incidents where controls have failed (loss control register update) [Type=Avg All]	4: 100.0% Yes	0.0% N/a		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: N/a			
		M: N/a			
		J: N/a			
pd-09-0047: Invocoms held	1: Number of invocoms held [Type=Avg All]	4: 100.0% 3 per quarter	66.7% 2	3.0	REASONS: Covid-19 lockdown INTERVENTIONS: None required
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: 0	No meeting held due to COVID closure of offices		
		M: 1			Documents\2019
		J: 1	Meeting moved to 1 July 2020		Documents\2019

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-10-0038: Average duration of vacancies reduced	1: Average duration of vacancies after decision was taken by management team to fill the post [Type=Avg All]	4: 100.0% 3 months maximum	100.0% 0 months at the end of Qtr 4	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: N/a	No vacancies		Documents\2019
		M: N/a	No vacancies		Documents\2019
		J: 0 mths			Documents\2019
pd-10-0039: Productive workforce	1: % of person days lost per month due to sick leave [Type=Avg All]	4: 100.0% 4% pm maximum	135.0% 0.2% pm average	4.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: N/a	No measurement due to Lockdown COVID-19		N/a
		M: N/a	No measurement due to Lockdown COVID-19		N/a
		J: 0.2%	3/1407 person days lost due to sick leave		Documents\2019
pd-12-0012: EPWP monitoring	1: Number of Full Time Equivalents (FTE's) for the financial year [Type=Qtr 4 Only]	4: 100.0% 103 for the whole organisation	108.6% 0.87 cumulative (111.9 for the organisation)	3.3	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: N/a	No projects		
		M: N/a	No projects		
		J: N/a	No projects		
	2: Number of work opportunities created during the financial year [Type=Qtr 4 Only]	4: 100.0% 296 for the whole organisation	75.3% 17 cumulative (223 for the organisation)	3.0	REASONS: EPWP hampered by the Covid-19 pandemic INTERVENTIONS: None required
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: N/a	No projects		
		M: N/a	No projects		
		J: N/a	No projects		

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-14-0005: Asset safeguarding	3: A condition assessment and a review of the remaining useful life of all assets in the department done and a certification in this regard provided to the Head Asset Management. [Type=Qtr 4 Only]	4: 100.0% Yes (by June annually)	100.0% Yes	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: n/a M: n/a J: Yes			Evidence with As
	4: All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management [Type=Avg All]	4: 100.0% Yes	0.0% N/a		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: N/a M: N/a J: N/a			
pd-14-0027: General KPI: People from employment equity target groups employed	1: % of people from employment equity target groups appointed for the month in terms of the Municipality's approved Employment Equity plan [Type=Avg All]	4: 100.0% 100% (report bi-annually to Mayoral Committee)	48.3% 14/29 employees for the year	3.0	REASONS: There were no other candidates from the designated groups who met the requirements for appointment INTERVENTIONS: The Municipality complies with EE targets wherever possible
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: 50%	2/4 employees appointed in terms of the EE Plan - 1 White Male appointed in Professionally Qualified Level (Manager AFS - Financial Services) where White Males are over-represented - Scarce Skills. No candidates from the designated groups met the minimum requirements. Filling of post was urgent. 1 Coloured Female appointed in Semi-Skilled Level where Coloured Females are over-represented (Principal Clerk: Registration and Licensing - Protection Services) - One candidate from the designated groups was invited for interview but only scored 15% for the interview. Post was filled from Shortlist 2. Filling of posts was urgent.		Documents\2019
		M: N/a	No new employees for May 2020		Documents\2019
		J: N/a	No new employees for June 2020		Documents\2019

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes	
pd-14-0028: General KPI: Budget spent on implementing the workplace skills plan	1: % of the municipality's training budget actually spent on implementing its workplace skills plan (cumulative) [Type=Qtr 4 Only]	4: 100.0%	71.0%	3.0	REASONS: Covid-19 lockdown and restrictions INTERVENTIONS: None required	
		At least 90%	64.0% cumulative			
		Monthly Result	Notes			Evidence
		A: 59%	1061092/1805366 (% of municipality's training budget actually spent on implementing its workplace skills plan)			Documents\2019
		M: 62%	1122175/1805366 (% of municipality's training budget actually spent on implementing its workplace skills plan)			Documents\2019
J: 64%	1153113/1805366 (% of municipality's training budget actually spent on implementing its workplace skills plan). The full training budget could not be spent due to Lockdown COVID-19 as the following training interventions had to be cancelled: AET, Certificate in Municipal Financial Management, Diversity Awareness Workshop, Numerous Learnerships, National Senior Certificate, Drivers Licences. This lead to an unspent amount of R635 794.	Documents\2019				
pd-17-0012: Spending of grants	1: % spending of grants [Type=Qtr 4 Only]	4: 100.0% by end of June	93.6% cumulative	3.0	REASONS: Because of Covid-19 Only 36.7% of the Financial Management Support Grant: (R139 151 of R379 000) could be spent INTERVENTIONS: None required	
		Monthly Result	Notes	Evidence		
		A: 78.0%	Library service grant: Budget = R9 607 000, YTD = R8 352 920 (86.9%) FMS grant: Budget = R379 000, YTD = R131 686 (34.7%) LG Internship Grant: Budget = R60 000, YTD = R58 703 (97.8%) Total Budget = R10 046 000, YTD = R8 543 309 (85.0%)	Documents\2019		
		M: 85.0%	Library service grant: Budget = R9 607 000, YTD = R8 352 920 (86.9%) FMS grant: Budget = R379 000, YTD = R131 686 (34.7%) LG Internship Grant: Budget = R60 000, YTD = R58 703 (97.8%) Total Budget = R10 046 000, YTD = R8 543 309 (85.0%)	Documents\2019		
		J: 93.6%	Library service grant: Budget = R9 607 000, YTD = R9 200 240 (95.8%) FMS grant: Budget = R379 000, YTD = R139 151 (36.7%) LG Internship Grant: Budget = R60 000, YTD = R60 000 (100.0%) Total Budget = R10 046 000, YTD = R9 399 390 (93.6%)	Documents\2019		
pd-19-0006: Monitor the performance of contractors in terms of section 116(2)(b) of the MFMA	1: Performance of contractors under supply chain contracts or agreements monitored on a monthly basis at the performance assessment meetings [Type=Avg All]	4: 100.0% Yes	100.0% Yes	3.0		
		Monthly Result	Notes	Evidence		
		A: Yes		Documents\2019		
		M: Yes		Documents\2019		
		J: Yes		Documents\2019		

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
<b>Zikmann, Louis - Director: Civil Engineering Services</b>					
<b>Strategic Goal:</b>	<b>5 Sufficient, affordable and well-run services</b>				
<b>Strategic Objective:</b>	<b>Manage Civil Engineering Services</b>				
pd-09-0013: Capital expenditure in line with budget and time frames	1: % of capital budget spent [Type=Qtr 4 Only]	4: 100.0% Between 95% and 105%	91.1% 86.5% cumulative	3.0	NOTES: Budget as on 13 July 2020
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: 57.3%	Budget = R64 832 874, YTD Actual = R40 038 108 (Committed = R2 193 470)	Documents\2019	
		M: 61.8%	Budget = R64 832 874, YTD Actual = R40 038 108 (Committed = R2 193 470)	Documents\2019	
		J: 86.5%	Budget = R64 832 874, YTD Actual = R56 087 029	Documents\2019	
pd-09-0014: Capital project implementation	1: Average % completion of capital projects [Type=Qtr 4 Only]	4: 100.0% 90% for the year	100.0% 90.0% cumulative	3.0	
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: 71%		Documents\2019	
		M: 82%		Documents\2019	
		J: 90%		Documents\2019	
pd-09-0015: Operating expenditure in line with budget and time frames	1: % of operating budget spent [Type=Qtr 4 Only]	4: 100.0% Between 90% and 100%	89.3% 81.0% cumulative	2.7	NOTES: Budget as on 13 July 2020
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: 69.0%	Budget =R263 045 075, YTD Actual = R181 584 154	Documents\2019	
		M: 74.6%	Budget =R263 045 075, YTD Actual = R196 308 786	Documents\2019	
		J: 81.0%	Budget =R269 762 304, YTD Actual = R218 614 058	Documents\2019	
pd-09-0016: Workforce training roll-out	1: % of planned training sessions according to the Workplace Skills Plan realised [Type=Avg All]	4: 100.0%	100.0%	3.0	
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: N/a	No training due to Lockdown COVID-19	N/a	
		M: N/a	No training due to Lockdown COVID-19	N/a	
		J: 100%	Certificate in Mun Financial Management (1) - Planned training	Documents\2019	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0017: Council decision implementation	1: % of due council decisions initiated [Type=Avg All]	4: 100.0%	100.0% (37/37 resolutions initiated)	3.0	
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: 100%	14/14 resolutions initiated/implemented	Documents\2019	
		M: 100%	16/16 resolutions initiated/implemented	Documents\2019	
		J: 100%	7/7 resolutions initiated/implemented	Documents\2019	
pd-09-0018: Performance and financial monitoring	2: Number of monthly performance assessments and reconciliation of departmental records of expenditure with finance records done [Type=Avg All]	4: 100.0% 3 per quarter	100.0% 3	3.0	
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: 1	Departments do assessments on their own because of lockdown	SBS System	
		M: 1	Departments do assessments on their own because of lockdown	SBS System	
		J: 1	Departments do assessments on their own because of lockdown	SBS System	
pd-09-0021: Assignments from the municipal manager completed	1: Number of written warnings received from municipal manager [Type=Avg All]	4: 100.0% 0 maximum	100.0% 0	3.0	
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: 0		N/a	
		M: 0		N/a	
		J: 0		N/a	
pd-09-0022: Correspondence addressed in a timely manner	1: % of all correspondence recorded by Collaborator less than 60 days old [Type=Avg All]	4: 100.0% 90.0%	105.9% 95.3% pm average	3.2	
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: 95%	20/424 items older than 60 days	Documents\2019	
		M: 96%	16/382 items older than 60 days	Documents\2019	
		J: 95%	19/365 items older than 60 days	Documents\2019	
pd-09-0023: Equal employment opportunity management	1: % of employment opportunities applied for appropriate equity appointments [Type=Qtr 4 Only]	4: 100.0% 100% cumulative by end of June annually	66.7% 10/15 employees for the year	3.0	REASONS: There were no other candidates from the designated groups who met the requirements for appointment INTERVENTIONS: Director will comply with EE targets wherever possible
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: 100%	1/1 employee appointed in accordance with EE Plan	Documents\2019	
		M: N/a	No employment equity opportunities	Documents\2019	
		J: N/a	No employment equity opportunities	Documents\2019	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0024: Procurement in line with legal process	1: % compliance with SCM policy with the exception of approved deviations [Type=Avg All]	4: 100.0%	100.0% (Total Requisitions= 325)	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: 100%	Total Requisitions= 48		Documents\2019
		M: 100%	Total Requisitions= 167		Documents\2019
		J: 100%	Total Requisitions= 110		Documents\2019
pd-09-0025: Audit issues resolved	1: % internal audit queries for which an action plan was submitted within 10 working days [Type=Avg All]	4: 100.0%	100.0% by the end of Qtr 4	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: N/a			
		M: 100%	3rd Quarter Performance Management		Documents\2019
		J: N/a			
	2: % internal actions implemented within agreed time frame [Type=Avg All]	4: 100.0%	0.0% N/a		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: N/a	Follow-up on the query of 2nd Quarter performance		Documents\2019
		M: N/a	Attend to 3rd Qtr PMS findingd		Documents\2019
		J: N/a			Documents\2019
	4: % of Auditor General's findings implemented within agreed time frame [Type=Avg All]	4: 100.0%	98.0% by the end of Qtr 4	2.9	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: 96%	1 finding to be rectified		Documents\2019
		M: 96%	Wastegro contract		Documents\2019
		J: 98%	Wastegro PPP contract to be approved		Documents\2019
pd-09-0026: Risk identification and control implementation	2: Confirmations of risk assessment done [Type=Qtr 2 & 4]	4: 100.0% Yes (bi-annually by November and May)	100.0% Yes	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: Yes	Strategic Risk Register updated and prioritised		Documents\2019
		M: Yes	Covid-19 Risk Regsiter updated		Documents\2019
		J: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-09-0026: Risk identification and control implementation	3: % of Risk Action Plans implemented in accordance with the agreed time frame [Type=Qtr 2 & 4]	4: 100.0% bi-annually by November and May	100.0% Yes	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: Yes	Workplace Preparedness plan Covid-19		Documents\2019
	4: Chief Risk Officer / Internal Audit informed of any newly identified risks [Type=Avg All]	M: Yes	Covid-19 Risks identified and controls implemented		Documents\2019
		J: N/a			
		4: 100.0% Yes	100.0% Yes	3.0	
	5: Chief Risk Officer / Internal Audit informed of any changes in work procedures [Type=Avg All]	<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: Yes	Operational Risk assessment Covid-19		Documents\2019
		M: Yes	ovid-19 Risks identified and controls implemented		Documents\2019
		J: N/a			
	6: Chief Risk Officer / Internal Audit informed of any incidents where controls have failed (loss control register update) [Type=Avg All]	4: 100.0% Yes	0.0% N/a		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: N/a			
		M: N/a			
		J: N/a			
		4: 100.0% Yes	0.0% N/a		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: N/a			
		M: N/a			
		J: N/a			
pd-09-0028: Invocoms held	1: Number of invocoms held [Type=Avg All]	4: 100.0% 3 per quarter	100.0% 3	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: 1	20 April 2020		Documents\2019
		M: 1	27 May 2020		Documents\2019
		J: 1	23 Jun 2020		Documents\2019

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-10-0017: Average duration of vacancies reduced	1: Average duration of vacancies after decision was taken by management to fill the post [Type=Avg All]	4: 100.0% 3 months maximum	80.0% 3.6 months at the end of Qtr 4	3.0	REASONS: Vacancy of Bricklayer (Moorreesburg) to be advertised as soon as internal candidates completed their Bricklaying Trade Test. Trade Test postponed due to Lockdown. INTERVENTIONS: Awaiting new date
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: 1.6 mths		Documents\2019	
		M: 2.6 mths		Documents\2019	
		J: 3.6 mths	Vacancy of Bricklayer (Moorreesburg) to be advertised as soon as internal candidates completed their Bricklaying Trade Test. Trade Test postponed due to Lockdown. Awaiting new date.	Documents\2019	
pd-10-0018: Productive workforce	1: % of person days lost per month due to sick leave [Type=Avg All]	4: 100.0% 4% pm maximum	110.0% 2.7% pm average	3.3	
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: N/a	No measurement due to Lockdown COVID-19	N/a	
		M: N/a	No measurement due to Lockdown COVID-19	N/a	
		J: 2.7%	162/6069 person days lost due to sick leave	Documents\2019	
pd-11-0001: EPWP monitoring	1: Number of Full Time Equivalents (FTE's) for the financial year [Type=Qtr 4 Only]	4: 100.0% 103 for the whole organisation	108.6% 86 cumulative (111.9 for the organisation)	3.3	
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: 7.6		Documents\2019	
		M: 6.1		Documents\2019	
		J: 6.5		Documents\2019	
		2: Number of work opportunities created during the financial year [Type=Qtr 4 Only]	4: 100.0% 218 (296 for the whole organisation)	75.3% 135 cumulative (223 for the organisation)	3.0 REASONS: EPWP hampered by the Covid-19 pandemic INTERVENTIONS: None required
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: 2		Documents\2019	
		M: 0	N/A	N/A	
		J: 1		Documents\2019	
pd-12-0086: Improved water sustainability	1: % total water losses [Outcome Ind]; [Type=Avg All]	4: 100.0% Maintain the annual average below 17%	135.0% 12.13% for the rolling year	4.0	
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: 4.16%		Documents\2019	
		M: 5.01%		Documents\2019	
		J: 12.13%		Documents\2019	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes					
pd-14-0001: Asset safeguarding	3: A condition assessment and a review of the remaining useful life of all assets in the department done and a certification in this regard provided to the Head Asset Management. [Type=Qtr 4 Only]	4: 100.0% Yes (by June annually)	100.0% Yes	3.0						
		<table><tr><th>Monthly Result</th><th>Notes</th><th>Evidence</th></tr><tr><td colspan="3">A: N/a M: N/a J: Yes</td></tr></table>			Monthly Result	Notes	Evidence	A: N/a M: N/a J: Yes		
		Monthly Result	Notes	Evidence						
	A: N/a M: N/a J: Yes									
	4: All moveable assets that became unusable or that were lost or stolen reported immediately in the prescribed manner to the Head: Asset Management [Type=Avg All]	4: 100.0% Yes	0.0% N/a							
<table><tr><th>Monthly Result</th><th>Notes</th><th>Evidence</th></tr><tr><td colspan="3">A: N/a M: N/a J: N/a</td></tr></table>			Monthly Result	Notes	Evidence	A: N/a M: N/a J: N/a				
Monthly Result	Notes	Evidence								
A: N/a M: N/a J: N/a										
pd-14-0014: Communication Strategy implementation	5: All planned communication activities for the next financial year in terms of the Communication Strategy submitted to the Director Corporate Services [Type=Qtr 4 Only]	4: 100.0% Yes (annually by end of June)	100.0% Yes	3.0						
		<table><tr><th>Monthly Result</th><th>Notes</th><th>Evidence</th></tr><tr><td colspan="3">A: N/a M: N/a J: Yes</td></tr></table>			Monthly Result	Notes	Evidence	A: N/a M: N/a J: Yes		
		Monthly Result	Notes	Evidence						
	A: N/a M: N/a J: Yes									
	6: Number of reports on all communication activities undertaken by the department submitted to the Director Corporate Services [Type=Avg All]	4: 100.0% 1 per quarter	100.0% 1	3.0						
<table><tr><th>Monthly Result</th><th>Notes</th><th>Evidence</th></tr><tr><td colspan="3">A: 1 M: N/a J: N/a</td></tr></table>			Monthly Result	Notes	Evidence	A: 1 M: N/a J: N/a				
Monthly Result	Notes	Evidence								
A: 1 M: N/a J: N/a										

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-14-0023: General KPI: Improved access to water, sanitation and refuse removal	1: % of urban households with access to basic water supply (at least piped (tap) water within 200 meters from dwelling) [Outcome Ind]; [Type=Avg All]	4: 100.0%	100.0%	3.0	
	2: % of urban households with access to basic sanitation (at least a flush toilet, chemical toilet or pit toilet with ventilation (VIP)) [Outcome Ind]; [Type=Avg All]	4: 100.0%	100.0%	3.0	
	3: % households with basic refuse removal services or better (registered for refuse removal service which receive a service once a week) [Outcome Ind]; [Type=Avg All]	4: 100.0%	100.0%	3.0	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-17-0008: Spending of grants	1: % spending of grants [Type=Qtr 4 Only]	4: 100.0% by end of June	98.0% cumulative	2.9	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: 49.7%	MIG: Budget = R21 301 000, YTD = R12 834 412 (60.3%) Proclaimed Roads Subsidy: Budget = R5 084 000 YTD = R0 (0%) Proclaimed Roads Subsidy 2: Budget = R1 500 000, YTD = R0 (0%) EPWP: Budget = R1 768 000, YTD = R1 768 000 (100.0%) Upgrading of tennis and netball courts: Budget = R320 000, YTD = R290 449 (90.8%) TOTAL: Budget = R29 973 000, YTD = R14 892 860 (49.7%)		Documents\2019
		M: 62.7%	MIG: Budget = R21 301 000, YTD = R16 729 982 (78.5%) Proclaimed Roads Subsidy: Budget = R5 084 000 YTD = R0 (0%) Proclaimed Roads Subsidy 2: Budget = R1 500 000, YTD = R0 (0%) EPWP: Budget = R1 768 000, YTD = R1 768 000 (100.0%) Upgrading of tennis and netball courts: Budget = R320 000, YTD = R290 449 (90.8%) TOTAL: Budget = R29 973 000, YTD = R18 788 430 (62.7%)		Documents\2019
		J: 98.0%	MIG: Budget = R21 301 000, YTD = R21 299 989 (100.0%) Proclaimed Roads Subsidy: Budget = R5 084 000 YTD = R4 763 077 (93.7%) Proclaimed Roads Subsidy 2: Budget = R1 500 000, YTD = R1 233 905 (82.3%) EPWP: Budget = R1 768 000, YTD = R1 768 000 (100.0%) Upgrading of tennis and netball courts: Budget = R320 000, YTD = R320 000 (100.0%) TOTAL: Budget = R29 973 000, YTD = R29 384 971 (98.0%)		Documents\2019
pd-19-0007: Monitor the performance of contractors in terms of section 116(2)(b) of the MFMA	1: Performance of contractors under supply chain contracts or agreements monitored on a monthly basis at the performance assessment meetings [Type=Avg All]	4: 100.0% Yes	100.0% Yes	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: Yes			SBS
		M: Yes			SBS
		J: Yes			SBS

**SWARTLAND MUNICIPALITY**  
**STRATEGIC MANAGEMENT SYSTEM**



***2019/0 - PERFORMANCE MANAGEMENT (IDP): DIRECTORS (Quarterly)***

***23 July 2020***

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
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## Du Toit, Roelof - Director: Electrical Engineering Services

**Strategic Goal:** 4 Caring, competent and responsive institutions, organisations and business

**Strategic Objective:** 4.5 An IT connectivity strategy for the Swartland

pd-17-0024: 4.5 Develop an IT connectivity strategy and status quo report

1: Report finalised subject to Provincial Government's broadband project [Type=Qtr 4 Only]

4: 100.0%  
By June 2019

0.0%  
N/a (Target in previous financial year)

Monthly Result	Notes	Evidence
A: N/a		
M: N/a		
J: N/a	Report completed in previous financial year	Documents\2019

**Strategic Goal:** 5 Sufficient, affordable and well-run services

**Strategic Objective:** 5.5 Ensure sufficient electricity capacity for planned developments (built environment) that are feasible

pd-17-0025: 5.5 Review and maintain master plans

1: Master plans reviewed and maintained [Type=Qtr 4 Only]

4: 100.0%  
Yes (annually by end of June)

100.0%  
Yes

3.0

Monthly Result	Notes	Evidence
A: N/a		
M: N/a		
J: Yes	Masterplans reviewed departmentally	Masterplans avail

pd-17-0027: 5.5 Secure available capacity for Yzerfontein

1: Capacity secured [Type=Qtr 4 Only]

4: 100.0%  
By June 2019

0.0%  
N/a (Target achieved in 2019)

Monthly Result	Notes	Evidence
A: N/a		
M: N/a		
J: N/a	Target achieved in 2019	Eskom quotation

**Strategic Goal:** 5 Sufficient, affordable and well-run services

**Strategic Objective:** 5.7 Provide electricity cost effectively

pd-17-0029: 5.7 Provide competitive tariffs for industrial consumers in support of economic growth

1: Approval of tariffs by Nersa [Type=Qtr 4 Only]

4: 100.0%  
Annually before end of June

100.0%  
Yes

3.0

Monthly Result	Notes	Evidence
A: N/a		
M: N/a		
J: YES		Documents\2019

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
pd-17-0064: 5.7 Maintain energy losses at an acceptable level	1: % total energy losses (technical + non-technical) [Type=Qtr 4 Only]	4: 100.0% Maintain the annual average below 8%	135.0% 2.61% for rolling 12 months	4.0	
		Monthly Result	Notes	Evidence	
		A: 3.4%		Documents\2019	
		M: 3.47%		Documents\2019	
		J: 2.61%		Documents\2019	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes												
Humphreys, Philip - Director: Protection Services																	
Strategic Goal:	1 Improved quality of life for citizens																
Strategic Objective:	1.8 Increase the effectiveness of the municipal traffic & law enforcement service																
pd-17-0030: 1.8 Effective traffic and law enforcement execution by using an Automated Number Plate Recognition (ANPR) Bus	1: Report on progress submitted to the portfolio committee [Type=Avg All]	4: 100.0% Yes (monthly - 10 per annum)	0.0% No (9 for the year)	3.0	REASONS: No reports during Qtr 4 because of lockdown INTERVENTIONS: No interventions required												
<table><tr><th>Monthly Result</th><th>Notes</th><th>Evidence</th></tr><tr><td>A: No</td><td>Lock down : COVID -19</td><td>N/a</td></tr><tr><td>M: No</td><td>Lock down: COVID-19</td><td>N/a</td></tr><tr><td>J: No</td><td>Lock down: COVID-19</td><td>N/a</td></tr></table>						Monthly Result	Notes	Evidence	A: No	Lock down : COVID -19	N/a	M: No	Lock down: COVID-19	N/a	J: No	Lock down: COVID-19	N/a
Monthly Result	Notes	Evidence															
A: No	Lock down : COVID -19	N/a															
M: No	Lock down: COVID-19	N/a															
J: No	Lock down: COVID-19	N/a															
Strategic Goal:	1 Improved quality of life for citizens																
Strategic Objective:	1.9 Integrated Crime Prevention / Safety stakeholder collaboration																
pd-17-0031: 1.9 Effective safety partnerships in terms of the Integrated Safety Strategy through an MOU with all role-players, especially SAPS	1: Report on progress submitted to the Mayoral Committee [Type=Qtr 4 Only]	4: 100.0% Yes (annually by June)	0.0% No	3.0	REASONS: Covid-19 lockdown and restrictions. INTERVENTIONS: Will be submitted in August.												
<table><tr><th>Monthly Result</th><th>Notes</th><th>Evidence</th></tr><tr><td>A: No</td><td>Weekly JOC meeting : Covid-19</td><td>Documents\2019</td></tr><tr><td>M: No</td><td>Weekly JOC meeting: Covid -19</td><td>Documents\2019</td></tr><tr><td>J: No</td><td>JOC Meeting: Covid-19</td><td>Documents\2019</td></tr></table>						Monthly Result	Notes	Evidence	A: No	Weekly JOC meeting : Covid-19	Documents\2019	M: No	Weekly JOC meeting: Covid -19	Documents\2019	J: No	JOC Meeting: Covid-19	Documents\2019
Monthly Result	Notes	Evidence															
A: No	Weekly JOC meeting : Covid-19	Documents\2019															
M: No	Weekly JOC meeting: Covid -19	Documents\2019															
J: No	JOC Meeting: Covid-19	Documents\2019															
Strategic Goal:	1 Improved quality of life for citizens																
Strategic Objective:	1.10 Prevent and manage land invasion. Monitor informal settlements																
pd-17-0032: 1.10 Effective operation and monitoring by Traffic and Law Enforcement Division	1: Report on progress submitted to the Portfolio Committee [Type=Avg All]	4: 100.0% Yes (monthly - 10 per annum)	0.0% No (9 for the year)	3.0	REASONS: No reports during Qtr 4 because of lockdown INTERVENTIONS: No interventions required												
<table><tr><th>Monthly Result</th><th>Notes</th><th>Evidence</th></tr><tr><td>A: No</td><td>Lock down: Covid-19</td><td>N/a</td></tr><tr><td>M: No</td><td>Lock down: Covid-19</td><td>N/a</td></tr><tr><td>J: No</td><td>Lock down: Covid-19</td><td>N/a</td></tr></table>						Monthly Result	Notes	Evidence	A: No	Lock down: Covid-19	N/a	M: No	Lock down: Covid-19	N/a	J: No	Lock down: Covid-19	N/a
Monthly Result	Notes	Evidence															
A: No	Lock down: Covid-19	N/a															
M: No	Lock down: Covid-19	N/a															
J: No	Lock down: Covid-19	N/a															

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
<b>Strategic Goal:</b>	<b>1 Improved quality of life for citizens</b>				
<b>Strategic Objective:</b>	<b>1.13 Swartland Safety Initiative</b>				
pd-18-0003: 1.13 An effective Swartland Community Safety Forum	1: Report on progress submitted to the Portfolio Committee [Type=Avg All]	4: 100.0% Yes (Bi-annually)	100.0% Yes	3.0	
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: N/a		N/a	
		M: N/a		N/a	
		J: Yes	Community safety done as part of COVID-19 operations .Close cooperation with roleplayers like SAPS, DOH, DSD, Etc.	Documents\2019	
pd-18-0004: 1.13 Facilitate the establishment of four Community Police Forums (one per SAPS office)	1: Community Police Forums accredited, registered and trained [Type=Qtr 4 Only]	4: 100.0% Yes (By June 2019)	0.0% N/a (Target in previous financial year)	REASONS: Due to Covid-19	
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: N/a		N/a	
		M: N/a		N/a	
		J: N/a		N/a	
pd-18-0005: 1.13 Facilitate the establishment of four neighbourhood watches (one per CPF)	1: Neighbourhood watches accredited, registered and trained [Type=Qtr 4 Only]	4: 100.0% Yes (4 by June 2019 and another 4 by June 2020)	0.0% No (1 cumulative)	3.0	REASONS: Due to the Lock down -Covid-19, NHW could not be supported and established. INTERVENTIONS: No intervention needed.
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: N/a	Lock down: Covid-19	N/a	
		M: N/a	Lock down: Covid-19	N/a	
		J: No	Lock down: Covid-19	N/a	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes												
Krieger, Jo-Ann - Director: Development Services																	
Strategic Goal:	1 Improved quality of life for citizens																
Strategic Objective:	1.2 Promote childcare facilities and early child development (0-6 years)																
pd-17-0042: 1.2 Develop ECD information guidelines in respect of childcare facilities	1: ECD information guidelines approved [Type=Qtr 4 Only]	4: 100.0% Yes (by June 2020)	100.0% Yes	3.0													
<table><tr><th>Monthly Result</th><th>Notes</th><th>Evidence</th></tr><tr><td>A: N/a</td><td></td><td>N/a</td></tr><tr><td>M: Yes</td><td>Draft policy approved - 20 May 2020</td><td>Documents\2019</td></tr><tr><td>J: N/a</td><td></td><td>N/a</td></tr></table>						Monthly Result	Notes	Evidence	A: N/a		N/a	M: Yes	Draft policy approved - 20 May 2020	Documents\2019	J: N/a		N/a
Monthly Result	Notes	Evidence															
A: N/a		N/a															
M: Yes	Draft policy approved - 20 May 2020	Documents\2019															
J: N/a		N/a															
Strategic Goal:	1 Improved quality of life for citizens																
Strategic Objective:	1.6 Coordinate social development internally and externally with partners																
pd-17-0046: 1.6 Promote the coordination of social development through partnerships: Internally: Internal Social Development Committee to identify additional action plans in each department that contributes to social development	1: Agreement reached on additional action plans in each department [Type=Qtr 4 Only]	4: 100.0% Yes (by June annually)	100.0% Yes	3.0													
<table><tr><th>Monthly Result</th><th>Notes</th><th>Evidence</th></tr><tr><td>A: N/a</td><td></td><td>N/a</td></tr><tr><td>M: N/a</td><td></td><td>N/a</td></tr><tr><td>J: Yes</td><td></td><td>Documents\2019</td></tr></table>						Monthly Result	Notes	Evidence	A: N/a		N/a	M: N/a		N/a	J: Yes		Documents\2019
Monthly Result	Notes	Evidence															
A: N/a		N/a															
M: N/a		N/a															
J: Yes		Documents\2019															
pd-17-0047: 1.6 Promote the coordination of social development through partnerships: Externally: Local Drug Action Committee to compile a Local Drug Action Plan that must be reviewed every two years	1: Local Drug Action Plan compiled [Type=Qtr 4 Only]	4: 100.0% Yes (by June 2020)	100.0% Yes	3.0													
<table><tr><th>Monthly Result</th><th>Notes</th><th>Evidence</th></tr><tr><td>A: N/a</td><td></td><td>N/a</td></tr><tr><td>M: Yes</td><td>Draft policy approved - 20 May 2020</td><td>Documents\2019</td></tr><tr><td>J: N/a</td><td></td><td>N/a</td></tr></table>						Monthly Result	Notes	Evidence	A: N/a		N/a	M: Yes	Draft policy approved - 20 May 2020	Documents\2019	J: N/a		N/a
Monthly Result	Notes	Evidence															
A: N/a		N/a															
M: Yes	Draft policy approved - 20 May 2020	Documents\2019															
J: N/a		N/a															

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
<b>Strategic Goal:</b>	<b>1 Improved quality of life for citizens</b>				
<b>Strategic Objective:</b>	<b>1.7 Lobby for the basic needs and rights of vulnerable groups</b>				
pd-17-0048: 1.7 Develop guidelines for assistance to persons with disabilities	1: Guidelines approved [Type=Qtr 4 Only]	4: 100.0% Yes (by June 2020)	100.0% Yes	3.0	
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: N/a		N/a	
		M: Yes	Draft policy approved - 20 May 2020	Documents\2019	
		J: N/a		N/a	
<b>Strategic Goal:</b>	<b>3 Quality and sustainable living environment</b>				
<b>Strategic Objective:</b>	<b>3.1 Maximise economic opportunities and comparative advantage</b>				
pd-17-0050: 3.1 Spatially strengthen mobility and economic links	1: An economic mobility spatial plan developed and integrated into LED and EGM (subject to availability of funds). [Type=Qtr 4 Only]	4: 100.0% By June 2020	100.0% Yes	3.0	
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: N/a		N/a	
		M: Yes	Plan completed. Item prepared for Council. Decision end of May 2020.	Documents\2019	
		J: N/a		N/a	
<b>Strategic Goal:</b>	<b>3 Quality and sustainable living environment</b>				
<b>Strategic Objective:</b>	<b>3.3 Enhance conservation and biodiversity</b>				
pd-17-0053: 3.3 Finalise stewardship programme	1: Registration of stewardship programme with Cape Nature on municipal land [Type=Qtr 4 Only]	4: 100.0% By June 2020	0.0% No	3.0	REASONS: The Stewardship Programme is subject to the finalization of the Management plans for these areas. No funds, no Service Provider INTERVENTIONS: No intervention necessary
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: N/a		N/a	
		M: N/a	The Stewardship Programme is subject to the finalization of the Management plans for these areas. No funds, no Service Provider	N/a	
		J: No		N/a	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
<b>Strategic Goal:</b>	<b>3 Quality and sustainable living environment</b>				
<b>Strategic Objective:</b>	<b>3.8 Increase access for citizens in new settlements to urban amenities, work, schools, clinics, parks, etc.</b>				
pd-17-0059: 3.8 Do new housing developments in terms of the Social economic Facility Policy and the Spatial Development Framework (SDF)	1: Council approval of budget and implementation for social facilities in terms of the project approval by DHS [Type=Qtr 4 Only]	4: 100.0% Annually	0.0% N/a		REASONS: According to DHS no funding is available for SCF in this financial year. Written confirmation has been received that no funding is available for this financial year. INTERVENTIONS: No intervention necessary
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: N/a		N/a	
		M: N/a		N/a	
		J: N/a		N/a	
pd-17-0060: 3.8 Secure funding for the social facilities	1: Council approval of budget and implementation for social facilities in terms of the project approval by DHS [Type=Qtr 4 Only]	4: 0.0% Annually	0.0% N/a		REASONS: According to DHS no funding is available for SCF in this financial year. Written confirmation has been received that no funding is available for this financial year. INTERVENTIONS: No intervention required
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: N/a		N/a	
		M: N/a		N/a	
		J: N/a		N/a	
<b>Strategic Goal:</b>	<b>3 Quality and sustainable living environment</b>				
<b>Strategic Objective:</b>	<b>3.9 Maintain a balance between non-paying and paying households through the increased provision of affordable housing, Finance Linked Individual Subsidy Programme (FLISP) housing, Gap housing and social housing</b>				
pd-17-0063: 3.9 Obtain land use rights and secure funding for (FLISP) housing, Gap housing and social housing	2: Funding secured [Type=Qtr 4 Only]	4: 100.0% By June 2020	0.0% N/a		
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: N/a		n/a	
		M: N/a	Draft Social Housing policy approved - 20 May 2020	Documents\2019	
		J: N/a		N/a	

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
<b>Scholtz, Joggie - Municipal Manager: Office of the Municipal Manager</b>					
<b>Strategic Goal:</b>	<b>2 Inclusive economic growth</b>				
<b>Strategic Objective:</b>	<b>2.3 The specific opportunities and benefits for investors are actively promoted</b>				
pd-17-0035: 2.3 Establish an investment promotion and facilitation system	1: An investment promotion and facilitation system established [Type=Qtr 4 Only]	4: 100.0% Yes (by June 2019)	0.0% N/a (target in previous financial year)		
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: N/a			
		M: N/a			
		J: N/a			
<b>Strategic Goal:</b>	<b>4 Caring, competent and responsive institutions, organisations and business</b>				
<b>Strategic Objective:</b>	<b>4.4 More informed and effective ward councillors and ward committees</b>				
pd-19-0008: 4.4 Compile, implement and monitor communication plans for individual ward councillors to enhance public participation	1: Councillors' performance monitored by the Executive Mayor as part of the PMS for councillors. [Type=Avg All]	4: 100.0% Quarterly	0.0% N/a		REASONS: This KPI and target have been deleted with the May 2020 amendment of the IDP INTERVENTIONS: None required
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: N/a			
		M: N/a			
		J: N/a			
<b>Strategic Goal:</b>	<b>4 Caring, competent and responsive institutions, organisations and business</b>				
<b>Strategic Objective:</b>	<b>4.6 Identify risks and implement preventative and corrective controls</b>				
pd-17-0068: 4.6 Maintain an effective independent Performance, Risk and Financial Audit Committee as per legislation (Appoint for three years, but can extend for six years)	1: Appointment of new members for the PRF Committee over a period of three years for continuity [Type=Qtr 4 Only]	4: 100.0% Annually by June	100.0% Yes (done in Oct 2019 and May 2020)	3.0	
		<b>Monthly Result</b>	<b>Notes</b>		<b>Evidence</b>
		A: N/a	Recommended Ms R Gadi to be appointed in the place of Ms M Roos		Documents\2019
		M: Yes	Ms R Gani appointment as member of the PRAC approved by Council on 28 May'20		Documents\2019
		J: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
Terblanche, Madelaine - Director: Corporate Services					
Strategic Goal:	2 Inclusive economic growth				
Strategic Objective:	2.7 Increase tourism visitors and brand as a good place to live				
pd-17-0039: 2.7 Implement a more effective tourism destination marketing and development business model	1: Study done and revised tourism business model finalised. [Type=Qtr 4 Only]	4: 100.0% Yes (by June 2020)	100.0% Yes (done in March 2020)	3.0	
		Monthly Result	Notes		Evidence
		A: N/a			
		M: N/a			
		J: N/a			
Strategic Goal:	4 Caring, competent and responsive institutions, organisations and business				
Strategic Objective:	4.4 More informed and effective ward councillors and ward committees				
pd-17-0073: 4.4 Compile, implement and monitor communication plans for individual ward councillors to enhance public participation	1: Communication activities for ward councillors monitored [Type=Avg All]	4: 100.0% Yes (quarterly)	0.0% N/a	REASONS: Target deleted with the May 2020 amendment of the IDP INTERVENTIONS: None required	
		Monthly Result	Notes		Evidence
		A: N/a			
		M: N/a			
		J: N/a			

Performance Objective	Key Performance Indicator	Quarterly Target	Achieved	Rating	Reasons / Interventions / Notes
<b>Zikmann, Louis - Director: Civil Engineering Services</b>					
<b>Strategic Goal:</b>	<b>5 Sufficient, affordable and well-run services</b>				
<b>Strategic Objective:</b>	<b>5.1 Secure sufficient long term bulk water provision</b>				
pd-17-0018: 5.1 Conduct a section 78 investigation	1: Section 78 investigation completed and report submitted to Portfolio Committee [Type=Qtr 4 Only]	4: 100.0% Yes (by end of June 2019)	0.0% N/a		
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: N/a			
		M: N/a			
		J: N/a			
pd-17-0019: 5.1 Work with relevant role-players to commit to an agreed service delivery model.	1: An agreed service delivery model [Type=Qtr 4 Only]	4: 100.0% Yes (by end of June 2020)	100.0% Yes	3.0	
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: N/a			
		M: N/a			
		J: Yes		Documents\2019	
pd-18-0007: 5.1 Conduct an alternative water source study	1: Study completed and report submitted to Portfolio Committee [Type=Qtr 4 Only]	4: 0.0% Yes (by end of June 2020)	0.0% N/a		
		<b>Monthly Result</b>	<b>Notes</b>	<b>Evidence</b>	
		A: N/a			
		M: N/a			
		J: N/a			